

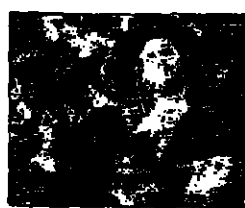
# FINANCIAL TIMES

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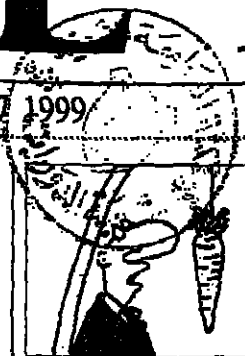
WEDNESDAY MARCH 17 1999



**Gerhard Schröder**  
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Exclusive extracts from his new book  
start tomorrow

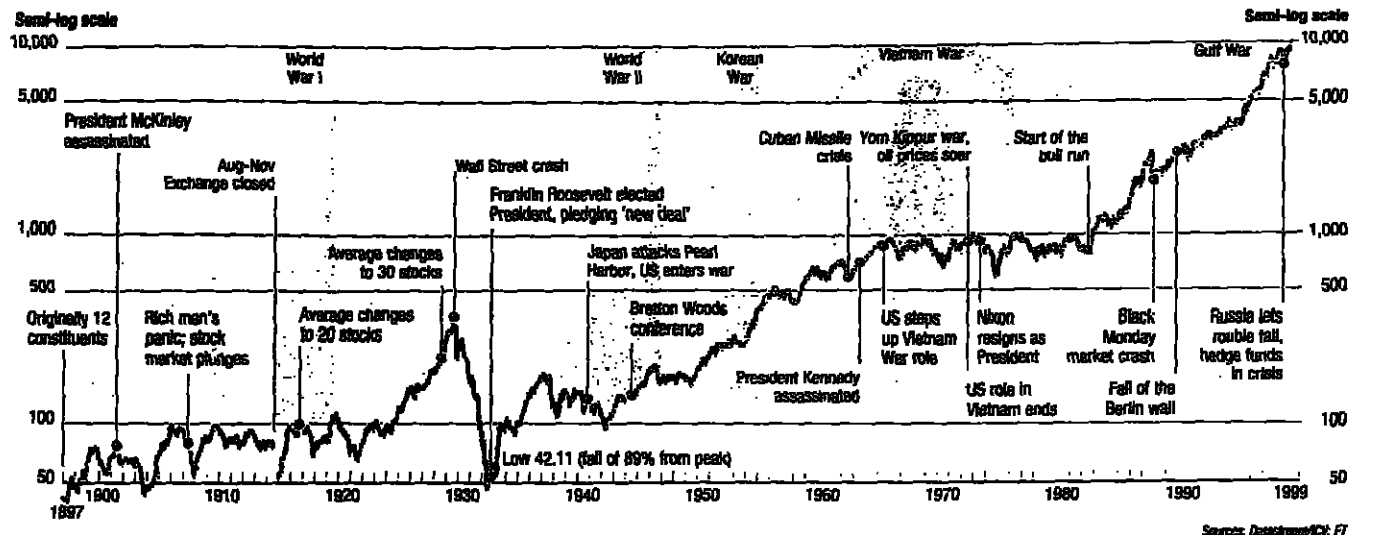


MILESTONE GREETED BY MUTED CHEERS ON WALL STREET • LATEST RISE EXPECTED TO DRIVE SHARE PRICES HIGHER

## Dow Jones breaks 10,000 mark

By Richard Waters, John Labate  
and Andrew Edgecliffe-Johnson  
in New York

### Dow Jones Industrial Average



To muted cheering on the floor of the New York Exchange, the US stock market passed an historic milestone yesterday - and many traders and investors said the rise was set to continue.

The Dow Jones Industrial Average, the most widely followed measure of US share prices, rose briefly above 10,000 during morning trading in New York, only 15 years after it first reached 1,000. It had taken 66 years to get from 100 to 1,000.

After the breathless media anticipation that had accompanied the Dow's rise towards the latest landmark, the breakthrough into five digits came as something of an anti-climax on the trading floor.

"It's just a number," said Theodore Weisberg, a white-haired trader who took a moment off to bask in the unseasonal sunshine bathing the sidewalk outside the NYSE's Manhattan home.

"When I started, I remember the Dow at 580; breaking through 1,000 was a big deal," said Mr Weisberg.

Despite the subdued mood among traders, the event was generally expected to prompt further buying of US shares, particularly from the millions of ordinary Americans whose investments in mutual funds or directly in stocks has accounted for much of the market's rise in the 1990s.

"There is probably enough exuberance and cash to drive another spike [in share prices]," said Bill Meehan, chief market analyst at stockbrokers Cantor Fitzgerald.

Others warned that any euphoria following the Dow's latest milestone might fuel what many observers fear are unsustainably high share prices. "If anything, it might create a false sense of security, like the tail wagging the dog," said Mr Weisberg.

The stock market's latest rise suggests that many investors have shaken off the concerns of the past 18 months that accompanied Asia's economic crisis, Russia's unexpected financial implosion and Brazil's currency collapse. These events have

served, if anything, to boost share prices further, since they have exerted a drag on the US economy's headline growth and so reduced the threat of higher interest rates.

Meanwhile, at least some on Wall Street were happy to bask in the attention that the soaring stock market has brought - among them Ralph Acampora, chief technical analyst at Prudential Securities and one of the first to predict, in the mid-1990s, that the market could reach 10,000 before the end of the decade.

Proclaiming the rise in share prices since last autumn to signal "a new bull market", Mr Acampora said the US could be at the

beginning of a 12-15 year "mega-market", similar to the booms that followed the first and second world wars.

For others, though, the attention that a Dow 10,000 has attracted had already been overdone. The media attention has been "like Monica Lewinsky - maybe now it will go away", said Larry Wachtel at Prudential Securities.

The latest jump in share prices has been aided by an easing of fears that the Federal Reserve would soon be forced to raise interest rates to prevent an overheating of the US economy.

Long-term bond yields fell back below 5.5 per cent yesterday,

after a bout of concern that a consumer boom was lifting the economic growth rate to an unsustainable level.

By early afternoon in New York, the Dow had fallen back to 9,964.04, a rise of 5.27 on the day. The Standard & Poor's 500 was also at a record high, rising 1.03 to 1,244.95, while the Nasdaq composite, which has recorded the biggest gains during the bull market, stood at 2,433.12, about 90 points from a record.

Editorial Comment, Page 18  
Lex, Page 14  
Barry Riley, Page 15  
World stock markets, Page 36

### WORLD NEWS

#### FBI to evaluate inquiry into N Ireland murder

The US Federal Bureau of Investigation was called in to certify the independence of the investigation by the Northern Ireland police into Monday's car bomb murder of the lawyer Rosemary Nelson. Some nationalists have charged that there was official collusion in the murder. Britain, Page 8

Serbia peace demands rejected International mediators rejected Serbia's bid to make big political changes in the draft peace accord for Kosovo, and warned "the moment of truth" was near for Belgrade to allow foreign peacekeeping troops on its soil.

N Korea agrees to nuclear probe North Korea has agreed to give UN inspectors access to a suspected nuclear weapons site. US Secretary of State Madeleine Albright approved the New York agreement, which will permit several inspections. Asia, Page 6

Virtue threat to Turk government Turkey's Islamist Virtue party threatened to topple the government and throw the country into political turmoil unless secularist parties helped it lift a ban on its former leader before elections. Europe, Page 4

Three Gorges dam faces shortfall China's Three Gorges dam - the world's largest civil engineering project - faces a Rmb25bn (\$3bn) shortfall for the crucial second phase of construction. Page 14; Zhu's popularity tested, Page 6

Japan urged to deal with Y2K Western banks are urging the Japanese government to slow financial market reforms this year to give banks and brokers more time to deal with millennium bomb problems. Page 14

Israel pledges to hold Jerusalem Israeli foreign minister Ariel Sharon said a 1947 United Nations resolution that placed Jerusalem under a special international regime was "null and void" and that the city "will stay forever the capital of the Jewish people." International, Page 7

US and Israel in defence ventures The US and Israel agreed to invest in joint high technology ventures, which would include the development of defence technology for civilian purposes. World trade, Page 4

WTO urged to start fishing talks Environmental groups called on the World Trade Organisation to carry out environmental assessments of trade liberalisation and initiate talks on eliminating environmentally harmful fishing subsidies. World trade, Page 4

Forbes joins presidency race Publisher Steve Forbes made a high-tech entry into the Republican race for the US presidency, launching his candidacy on the internet. US, Page 5

### BUSINESS NEWS

#### Goldman Sachs' partners to own half new company

Goldman Sachs' 221 partners will own nearly half the company following the investment bank's initial public offering, which is due in the next three months. Stakes will range from around \$20m to around \$200m. Companies and Markets, Page 15; Lex, Page 14; Lucky timing, Page 18

Hoechst, the German pharmaceuticals group, brought forward its merger with France's Rhône-Poulenc in an effort to secure the backing of Kuwait Petroleum Corporation, its largest shareholder. The planned merger would create a life sciences company with \$20bn in sales and 95,000 employees. Companies and Markets, Page 15

Deutsche Telekom chairman Ron Sommer highlighted his determination to expand the group's international activities, hinting at possible acquisitions in the UK. European companies, Page 16

The Czech competition authorities approved the merger of the country's two biggest brewers, Pilsensky Prázdň and Radegast, in a decision that paves the way for the creation of central Europe's biggest brewer. European companies, Page 17

France's stock market regulator, the Conseil des Marchés Financiers, was meeting to rule on whether Banque Nationale de Paris's unprecedented bids for its rivals, Paribas and Société Générale, are acceptable. European companies, Page 17

Denso, Japanese car components maker, has spent £134.3m, to purchase a majority stake in the rotating machines division of Magneti Marelli, the Italian components company affiliated with Fiat. Asia-Pacific, Page 20

Vodafone, the UK mobile phone company, secured a \$15bn syndicated loan as part of its \$22bn takeover of AirTouch, the US company, in one of the largest debt packages ever agreed by a European company. Companies and Markets, Page 15

Gold bullion fell 3.5 per cent to \$283 per ounce after US president Bill Clinton joined calls for the IMF to sell gold to help developing countries. Commodities, Page 26

Swiss life science company Novartis warned of a difficult year ahead in spite of reporting pre-tax profits up 18 per cent to \$4.12bn. European companies, Page 16

**Euro Prices**  
A comprehensive statistical guide to the euro currency zone, covering foreign exchange, bond and equity markets. Page 23

### WORLD MARKETS

STOCK MARKET INDICES		
New York: S&P 500	1,244.95	(+5.27)
Dow Jones Ind. Av.	9,964.04	(+52.7)
NASDAQ Composite	2,433.12	(+90.0)
Europe and Far East		
London: FTSE 100	4,186.35	(+12.3)
DAX	5,094.04	(+65.39)
FTSE Europe 300	5,201.8	(+4.3)
Nikkei	12,525.25	(+53.2)
US LUNCHTIME RATES		
Federal Funds	4.75%	
3-mth Treasury Bill	4.57%	
Long Bond	5.62%	
Yield	5.45%	
OTHER RATES		
UK 3-mth Interbank	5.5%	(same)
UK 10 yr Gilt	110.74	(110.72)
Euro Eurobond	1.026%	(1.026%)
Germany 10 yr Bund	96.15	(96.18)
Japan 10 yr JGB	100.047	(same)
NORTH SEA OIL (Argus)	\$12.47	(12.42)
Brent Crude	\$12.47	(12.42)

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Euro-zone target price (€15). Prices in local currency as shown		
Belgium	DM1.300	Belgium
France	FF140.00	France
Germany	DM18.00	Germany
Italy	Lit1,300.00	Italy
Spain	Pt65.000	Spain
UK	£1.000	UK
US	\$1.000	US
Japan	¥100.00	Japan
South Africa	Rand10.00	South Africa
Sweden	SKr10.00	Sweden
Switzerland	Sfr10.00	Switzerland
Netherlands	ƒ10.00	Netherlands
Australia	A\$10.00	Australia
New Zealand	N\$10.00	New Zealand
Portugal	Esc200.00	Portugal
Greece	Dr100.00	Greece
Ireland	Ir£10.00	Ireland
Finland	Fmk100.00	Finland
Denmark	Dkr10.00	Denmark
Norway	Nkr10.00	Norway
Poland	Zloty10.00	Poland
Czech Republic	Kc10.00	Czech Republic
Slovakia	Skr10.00	Slovakia
Hungary	Hfor10.00	Hungary
Slovenia	Tolar10.00	Slovenia
Croatia	Kuna10.00	Croatia
Bosnia and Herzegovina	MB10.00	Bosnia and Herzegovina
Yugoslavia	Dinar10.00	Yugoslavia
Romania	Lei10.00	Romania
Bulgaria	Lev10.00	Bulgaria
Moldova	MDL10.00	Moldova
Ukraine	Hryvnia10.00	Ukraine
Belarus	Belar10.00	Belarus
Latvia	Lats10.00	Latvia
Lithuania	Litas10.00	Lithuania
Estonia	Kr10.00	Estonia
Malta	Malta10.00	Malta
Cyprus	Cyp10.00	Cyprus
Turkey	Lira10.00	Turkey
Azerbaijan	Aze10.00	Azerbaijan
Armenia	Armen10.00	Armenia
Georgia	Gel10.00	Georgia
Uzbekistan	Som10.00	Uzbekistan
Tajikistan	Taj10.00	Tajikistan
Kazakhstan	Ten10.00	Kazakhstan
Kyrgyzstan	Kyr10.00	Kyrgyzstan
Albania	Alb10.00	Albania
Macedonia	Mkd10.00	Macedonia
Serbia	Ser10.00	Serbia



# WORLD NEWS

## EUROPE

EUROPEAN COMMISSION HUNT IS ON TO FIND REPLACEMENT FOR JACQUES SANTER AFTER FRAUD REPORT FORCES MASS RESIGNATION

## President maintains he is 'whiter than white'

By Michael Smith in Brussels and Quentin Peel in London

Jacques Santer, European Commission president, yesterday declared himself "whiter than white", dismissing the conclusions of the report on fraud in the EU executive that had forced him to resign.

In an extraordinary performance before the press, Mr Santer said neither he nor his 19 fellow commissioners who run the European Union executive could accept responsibility for the

fraud, irregularities and mismanagement described in the report.

He called the "tone" of the report "wholly unjustified", adding: "I do not accept that four years of work, during which the Commission has achieved its full policy programme, can be reduced to six cases of irregularity."

But Mr Santer's defiance is likely to do little to abate pressure on him to go quickly and for good. Members of the European Parliament, who commissioned the report by five independent

experts, made clear yesterday that although they may accept the re-appointment of some commissioners, they would resist the return of Mr Santer.

Parliamentary leaders also said they expected his successor to serve initially only until January, after which they would consider his or her re-appointment for a further term of office.

Speculation over who should succeed Mr Santer switched into overdrive yesterday. Romano Prodi, the former Italian prime minister,

and Javier Solana, the secretary-general of Nato, are widely seen as joint favourites for the job. Both come from the left, and both from the south of the EU, two qualifications seen as necessary in the current political climate.

However, the EU heads of government must first decide if they want to appoint an interim president to bridge the gap until a new permanent Commission can be installed at the end of the year. If they choose that option, then the possibilities

are to choose an unscathed member of the present Commission, such as Sir Leon Brittan, the British vice-president, or Mario Monti, the senior Italian commissioner; to recall a former top-level commissioner, such as Peter Sutherland, of Ireland; Etienne Davignon, of Belgium, or even Jacques Delors, the last president; or to go right outside the ranks of Brussels and choose a distinguished judge, or an older statesman such as Helmut Kohl, the former German chancellor.

By choosing a permanent president now, the heads of government would be providing long-term stability, and avoid having to take two difficult decisions in one year. Mr Prodi has long been seen as a front-runner, and is strongly supported by Massimo D'Alema, the Italian prime minister, not least to distance a potential rival in domestic politics.

Mr Solana has earned warm praise for his term as Nato secretary-general for his diplomatic and administrative skills. He has presided over the enlargement process to the east, as he would have to at the European Commission. Although he is a Socialist, the conservative Spanish government would support his candidacy. Other possible contenders include Antonio Guterres, the Portuguese prime minister, and Giuliano Amato, another former Italian premier.

All the candidates for interim president suffer disadvantages. Sir Leon suffers from hostility in Paris for his free trade views and joint

responsibility for the lax management criticised in the independent experts' report. Speaking yesterday, Mr Santer noted with considerable satisfaction that the report's comments about him personally gave him the necessary dignity and credibility to continue his job until a new Commission was appointed. He would not be drawn on whether he would be a candidate.

Editorial comment and feature, Page 13

## Concern over EU and US trade ties

By Guy de Jongh in Brussels

The mass resignation of commissioners has left the bridge deserted just when skilful political helmsmanship is needed in Brussels to avoid a serious deterioration in trade relations between the European Union and the US.

The two sides are on the brink of a trade war over banana imports and appear headed for conflicts over the EU's ban on hormone-treated beef and proposed rules for reducing aircraft noise.

Unless these disputes are settled in the next few weeks, they risk inflicting lasting damage on EU-US ties and undermining their efforts to exercise joint leadership in the run-up to a global trade liberalisation round.

In public, US and EU officials insisted yesterday the upheavals in Brussels would not distract from the search for solutions.

But in private, some were less sanguine.

"These problems cannot be settled by regular negotiations," said one EU official. "They require high-level political agreement, which will be much harder to find if there is paralysis in Brussels for any length of time."

Another warned that a power vacuum could allow advocates of a hard EU line towards the US to gain the upper hand, making compromise still more difficult to achieve.

The banana dispute, in particular, could become very tricky very fast," he said.

Some US officials drew consolation from the expectation that Sir Leon Brittan would be reappointed as EU trade commissioner. Although not universally popular in Washington, Sir Leon is respected as an astute deal-maker and a safe pair of hands.

But Dan Tarullo, a former senior White House adviser on international economic policy, said hopes of solving the disputes would hinge on the Commission's ability to rapidly re-establish authority as an institution.

"Whatever deals can be struck will probably be less than satisfactory to all parties concerned. The task for the negotiators would be to make them stick by selling them to influential constituencies at home."

"If I were still a US government official, I would be sceptical about whether a weakened European Commission could do that," he said.

EXECUTIVE REACTION NONE OF THE 20 STRONG COLLEGE DEMURRED WHEN IT BECAME CLEAR THE CONSENSUS WAS TO STAND DOWN

## Commissioners resigned to their fate

By Emma Tucker in Brussels

There was something unfamiliar about the European Commission's Brussels headquarters late on Monday night. From top to bottom, its windows were ablaze. Commission officials, famous for their long lunches and civilised working hours, were burning the midnight oil.

Up on the building's 12th floor, the most tumultuous event in the 40 year history of the EU's executive was unfolding.

Seated around their large oval table, the 20-man and woman "college" of commissioners were going through the routine - so familiar to those who work in Europe's bureaucracy - of a tour de table. Each person took his or her turn to give their views on what should be done.

Just hours earlier, the commissioners had been presented with the merciless conclusions of a report into fraud, mismanagement and nepotism within the ranks of the Commission. Its conclusions were unequivocal and



Jacques Santer: called the tone of the report 'wholly unjustified'

much worse than expected, so bad, in fact, that not one of the 20 demurred from that evening's conclusion - mass resignation.

Earlier each commissioner had seen President Jacques Santer, said to be reeling from the strength of the

report's conclusions, which had not been revealed to him on Sunday when he was given an advance copy of the report itself.

Sir Leon Brittan, vice-president of the Commission, was first in to the room, followed by Erkki Liikanen,

Hans Van Den Broek, Neil Kinnock and the rest, allowing Mr Santer to test the water. He also spent time on the telephone with Jacques Chirac, the French president and Lionel Jospin, the French prime minister.

Mr Van Den Broek, barely mentioned in the report, left his tête à tête for the piazza opposite the Commission, where the frantic Italian owner was cursing customers for not having alerted him to the night's dramatic events. There was a run on pizzas and he had run out.

AGENDA 2000 BONN CONFIDENT OF DEAL

## Reform plan 'still on course'

By Hely Simonian in Bonn

The German government yesterday shrugged off the surprise resignation of the Commission and said the EU's ambitious Agenda 2000 reform programme remained on course.

Josef Fischer, foreign minister, said the resignation would not derail the chances of agreement at next week's Berlin summit, called to discuss the Agenda 2000 blueprint for reforming the EU's finances, agriculture and regional policies. He argued the Commission's preparatory role had been largely fulfilled and the outstanding issues for Berlin were now mainly political.

"It's up to the heads of state or government now. At the present time, I believe Agenda 2000 can be resolved," he said there was already "light at the end of the tunnel" on farm prices and regional aid.

Although consensus was still missing on revising EU contributions "a feasible compromise is now in sight", Mr Fischer argued the Commission's move had intensified the need for agreement in Berlin to minimise the risk of a public backlash against European integration or EU institutions.

Officials said Gerhard Schröder, Germany's chancellor, touring European capitals to drum up consensus before the summit, would also canvass views on interim candidates to replace Jacques Santer, the Commission president, and the current commissioners.

The officials said the issue of replacements would be raised in Berlin, and a final list of candidates might even be agreed for submission to the European Parliament for approval. The Commission's mass resignation is the latest setback for Mr Schröder in the run up to a crucial summit which Bonn had hoped would highlight Germany's greater confidence in the EU and Berlin's role as the country's new capital.

The government also hopes the meeting will boost its political standing at home by approving a cut in Germany's EU budget contributions.

● The German cabinet yesterday approved revised nationality laws allowing German-born children of foreign nationals the right to German citizenship. The off-spring cannot, however, retain dual nationality and must choose between German or their original nationality by the age of 23.

RELIEF AND PRIDE IN ITALY LITTLE SYMPATHY IN PARIS FOR CRESSON

## France puts on a brave face while Madrid counts the cost

By Robert Graham in Paris, David White in Madrid and James Birt in Rome

France yesterday put a brave face on an embarrassing crisis caused by the conclusions of Monday's EU fraud report and called for reform of the institutional structure of Brussels.

At the same time Paris urged its EU partners to reach quick agreement on how best to ensure the continuity of the Commission following Monday's mass resignation of the commissioners along with its president, Jacques Santer.

With the report's strongest direct criticism levelled at Edith Cresson, the French commissioner for education and research and a former Socialist prime minister the French authorities avoided any direct comment on her behaviour. Instead the government sought to deflect the debate from personalities in the EU Commission and towards French proposals for making the Commission work better and more transparently.

"The conclusions and recommendations in the wise men's report highlight the need to reform Europe's institutions which France has consistently demanded," a French foreign ministry spokesman said, adding that he hoped French proposals for reform would be discussed at the EU summit in Cologne in June.

A similar line was taken by Lionel Jospin, prime minister, during question time in parliament. Mr Jospin said the mass resignation was a necessary response to the experts' report.

Both Mr Chirac and Mr Jospin, however, have been anxious to prevent her plight being turned into a witch-hunt against the long dominant French influence in Brussels. This consideration became all the more important on Monday after the report also took to task Jacques Delors, the former EU Commission head, for failing to impose adequate controls on the EU bureaucracy.

In Madrid, meanwhile, the European Commission's resignation dealt a heavy blow to the Spanish government, which was counting on the executive body as its main ally in its battle to preserve Spain's claims on EU grants in the midst of the "Agenda 2000" negotiations on overhauling EU finances before enlargement to the east.

The government said it was in Spain's interest that the Santer team should stay in place in a caretaker capacity as long as possible.

At the same time, the government found itself on the defensive after surprise criticism in the independent

experts' report against Abel Matutes, Spanish foreign minister and former commissioner.

The report largely cleared Mr Manuel Marín, Spanish vice-president of the Commission, over irregularities in EU's Mad programme for countries of the southern Mediterranean. But it said: "The commissioner previously in charge seems to bear much more clear-cut and much greater responsibility." This was Mr Matutes, who handed over the portfolio to Mr Marín at the end of 1992.

In Italy, there was relief that the country's two commissioners - Mario Monti and Emma Bonino - had been cleared of any wrongdoing after years in which domestic corruption scandals have put the Roman political establishment in a bad light.

Massimo D'Alema, prime minister, went out of his way to congratulate both commissioners on the news that the report had given their work in Brussels a clean bill of health.

EUROPEAN PARLIAMENT SHIFT IN BALANCE OF POWER

## New role of president-breaker

By Michael Smith in Brussels

The European Parliament was yesterday basking in its unaccustomed role of president-breaker, and in the knowledge that the European Commission and the governments of the European Union's 15-member states are going to have to get used to sharing more power with it.

Pauline Green, leader of the European socialist group, the largest in parliament, said the events of the last few days represented a "real shift" in the balance of power in the EU.

Others spoke in terms of "victory", while Pat Cox, leader of the European Liberals, said: "Parliament has asserted a consciousness about being an equal among equals and is no longer willing to accept the status of junior partner."

This is, in part, due to the sudden publicity the parliament has drawn in its long, and now successful, struggle with the Commission of Jacques Santer, the president. But parliament's new confidence also has more solid, legal foundations.

After May, when the 1997 Amsterdam Treaty is likely to come into force, parliament will have acquired greater authority over legislation and the legal power to veto the appointment of a Commission president. Yesterday, France was the last country to ratify the treaty by a vote of 271 to 41.

Parliamentary leaders made clear yesterday that, although they wanted a new, temporary president and Commission in place quickly they would expect to be able to reject candidates who failed to match their expectations.

This week's events should also add sparkle to elections for a new parliament set for June. In at least some countries, Euro-parliamentary elections have attracted limited attention, but this time candidates will be able to claim the polls can make a difference to how the EU is run. However, there could yet be a downside for parliamentarians in their removal of the Commission. In shining such a bright light on the EU executive's shortcomings, they may well attract some unwelcome attention to themselves.

Some European lawmakers (MEPs) are concerned the media will now focus on issues such as an alleged "gray train" expenses system that has for years allowed members to claim more travel costs than they spend. Parliament has suggested a reform of this, but the proposed system is subject to approval by member states. Some MEPs also

want to tighten rules on standards in European public life. The 50-strong group of British MEPs yesterday called for an ombudsman to investigate claims of irregularities in all three European institutions. "An independent watchdog would give us a mechanism to fight fraud," said Alan Donnelly, the group's socialist leader.

Yesterday, however, was a day for MEPs to celebrate their pivotal role in exposing malpractice at the Commission and the arrival of their institution as a power to rival member states governments, acting collectively, and the Commission.

"The [resignation] decision is a victory for the critical voices in the European parliament which opens the way for true and thorough reform of the Commission and its administration," said Magna Aelvoit, president of the Green group.

### GOLDMAN SACHS FUNDS

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### NOTICE OF MEETING

Shareholders:

to have the pleasure of inviting you to attend the Annual General Meeting of shareholders, which will be held on April 2, 1999 at 3.00 p.m. at the offices of State Street Bank, Luxembourg S.A., 47 Boulevard Royal, L-2449 Luxembourg, with the following agenda:

### AGENDA

1. Presentation of the reports of the Board of Directors and of the Auditors.  
2. Approval of the balance sheet and the profit and loss account as of November 30, 1998 and the distribution of dividends.  
3. Discharge to be granted to the Directors for the financial year ended November 30, 1998.

4. Action on nomination for the election of David B. Ford, Lord Brian Griffiths of Fforestfach, Peter Denis Sutherland, John P. McQuay and Paul M. Achleitner as Directors and the ratification of the appointment of Arthur Andersen S.C.I. as Auditor for the ensuing year.

Any other business which may be properly brought before the meeting, the shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken on the majority vote of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may cast a proxy by proxy.

By order of the Board of Directors

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EUROPEAN COMMISSION INTRIGUING INSIGHTS INTO ITS WORKINGS

# The experts' report pulls few punches

By Emma Tucker in Brussels

The Report on Allegations Regarding Fraud, Mismanagement and Nepotism in the European Commission, published late on Monday night is a good read. Its 144 pages are packed with intriguing insights into how the Commission is run, and contain some staggering revelations.

Many of the most shocking facts come in chapter 6 examining the Commission's security office, which falls under the direct responsibility of the president of the Commission and is headed by a director who reports directly to the president's chief of cabinet.

The report accuses Mr Santer, and by implication his predecessor Jacques Delors, of allowing the security office to develop into a state within a state with unappealing consequences.

Confidential Commission notes submitted to the five experts that wrote the report revealed the following features of this "regulation-free

zone" where "existing laws and regulations were regarded as cumbersome barriers to various forms of arbitrary action rather than as limitations to be respected".

■ The power to offer "small favours" to colleagues in the Commission such as cancelling police fines for parking offences or drink-driving. The security services allegedly performed these favours for directors general of the Commission (its most senior bureaucrats) and members of Commissioners' private offices, or cabinets.

■ The establishment of the security office as a private club for former police officers from Brussels, for whom special recruitment "competitions" were arranged. This included an ex-colonel from the Belgian police who had to be moved to another post in the Commission after he failed to carry out his duties.

The dubious nature of the security office, contracted out to IMS Group 4/Securitas, did not go unnoticed.

The report says that when he visited the Seville World Exhibition in 1992 Jacques Delors, then president of the Commission, "noted the presence of 10 Commission security officials, even though security on the spot was provided by Spanish security services. Moreover, their behaviour [feet on the table, heavy drinking etc] was considered intolerable".

Not long afterwards, a member of staff reported to a member of Mr Delors' private office "dubious incidents at the Security Office such as the disappearance of office equipment and furniture".

As early as 1993 an internal Commission audit revealed worrying weaknesses in the way the security office was being run by Group 4. But according to the report no further serious action was taken until 1997 when press reports began to break.

Uclaf, the Commission's fraud-busting unit, made its own inquiries and concluded that among other failings, the tender for the

security contract had not been conducted fairly.

Such complacency, heavily criticised by the independent experts, emerges again in section 2 of the report, devoted to corruption and fraud in the Commission's tourism unit. By the beginning of this year, 76 bodies or individuals had become subjects of criminal proceedings probes lasting 10 years into allegations of financial irregularities.

But the report reveals staggering indifference by officials who knew about the fraud. In June 1992, three years after the European Parliament had started asking questions about the tourism unit) the chairman of the European Committee on Tourism wrote to the Commission alleging the unit's head had favoured selection of "an extremely dubious firm" called Demeter for a Commission contract.

The director general and the director concerned... took the view that the approach was designed to discredit a competitor and



Jacques Delors, left, with Anita Gradin, Monika Wulf-Mathies, Manuel Marin and João de Deus Pinheiro, four of the six commissioners named. By implication Delors, the previous Commission president, is accused of allowing the development of a 'state within a state'

decided to disregard the letter. Two years later, when evidence of fraud against the official had amassed, he was dismissed "without reduction or abolition of pension rights". A temporary staff member, also accused of irregularities, such as accepting airline tickets for his partner from a body with which he was working, received a sum when his contract was terminated - even after disciplinary proceedings had begun against him.

Edith Cresson, the French commissioner for education and research, is also heavily criticised for presiding over fraud at the Commission's

Leonardo youth training programme. The contract to run the €620m (\$875.8m) programme was awarded to Agenor, a French company (the report questions the tender process that led to Agenor winning the contract). Internal audits uncovered dubious practices, for example, all printing contracts were awarded to the same company, which beat competitors for the tender via inside information on prices. Agenor also awarded irregular expenses to a contract employee.

The programme also paid "unacceptably high daily fee rates of Ecu2677" to a professor from Exeter University

who "apparently did not produce any scientific services which could justify the considerable fee".

The head of administration of the Leonardo programme, given the authority to sign payments of up to BF100,000 (€3,479, \$2,712) "started to write cheques to herself for amounts between BF50,000 and BF100,000".

The report delves into the disappearance of funds from the Commission's humanitarian aid office, Echo. "The first hint of suspicion" about fictitious contracts involving aid to Rwanda and the former Yugoslavia only emerged four years after they were signed and then

only because a whistle-blower intervened.

Only two commissioners are criticised for bending staff rules to employ acquaintances - Mrs Cresson, for employing her dentist friend as a "visiting scientist" and Monika Wulf-Mathies, the German commissioner who rustled up a temporary contract for a legal expert married to an old friend.

Manuel Marin (whose wife works at the Commission) and João de Deus Pinheiro, (whose brother-in-law and wife are both employed in the executive) are let off the hook, having followed the necessary procedures.

JACQUES DELORS

## Over half the cases date back to 'golden era'

By Emma Tucker

In a bitter aside, Jacques Santer, president of the European Commission, yesterday told journalists to "ask my predecessor" about the allegations of fraud and mismanagement levelled at the Commission in the wise persons' report.

That comment reflected a fact easily overlooked - more than half the cases probed in the document date back to the era of Jacques Delors, the former Commission president, feted as having presided over a golden era in the European Union executive's 42 years.

Praised for his strong leadership by member states and EU bureaucrats alike, the report nevertheless shows that the culture of mismanagement and refusal to accept responsibility was firmly entrenched even under Mr Delors. It specifically criticises him for not following up an audit that revealed the petty gangster-like tendencies of the Commission's security office.

Mr Delors is not the only figure from the past to find his way on to the pages of wise men's devastating critique. Abel Matutes, Spain's foreign minister who was formerly commissioner in charge of the "Med" co-operation programme with Mediterranean countries, is strongly criticised.

The report says he "seems to bear much more clear-cut and much greater responsibility" than his successor, Manuel Marin, for the shoddy structures at Med, which allowed for "irregularities, conflicts of interest, and a lack of control".

Successive commissioners are named in the context of fraud related to the EU's tourism programmes, including Antonio Cardoso e Cunha, the former Portuguese commissioner, Raniero Vanni d'Archirafi, one of the last Commission's Italian representatives, and Christos Papoutsis, the current Greek commissioner. They "bear joint responsibility for formulating and attempting to implement a policy for which resources were not available and over which it was exceedingly difficult to exert effective control," says the report.

By implication, even though they are not mentioned by name, the report questions the effectiveness of the Commission's most senior officials in the secretariat, legal services and the 25 directorates that have presided over the Commission's "culture of complacency".

"Each individual must feel accountable for the measures he or she manages," says the report. "It is becoming difficult to find anyone who has even the slightest sense of responsibility."

CURRENCY MARKETS

## Euro shakes off Asia worries

By Alan Beattie in London

The euro executed an abrupt about-turn yesterday as traders in the Asian and European time zones took strongly different views of the likely effect of the European Commission resignations.

The euro dived early in the Asian trading session when the resignations were announced, falling 1.5 cents to \$1.081, within sight of its record low of \$1.078. It remained under pressure for the remainder of Asian trading.

But analysts and traders in London took a much more relaxed view of the likely implications of the news and drove the euro back up.

"The immediate reaction to the news was that it was the end of the world and there was now no one ruling Europe," said Chris Furness, senior currency strategist at the economic consultancy 4Cast in London. "But the reaction when the London and European markets opened was to buy it all back again." The euro regained its pre-announcement levels in the first few hours of European trading and by the end of the European session was around \$1.08.

The new currency started its trading life in the new year around \$1.17, since when it has declined steadily. Market participants have frequently cited policy conflict and uncertainty in the euro-zone as a main reason for the euro's fall. But in Europe, at least, they appear to have understood that the Commission has little or no role in the running of the euro.

"The markets in Europe had a clear grasp of the idea that the executive functions of the Commission resignees will not affect the currency," Mr Furness said. "The commissioners have no effect on monetary or fiscal policy in the near term."

Some market participants said the resignation of the commissioners may have made the European Central Bank less likely to cut interest rates when the ECB governing council meets tomorrow, a factor which could support the euro.

"With the departure of [German finance minister] Lafontaine last week and the European commissioners this week, to cut interest rates at the first opportunity might seem like dancing on their graves," one analyst said.

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## EUROPE

## TURMOIL WARNING CALL TO SECULARISTS

## Virtue party threatens to topple Ecevit

By Leyla Boulton in Ankara

Turkey's Islamist Virtue party yesterday threatened to topple the government and throw the country into political turmoil, unless secularist parties helped it lift a ban on its former leader one month before elections set for April 18.

It said it would support a no-confidence vote in Bülent Ecevit, the caretaker prime minister, unless parliament passed legislation allowing Necmettin Erbakan, banned leader of Virtue's outlawed predecessor party, Welfare, to run for parliament.

The threat came as Turkey grappled with a worsening bombing campaign inspired by the Kurdish PKK guerrilla group, which wants the release of Abdullah Ocalan, its captured leader who is awaiting trial on treason charges.

Erol Cakir, governor of Istanbul, said yesterday that some 300 attacks, which he attributed to the PKK, had hit the city, Turkey's biggest, in the latest wave of violence.

"We strongly believe in the possibility that terrorist actions will continue from now on," he said.

He ordered private operators to tighten security at cinemas, sports stadiums, theatres, mosques, churches, shopping centres, hotels, bars and cafes. Turkish police have mounted a nationwide security crackdown with road blocks, city searches and hundreds of arrests.

The warning given by the PKK every year for tourists to stay away from Turkey has this year been taken more seriously by foreign governments. Some including Britain, have advised their nationals to avoid travelling to the country.

Together with the bombings, the parliamentary

action increases prospects of renewed political instability, when Turkey and its financial markets had come to count on a smooth election campaign to produce a strong secularist government.

Mr Ocalan's capture had given a strong boost to the chances of Mr Ecevit's Democratic Left party.

But the unexpected reconvening of parliament at the weekend by an unlikely alliance of Islamists and cross-party MPs upset at being struck off party leaders' lists of parliamentary candidates has altered the political picture in Turkey.

The tabling of a censure motion on Monday allows parliament to stay in session for another two weeks to discuss the possibility of postponing the elections.

Regardless of whether the polls are delayed, the protracted debate will disrupt campaigning and detract public attention from the achievements the government wants to focus on.

Mr Ecevit said that the political confusion, which triggered a further 3.41 per cent drop in the stock market yesterday, was already affecting the economy.

"We had seen economic improvement. Now it has started to regress. I hope this chaos will end as soon as possible," he added.

A parliamentary committee meets today to try to finish an agenda for the session. But it is already clear that the rebels are deeply divided.

Virtue party members say they will support the elections if they get their way on reinstating their former leader.

But most secularist rebels want to postpone the elections to rebuild their chances in time to run in 2000, the deadline for elections to be held.

## Serbia bid to change peace deal rejected

By David Suchman in London and Guy Dinmore in Belgrade

International mediators yesterday rejected Serbia's bid to make big political changes in the draft peace accord for Kosovo, and warned "the moment of truth" was near for Belgrade to allow foreign peacekeeping troops on its soil.

Hubert Védrine, French foreign minister and co-chairman of the Paris peace talks, accused the Serbs of backtracking on aspects of the political agreement they had accepted at the first round of talks in Rambouillet last month.

In addition, the Serbs "still totally refuse civil and above all military guarantees on the ground", Mr Védrine told the French national assembly yesterday. "The last word has not yet been spoken, but the moment of truth is not far away," he said.

The team of international mediators rejected what they claimed was a Serbian "rewrite" of the political power-sharing arrangements discussed at Rambouillet, although they said "some of

the minor technical changes" proposed by the Serbs could perhaps be renegotiated with the Albanians, who on Monday said they would sign up to the overall peace deal.

Milan Milutinovic, Serbian president, said in Paris his delegation was ready to accept the political text on autonomy for Kosovo, but on the condition that Belgrade's amendments were adopted. He did not elaborate, but Serbian state television said one of the main objections was to the removal of jurisdiction of Serbian courts over Kosovo.

Politika, the leading pro-government daily, complained yesterday that "a trap is being laid for Serbia" by the west, which was "trying to create a good excuse for aggression against a sovereign state". Nato has threatened to bomb Yugoslavia's military network if it judges Belgrade to have obstructed peace.

Mr Milutinovic reiterated that Serbia would not accept foreign troops in Kosovo. Belgrade diplomats said Slobodan Milosevic, the Yugoslav president, wanted



Yugoslav soldiers yesterday watch a house burning in the village of Ostrene, south-west of Pristina. AP

to drag out the talks to sow divisions among the US and its European allies as well as within the Kosovo Albanian delegation.

Those close to the Kosovo Albanian delegation said the fragile unity between its political and military representatives was showing signs of fragmenting. Mem-

bers of the delegation had begun arguing among themselves over how to divide up powers in the future autonomous government envisaged for Kosovo.

While the talks go on, foreign observers report that Serbia has reinforced its troops in Kosovo in breach of the agreement Mr Milos-

## ACCORD ON TRANSPORT OF CRUDE OIL PROJECT 'WOULD CONTRIBUTE TO REGIONAL SECURITY'

## Greece, Macedonia in pipeline deal

By Kerin Hope in Athens

Greece and Macedonia have agreed to build a pipeline to carry crude oil from the northern Greek port of Thessaloniki to a refinery near Skopje, the capital of the landlocked former Yugoslav republic.

The agreement marks a breakthrough after years of strained relations over Greece's refusal to recognise Macedonia under that name. An interim accord on the dispute was signed in 1995, allowing trade to resume,

but Greece still insists the name should be altered to avoid implying a claim on the northern Greek region of Macedonia.

"The project would provide security of oil supplies in a landlocked country and would contribute to regional stability," said Eleftherios Tzellas, chief executive of Hellenic Petroleum (HP), Greece's state oil-refining company.

The Greek side would finance construction of the 220km pipeline, to be built by a joint venture between

HP and Melon, a private Greek construction company. HP and Melon would also buy a majority stake in Okta, Macedonia's state-owned oil refinery, and invest in its modernisation.

Macedonia imports about 1m tonnes of oil and petroleum products per year by truck and train from Thessaloniki, and exports small amounts of refined products to Albania and Serbia.

The deal opens the way for HP to penetrate the regional energy market. Mr Tzellas said. The oil pipeline would

later be extended to Belgrade, the Yugoslav capital. HP and Melon would also offer to refurbish a power station in southern Macedonia to supply electricity to the south Balkan grid.

The \$150m pipeline project would be the biggest investment in Macedonia since it broke away from the collapsing Yugoslav federation in 1991. One of eastern Europe's poorest countries, Macedonia has attracted little investment because of concerns about its political stability.

The centre-right government last month reached agreement in principle with Taiwan for a \$1bn investment package in return for opening diplomatic ties.

As a result China broke off relations with Macedonia and vetoed renewal by the UN Security Council of the mandate for a 1,000-strong UN peacekeeping force based in Skopje, which monitored Macedonia's borders with Serbia, Serbia's Albanian-populated province of Kosovo and Albania itself.

## Primakov gains Start-2 victory

By John Thornhill in Moscow

Yevgeny Primakov, Russia's prime minister, won a symbolic victory yesterday when the Duma (the lower house of parliament), agreed to resume discussion of the Start-2 arms reduction treaty.

The treaty, which envisages slashing the number of nuclear warheads by two-thirds, is viewed by the US administration as a crucial test of Russia's willingness to co-operate in the international arena.

The Duma has previously refused to adopt the treaty despite its ratification by the US Senate.

Mr Primakov is due to make an all-important visit to Washington on March 23 in an attempt to persuade the International Monetary Fund to release fresh credits to Russia.

The Russian government believes further progress on arms reduction talks could help win fresh financial support from Washington.

But some Russian strategists argue that US proposals to amend the 1972 Anti-Ballistic Missile treaty could undermine the chances of the Duma approving the Start-2 treaty.

A group of US senators held talks with their Russian counterparts yesterday to convince them that a proposed new missile defence system was solely designed to protect the US from rogue nuclear states.

"I think there's concern that America may be trying to negate the ABM treaty," said Curt Weldon, a Republican congressman. "We assured the Duma that that was not something we were trying to do."

Mr Primakov may face a tougher challenge in persuading parliament to adopt some revenue-raising measures requested by the IMF.

Gennady Zyuganov, leader of the Communist party, the biggest parliamentary faction, said some of the IMF's demands were unacceptable.

## WORLD TRADE

## AIRCRAFT MANUFACTURING CHIEF-EXECUTIVE INSISTS CONSORTIUM AS A WHOLE IS PROFITABLE AND LOSS INCURRED ONLY BY ADMINISTRATIVE WING

## Cost of Boeing price war pushes Airbus into red

By Michael Skapinker in Toulouse

Airbus Industrie made a loss of about £125m (\$204m) last year because it had to make provisions of £200m to pay for a price war during the mid-1990s against Boeing of the US, Noel Forgeard, chief executive, said yesterday.

Mr Forgeard, who became head of the European aircraft-making consortium last year, said smaller provisions would be necessary over the

next few years to account for the price war from 1995-7. This would result in a loss for Airbus again this year.

Mr Forgeard said the provisions followed a decision by Boeing to initiate a price war against Airbus's single aisle A320 family. "They said: 'Let's kill Airbus'. They dumped prices," he said.

However, Mr Forgeard said the loss was incurred

only by Airbus's central administration and marketing wing and that the consortium as a whole was profitable.

Airbus's central administration is a *Groupeement d'Intérêt Economique* (GIE), a French legal entity. To get a full view of Airbus's profitability, manufacturing facilities owned by the four Airbus partners - Aerospatiale of France, DaimlerChrysler Aerospace (Dasa) of Germany, British Aerospace and

Casa of Spain - also needed to be taken into account. Mr Forgeard declined to put a figure on the overall profitability of Airbus and its partners' factories.

Industry observers have suggested Airbus as a whole, including the partners' factories, made a profit of about £450m last year.

The scale of the Airbus GIE's loss during 1998 became apparent earlier this year when British Aerospace revealed its share of the loss

was £25m. British Aerospace has a 20 per cent stake in Airbus. However, the size of the provisions which caused the loss were previously unknown.

Observers believe that without the price war provisions, the Airbus GIE would have made a profit of about £400m last year, after taking into account other provisions caused by the financial problems at Philippine Airlines, an Airbus customer.

Mr Forgeard said all Airbus's aircraft sales during 1998 were profitable, including an order from British Airways won against fierce competition from Boeing.

The Airbus partners had approached their governments to ask for refundable investment in the A3XX "super jumbo" aircraft. The four governments are being asked to provide a third of the \$10bn development cost. Mr Forgeard said the aircraft

would go into service in 2005 if there was sufficient demand.

The delay in transforming Airbus into a limited company could damage the consortium. The change should have taken place this year, but the partners delayed the transformation during abortive merger talks between British Aerospace and Dasa.

"The biggest risk Airbus runs is one of complacency," Mr Forgeard said.

## Contract for Black Sea oil port awarded

By Robert Corzine

The long-delayed Caspian Pipeline Consortium (CPC) took another step forward yesterday with the award of a \$300m contract to build a new Black Sea oil export terminal at the Russian port of Novorossiysk.

The contract was awarded to a consortium of Bouygues, the French construction group, and Bouygues Offshore, Two Russian companies - Kubaneftegasstroy and Stavropoltruboprovodstroy - will also be involved in the construction.

The \$2.2bn, 1,500km-long CPC pipeline is one of the key pieces of infrastructure needed for Kazakhstan to realise its oil export potential. It will link petroleum reserves in northern Kazakhstan, such as the Tengiz and Karachaganak fields, with a new marine oil export terminal at Novorossiysk.

CPC officials estimate that the total contribution of the pipeline project and Tengiz to the Kazakh and Russian economies over the 25 to 30-year life of the two projects will be about \$150bn. Of the \$2.2bn investment, about half will be spent in Russia and Kazakhstan, with the former receiving the lion's share, as most of the new

pipeline will be in Russia. The contract covers the construction of a new marine terminal located about 20km from the congested existing oil export facilities in Novorossiysk.

Jacques Leost, chief operating officer of Bouygues Offshore, said yesterday the project was technically straightforward, but had a demanding schedule. The first oil shipment is due in July 2001, with the mechanical completion of the terminal scheduled for December 31, 2001. Mr Leost said technicians had already arrived on site.

The CPC project is one of the biggest direct foreign investments to win approval in Russia since the onset of the economic crisis last year. It is an equity funded development, with the cash coming mostly from the main western partners, such as Chevron and Mobil of the US.

The acceleration of work on the CPC will give a big psychological boost to oil companies operating in the Caspian Sea region. Over the past year a combination of low oil prices, poor exploration results and high transportation costs for oil exports has undermined confidence in the region.

## US COMPUTER EXPORTS MOOD OF SUSPICION IN WASHINGTON OVER SENSITIVE TECHNOLOGY

## High-tech fears threaten sales to China

By James Kynge in Beijing

The exports of top US computer companies to China, one of the world's fastest growing markets, are likely to be hit this year by export controls and a mood of suspicion in Washington over transfers of high technology to China.

Industry executives in Beijing said recent technological advances had put some consumer computer products above the threshold for which US Commerce Department permission is required for exports to "Tier 3" countries, including China and Russia.

The "Tier 3" rule was designed to keep sensitive supercomputer technology

out of the hands of rivals of the US.

Under normal trade relations, the Commerce Department might have been expected to grant exemption licences on exports or raise the technological ceiling.

But controversy in Washington over alleged Chinese spying activities and unauthorised US technology transfers to Beijing may thwart hopes for relaxation of US controls.

"The current environment in Washington is not conducive to a rapid resolution of this problem," said Mark Mechem, deputy director of the United States Information Technology Office (USITO) in Beijing. He added that a significant

number of US computer exports to China, which last year totalled \$75m, would be affected by the problem.

One of the worst hit companies is expected to be Intel, the computer chip maker. Also affected would IBM, Sun, Compaq and others, executives said.

Jim Jarret, president of Intel China, said that sales of multi-processor units for use in servers would be particularly at risk.

China's server market has begun a period of rapid growth, spurred in part by huge expansion in internet use, Mr Jarret said.

The two recently launched versions of Intel's Pentium III processor fall below the 2,000 MTOPS (millions of

theoretical operations per second) limit imposed by the US Commerce Department.

But the Pentium III is often exported in multi-processor units, the combined power of which is above 2,000 MTOPS.

Exports of these would be curtailed under the current Commerce Department rules, said Mr Jarret. Another Intel III product, the Xeon, due to be launched before July, would exceed 2,000 MTOPS and so would also be kept out of China unless special export licences were granted.

Asked if the anti-China mood in US Congress would eliminate the hope for such licences, Mr Jarret said: "It certainly can't help."

The sheer number of licences that would have to be granted (a new one is required for each shipment) could cause a bureaucratic logjam in the Commerce Department.

Industry executives in Beijing said that the rapid evolution of technology has meant that the 2,000 MTOPS limit could be much higher and still not allow for the transfer of supercomputer equipment applicable for military use.

A US Congressional report has raised alarm that rival militaries could construct powerful supercomputers by combining several smaller computers together in "clusters".

## WTO urged to make environment checks

By Frances Williams in Geneva

Environmental groups yesterday called on members of the World Trade Organisation to carry out environmental assessments of trade liberalisation and initiate talks on eliminating environmentally harmful fishing subsidies.

They said these areas seemed to be the most pressing for immediate future work in the WTO, in the light of discussions at a two-day WTO symposium on

the links between trade and environment.

The symposium brought together for the first time more than 800 representatives of trade and environment ministries, business, academia, non-governmental organisations and other international bodies.

On Monday the US joined the European Union and Canada in committing itself to carrying out an environmental assessment of trade negotiations due to be launched in Seattle in the

US late this year.

However, WWF International, the conservation organisation, said yesterday that the WTO in collaboration with the United Nations should also start work on a comprehensive multilateral framework for such assessments.

These could also help to identify more "win, win, win" options along the lines of cuts in fishing subsidies in which trade liberalisation would bring benefits for environment and develop-

ment, according to WWF's Charlie Arden-Clarke.

During the meeting, Argentina expressed support for the call by the US, Australia, Iceland, New Zealand and the Philippines to initiate WTO talks to abolish harmful fishing subsidies, and Canada and Japan were also sympathetic.

On other issues, however, there was less agreement, notably on whether and how WTO rules should be amended to fit in better with international environmental

agreements and accommodation other environmental concerns.

The European Union, in particular, supports rule changes in this direction but developing countries remain suspicious that it could open the door to "green protectionism".

Renato Ruggiero, WTO director-general, said there had been support for greater co-operation between the WTO, the UN environment programme and other agencies.

## US and Israel to invest in high-tech ventures

By Nancy Dunne in Washington

The US and Israel yesterday agreed to invest in joint high technology ventures which would include the development of defence technology for civilian purposes.

The announcement follows the signing of two agreements on Monday intended to boost commercial ties between Israel, Jordan and the US.

Natan Sharansky, Israeli minister of industry and trade, and Marwan Muasher, Jordanian ambassador to the US, attended a ceremony with Charlene Barshefsky, US trade representative, to establish a second "qualifying industrial zone" in Jordan. Goods produced in the zone by Israeli and Jordanian companies will be allowed into the US duty-free. The US requires that goods which benefit from the tariff treatment add at least 35 per cent of the value in the designated zones.

Although Israel has a free trade agreement with the US, Jordan does not. The special zones allow Jordan to have equal benefits for some of its goods while promoting co-operation between Israeli and Jordanian companies.

The ministers also agreed to an expansion of the first Israeli-Jordanian zone in Irbid, northern Jordan, which is expected to grow from its current 104 acres to more than 200 acres and from 4,000 workers to 10,000. Fifty companies are already operating at Irbid, and 18 more have reserved space in the expanded facility.

Eli Kazhdan, an adviser to Mr Sharansky, said Motorola's presence in the qualifying zones was particularly significant "because" it showed how the region could move up from low to medium and high technology manufacturing. "A few more projects like this, and then things could really start moving," he said.

Handwritten text: "2000/11/150"



# Lie detectors brought in to boost arms lab security

By Tony Walker in Washington

The US has further heightened security procedures at its weapons laboratories following the outcry over the alleged leakage of nuclear weapons technology to China.

Bill Richardson, energy secretary, told the Senate armed services committee

yesterday that lie detector tests were being applied to all employees at national laboratories with access to sensitive information. Only the Central Intelligence Agency has previously followed this practice.

Counter-intelligence efforts at five weapons laboratories were also being intensified to guard against

further security breaches and restrictions were being tightened on access to classified facilities by visiting scientists from "sensitive countries", Mr Richardson said.

The administration has come under intense pressure over reports that a scientist employed at the Department of Energy's Los Alamos, New Mexico, facility had

passed secrets about the manufacture of the W88 Trident ballistic missile warhead to the Chinese.

Other alleged breaches at national weapons laboratories, including the leaking of details about making neutron bombs, are also being investigated by the CIA, which is to provide a damage assessment next month.

The issue threatens to sour Sino-US ties on the eve of a visit by the Chinese premier.

"We don't know the extent of the theft from China... but we have no illusions about the Chinese," Mr Richardson said. He indicated that President Bill Clinton would be raising espionage issues with Zhu Rongji, China's premier, when he visits

Washington in early April. But Mr Richardson rejected calls for now to suspend scientific visits to US weapons laboratories, arguing such a step would be counter-productive.

Richard Shelby, chairman of the Senate intelligence committee, called on Monday for a moratorium on scientific exchanges until the

government had completed its investigation of the leakage of nuclear secrets to China.

Mr Shelby's call coincided with the appointment by the CIA of David Jeremiah, a retired admiral, to conduct an independent review of CIA investigations into China-related security breaches. Meanwhile, in a sign of

growing sensitivity in Washington about the need for tighter export controls, Mike Enzi, the chairman of the Senate international trade and finance sub-committee, has urged stronger coordination among western countries to monitor the sale of "dual use" technology for civilian and military purposes.

## Investors say fears of crisis 'bail-ins' would only mean getting out sooner

Proposals designed to compel private sector lenders to participate in rescue packages are meeting with strong resistance, write Richard Lapper and Stephen Fidler

Proposals to force private lenders to play a part in rescue packages for countries hit by financial crisis are running into strong resistance from banks and investors.

The proposals emerged from western governments worried that official finance from international institutions and governments was being used to pay off private lenders whose mistakes were at the root of the recent financial crises. Their concern was to address the "moral hazard" issue - that the prospect of an official "bail-out" would encourage banks and others to make unwise lending decisions.

After a battle over whether foreign banks should be compelled to back the recently renegotiated International Monetary Fund package for Brazil, a "voluntary" agreement emerged. This provided assurances to the Brazilian government and the official lenders that western banks would commit themselves to maintaining current levels of trade and interbank lines.

The reason for a voluntary agreement was underlined by officials in Paris this week for the annual meeting of the Inter-American Development Bank: once private lenders catch the first hint that they would be compelled to join a rescue financing, they would immedi-



Enrique Iglesias, president of the IADB, addresses the development bank's annual general assembly in Paris this week. It was attended by 6,000 people, mostly from its 46 member countries.

ately move to reduce their exposure.

Thus the requirements of recovery from the current crisis conflict with the aim of combating moral hazard among lenders. Now, says Lawrence Summers, deputy US treasury secretary, "the imperative is less to stop bad loans and more to ensure confidence and adequate flows of capital".

Bankers say, however, that there still exists significant concern that they will be forced to participate in future emergency financings, for example in Ecuador. A senior US banker said yesterday: "If anything, the idea is gaining momentum, particularly among Euro-

pean governments who are not capital market friendly."

Mr Charles Dallara, managing director of the Institute of International Finance, the Washington-based body which reflects the interests of international financial institutions, says three recent developments in particular have worried the financial community: the strong encouragement by the Paris Club of official creditors for Pakistan to reschedule its eurobond debt; proposals that clauses allowing restructuring be introduced into the contracts of international bonds issued by emerging market borrowers; and suggestions that the IMF might lend to countries

that are running up arrears with private sector debtors.

"I do think that the official sector has to be careful," said Mr Dallara. "In the interests of generating more private sector involvement in the short run it could lead to less involvement in the long run."

One large investor in Latin America said he was prepared to sell his holdings of Latin American bonds if their clauses were changed to ensure "comparability" - aimed at ensuring an equal sacrifice between private and official lenders.

More generally, bankers say "bailing in" proposals reflected little appreciation of how capital markets have

## Brazil's private sector 'well placed to cope with devaluation'

Officials from the International Monetary Fund yesterday said the private sector in Brazil appeared in better financial condition to cope with devaluation than its counterparts in the crisis-torn countries of Asia, Stephen Fidler and Richard Lapper report from Paris.

The assessment suggests private banks and companies in Brazil are in better shape to help recovery from recession. However, this improved position came at the significant cost to the government, which, in the months leading up to the devaluation in January, assumed significant foreign exchange risks.

The information we have on the banking system shows that it was more than fully hedged against the

devaluation," said Teresa Ter-Minassian, the IMF official who led the negotiations of Brazil's IMF programme. Because Brazilian banks had greater foreign assets than liabilities, "the banks probably profited from the devaluation", she said.

By contrast, Brazilian corporations may have had modest net liabilities in foreign currencies "but not enough to really cause significant problems", she said.

Speaking at the annual meeting in Paris of the Inter-American Development Bank, she said this had come at a cost to the public sector, which suffered foreign exchange losses and was hit by its issuance of debt indexed to the value of foreign currencies.

changed since the debt crisis of the early 1980s, when commercial banks were the main source of foreign capital for Latin America and restructuring negotiations took several months.

By contrast the region now depends on a much broader base of investors and the market reacts to problems much faster. Last year, for example, commercial bank lending accounted for less than 1 per cent of foreign capital inflows into Latin America, while more than a third was raised on the bond markets. Substantial sums are now raised in new equity.

Moreover, some bankers argue that investors are

beginning to differentiate between Latin American economies, rewarding those with better fundamentals and fiscal performance.

David Mulford of Credit Suisse First Boston, the investment bank, and a former US Treasury official, says investors are learning to live with crises in Latin America and are becoming more discriminating about the risks of particular countries. "In each of the crises there has been shock, withdrawal and re-engagement and the re-engagement has been more selective each time. The system is working reasonably effectively."

Editorial comment, Page 13

## Forbes enters presidency race with full wallet

By Deborah McGregor in Washington

Wealthy publisher Steve Forbes made a high-tech entry into the Republican race for the presidency yesterday, but his strategy for winning will rely on old-fashioned conservative values and that most time-honoured of political traditions: barrels of money.

Launching his candidacy on the internet before hitting the campaign trail in New Hampshire, Mr Forbes trumpeted a "new, information age campaign about

great ideas and enduring values".

In an effort to establish himself as the leading candidate of the Republican right wing, Mr Forbes draped himself in the mantle of Ronald Reagan and pledged to abolish the tax code, restore Social Security and protect the lives of the unborn.

"Today marks the beginning of a national crusade to restore Ronald Reagan's vision of hope and prosperity for all Americans," he said.

According to the latest opinion polls, Mr Forbes is running roughly in the mid-

dle of the pack of 11 Republican contenders, ahead of Gary Bauer, John Kasich and Patrick Buchanan, for example, but well behind the early favourite, George W. Bush.

It is the second time round for Mr Forbes, who lost the nomination to Bob Dole in 1996. In that race, the well-heeled publishing magnate spent more than \$36m of his own money, mainly on television and radio ads attacking Mr Dole.

Those tactics did not sit well with the party establishment, however.

With no limits on what he can spend, since he does not rely on public matching funds, it is expected Mr Forbes could easily top \$55m this time. His deep pockets have prompted others, including Vice President Al Gore and Mr Bush, to consider eschewing public funds so they can spend unlimited amounts, too.

Money aside, however, Mr Forbes' task is to overcome the sense in the party that he simply does not fit the bill for a winning ticket in 2000. He has proved resistant to ample coaching aimed at

improving his warmth and personal appeal. With his permanent grin and staring eyes, he continues to present an awkward public persona.

But more important, he faces an uphill battle in persuading the broader Republican party that he is the kind of winner they need.

In 1996, he suffered a backlash from Republican conservatives who did not view him as sufficiently devoted to their anti-abortion, anti-homosexual message and who were wary of the man who had, in 1984, talked of the party's "unnecessary

brouhaha about abortion". Since then, Mr Forbes has worked non-stop to woo social conservatives.

His efforts were rewarded last week when several prominent social conservatives pledged their support for him and urged their activist members to do the same. But with moderate Republicans launching their own charm offensive and much of the early tide flowing to Mr Bush, many doubt Mr Forbes' message will gain him the kind of broad support he needs to gain front-runner status.

## NEWS DIGEST

### US CONSTRUCTION SECTOR

#### Single-family housing starts at 20-year high

Single-family housing starts hit their highest rate in more than 20 years last month, the US Commerce Department announced yesterday.

The construction of single-family homes was up 1.1 per cent to a seasonally adjusted annual rate of 1.41m units, the Commerce Department said.

Overall housing starts dipped 0.6 per cent to an annual rate of 1.80m because of an offsetting 6.3 per cent decline in building of apartments. However, single-family home starts are seen as a better measure of individual consumer behaviour.

There was also a 0.2 per cent rise in industrial production in February, the Federal Reserve announced yesterday.

That surprised analysts, who had expected a flat month because of the strain on manufacturing imposed by the Asian financial crisis. Gautam Malkani, Washington.

### JAILED DISSIDENTS

#### Cuba's trade allies protest

Cuba has jailed four well-known political dissidents accused of sedition, drawing condemnation from the US and criticism from leading trade and investment partners Canada and Spain.

The jail sentences announced on Monday ranged from 3½ to five years and were less than those sought by the prosecution. But foreign diplomats said they still sent a strong message from Cuba's one-party Communist government that it would not tolerate opposition, even when peaceful.

Jean Chrétien, Canada's prime minister, who had asked Fidel Castro, Cuba's president, to release the four, described the sentences as "disappointing" and added his government would be reviewing the range of its bilateral activities with Havana. José María Aznar, Spanish premier, said the jail terms were a "step backwards" for human rights in Cuba.

The four were convicted of inciting sedition after they criticised one-party communist rule, called for a boycott of elections and urged foreign investors to think twice about investing in Cuba. Pascal Fletcher, Havana

### CONFIDENCE IN MEXICO

#### Investment pledges over \$10bn

Mexico yesterday said it had received foreign investment pledges just exceeding \$10bn for 1999, higher than last year and a sign that confidence remains strong in the run-up to presidential elections next year.

The investment commitment, broadly similar to that pledged in 1998, could lead to more than 40,000 new jobs, according to Hermínio Blanco, the trade minister. Last week, his ministry announced that direct foreign investment in Mexico last year was a robust \$10.24bn, despite turbulence in Mexico's financial markets as a result of the Russian and Brazilian crises. A big stimulus has been the North American Free Trade Agreement between Mexico, the US and Canada, which since its launch in 1994 has turned Mexico into the second largest recipient of direct foreign investment among the world's emerging markets, after China.

Mexican-owned companies last week announced investment pledges of \$7bn. Some have taken a more cautious approach this year because of the possibility of pre-election economic turbulence. Henry Tricks, Mexico City

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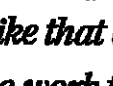
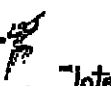
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## ASIA-PACIFIC

## Bank of Japan chief rejects expansion policy

By Gillian Tett in Tokyo

Massaru Hayami, governor of the Bank of Japan, yesterday damped hopes that the central bank was about to implement new expansionary policies to stave off the country's economic downturn.

Speaking in Tokyo after the markets closed, he insisted that the central bank was "in no hurry" to change its monetary policy framework to endorse even more radical measures, as

some politicians and foreign financial officials are urging. "There is no need to hurry [in changing our policy]... The most important thing for a central bank is to avoid sowing the seeds of future inflation," he said.

The hawkish comments are likely to disappoint many foreign investors, who have recently bought large volumes of Japanese stocks partly on hopes that Japan was moving towards an even more expansionary monetary policy. The Nikkei 225,

the main stock market indicator, closed above 16,000 for the first time for eight months yesterday, before Mr Hayami's comments.

Mr Hayami's caution may also disappoint some members of the ruling Liberal Democratic party, who have also been urging him to take more radical action. This pressure has risen since the release of data last Friday showing that the economy shrank by 0.8 per cent between the third and fourth quarters of 1998, its fifth con-

secutive quarter of decline. Some senior bank officials are also urging its policy board to consider additional measures in the coming weeks.

The bank will publish today the minutes of the policy board meeting on February 12, which decided to reduce the call money market rate - from 0.25 per cent towards zero. Although this stance was agreed by majority vote, the minutes are likely to show that at

least one member was also urging more radical action, such as the adoption of an inflation target.

Since this meeting, the bank has pushed the overnight call rate to almost zero. Some economists suspect that this may not be sufficient to ward off fully the inflationary pressures in the economy.

However, it would be technically difficult for the bank to create negative interest rates and if it wanted to loosen monetary policy fur-

ther, it would need to abandon its traditional policy of guiding overnight interest rates, and seek to take other measures such as:

- Focus on a specific target for the growth in the money supply, and achieve this by pumping more liquidity into the markets or purchasing government bonds.

- Focus on the three month money markets, and seek to bring interest rates towards zero in this market as well
- Adopt an inflation target of the sort used by central

banks in the UK, in order to create inflationary expectations in the economy

- Seek to monetise the debt by buying Japanese government bonds, either directly from the Ministry of Finance, or the markets.

The policy board is strongly opposed to any suggestion that it should monetise the debt. However, some bank officials have discussed moving to a monetary target or reducing the three-month interest rate in recent weeks.

## US and N Korea agree to nuclear probe

By Richard Wolffe in Washington and John Burton in Seoul

The US and North Korea have reached agreement on inspections of a suspected nuclear facility in North Korea, the State Department said yesterday.

Madeleine Albright, the secretary of state, said in a statement that the agreement would allow an unlimited number of visits by US teams to the site at Kumchangri, near North Korea's main nuclear site, with the first visit to take place in May.

The US could not accept a North Korean demand for compensation but would resume what were described as pilot agricultural projects and supply a previously pledged 500,000 tons of food aid.

Differences remained up to the last minute on the wording of the agreement. North Korea was demanding that the accord include a promise of US food aid.

The inspection accord is likely to be criticised in the Republican-controlled US Congress if it appears that the US is yielding to North Korea's demand for food aid in return for access to the suspected nuclear site.

The large underground facility has raised US suspicions that North Korea might be preparing to resume its nuclear weapons programme despite a 1994 agreement under which Pyongyang promised to shut down reactors capable of producing weapons-grade plutonium in exchange for fuel and safer nuclear plants.

The US Congress has threatened to cut off funds to finance the supply of fuel promised under the 1994 accord unless the US gains access to the underground site, which is still under construction.

The discovery of the underground site and North Korea's firing of a three-stage missile over Japan last August led to criticism of the Clinton administration's policy of engagement and forced the US president to appoint William Perry, a former US defence secretary, to conduct a review of US policy on North Korea.

Mr Perry is expected to deliver his report within the next few weeks. An agreement on inspections would strengthen the administration's case for a policy of engagement rather than one based solely on military deterrence.

It would also ease fears in South Korea, which is pursuing a "sunshine" policy of economic co-operation with the North, that the US is preparing to adopt a more hard-line stance towards Pyongyang.

## Companies to increase pay despite profits squeeze

By Michiko Nakamoto in Tokyo

Leading Japanese companies are expected to agree today to moderate wage increases in spite of the country's prolonged economic slump.

Toyota, Japan's largest vehicle manufacturer, is likely to agree to an average monthly increase of ¥7,800 (\$62), representing 2.21 per cent of the average basic salary. Toyota's decision will be

closely followed since it sets the tone not only for the industry but for other sectors as well.

Large electrical manufacturers, such as Matsushita and Hitachi, are also expected to agree increases of between ¥6,500 and ¥7,000, about 2 per cent of basic salaries. Hitachi's wage increase comes in spite of the company's fall into loss this year.

However, this year's spring labour offensive, as the annual wage negotiations are known, is likely to result in the lowest pay increases seen in recent years, highlighting the difficulties Japanese companies face. Toyota's expected increase is the lowest since 1982 while that at Hitachi will be the lowest since 1970. Nevertheless, average pay in Japan has risen each year

since 1990, when the burst of the Japanese asset bubble triggered a long downward slide of the economy, according to figures released by the Ministry of Labour. Labour costs have risen steadily at Toyota in spite of a sharp fall in domestic output, the company points out. The ratio of labour costs to sales rose from 7.5 per cent in 1990 to 8.5 per cent at the end of last March while pro-

duction has fallen 24 per cent from 4.2m vehicles to 3.2m.

The continued rise in wages contrasts with the sharp cuts in capital spending among Japanese companies. Private sector spending is expected to fall for the second year running, after falling an estimated 4.2 per cent last year.

However, cracks are beginning to appear in the prac-

tice of annual pay increases as more companies come under pressure to reduce costs amid falling prices and sharp declines in revenues.

"It is very difficult to cut wages because it affects employee morale and livelihoods. But from now on the introduction of consolidated accounting and international accounting standards will increase pressure on companies to cut labour costs."

notes Katsujiro Oyama, director of the labour relations and wages division of the Japan Federation of Employers Associations.

This year, the management at Mitsui Shipbuilding and Engineering is negotiating a 10 per cent cut in wages, while Yokohama Rubber, Industrial Bank of Japan and All Nippon Airways are also expected to press for pay cuts.

## NEWS DIGEST

## REFORM OF STATE MONOPOLY

## India may limit foreign insurance investment

An Indian parliamentary committee yesterday pressed for changes in a draft bill to liberalise the state monopoly insurance sector, advising in particular restriction of foreign investment in eventual private insurance companies.

It recommended that foreign insurers be allowed to hold only up to 26 per cent in any joint venture with an Indian partner. But it suggested removing a clause in the draft bill permitting an additional 14 per cent stake in such entities by "non-resident Indians", foreign institutional investors and "overseas corporate bodies" - companies owned by non-resident Indians.

Parliament is expected to vote as soon as this week on the controversial bill, which would open insurance to private and foreign investment for the first time since the sector's full nationalisation in the 1970s.

A stake of 26 per cent in Indian law grants important powers to a minority shareholder, including the right to call extraordinary board meetings. The figure is considered a minimum by foreign insurers, many of which have long-standing joint ventures with Indian partners in expectation of the sector's liberalisation. Mark Nicholson, New Delhi

## MALAYSIAN PROJECT

## Super Corridor goes 'smoothly'

Malaysia's Multimedia Super Corridor, an ambitious project to turn the country into an information technology producer, is proceeding smoothly, its chairman said yesterday, although the economic crisis had affected local companies' ability to raise funds.

Othman Yeop Abdullah, executive chairman of Multimedia Development Corporation, denied a report in Business Week, the US magazine, that investments pledged by multinationals are only a quarter of the M\$4bn (US\$1.1bn) targeted. He said the project had been successful in attracting 29 international companies, 17 of which have their regional headquarters in the MSC.

Dr Othman said investment in the MSC, a 15km by 50km zone south of Kuala Lumpur and launched in 1996 as a future engine of growth, had risen from M\$1.1bn in 1997 to M\$1.2bn. He was speaking at a press conference attended by representatives of Sun Microsystems, Microsoft and Intel of the US, India's NIT and other companies investing in the MSC.

Mahathir Mohamad, the Malaysian prime minister, has promised that Internet users would not be subject to censorship and has ordered that regulations requiring Internet users at cybercafes to register themselves be rescinded. T.J. Tan, Kuala Lumpur

## PHILIPPINE TRADE

## Glimmer of economic hope

Trade data for the Philippines for January have highlighted the continued weakness of the country's economy but also revealed some glimmers of an upturn. The balance of trade in goods was in surplus for the eighth consecutive month at \$186m. Export receipts rose by 22 per cent to \$2.58bn from \$2.11bn while import payments fell by 15.6 per cent to \$2.39bn from \$2.83bn.

Joey Cuyegkeng, economist with ING Barings, said while the year-on-year fall in imports indicated economic weakness, there had been a 16 per cent month-on-month increase in import payments from December. He said if this continued in February, it could indicate the economy had bottomed out. Tony Tassell, Manila

## CORRECTION

## Malaysia and IFC

Malaysia will rejoin the IFC regional and composite indices in November, not immediately as the FT reported on March 11.

## Zhu's popularity tested by Chinese suffering

James Kynge finds the premier may need more than his refreshing humility to pursue reforms

It was a mea culpa of the sort seldom heard from China's communist elite: "What I am dissatisfied with is that I have not done a good job," said Zhu Rongji, the premier, at an annual news conference broadcast live to hundreds of millions of Chinese this week.

Rather than portraying any sense of creeping inadequacy, however, Mr Zhu's humility - enormously popular with many in Beijing who heard it - seemed to indicate the confidence of China's most dynamic leader.

It is true that 1998 was a painful year for vast numbers of Chinese. Unemployment ballooned. The losses of state enterprises piled up, corruption ran wild and the country failed, albeit by a narrow margin, to attain the 8 per cent growth target that Mr Zhu had "guaranteed" at the same news conference in March last year. China grew at an official 7.8 per cent, but many economists believe this overstates reality by several percentage points.

Nevertheless, one year after he was appointed premier, Mr Zhu's standing remains high. He seems to be genuinely popular with large numbers of ordinary people enamoured of his humour, inclusiveness and determination. Some, of course, rail against the policies that have thrown them out of work and on to the poverty line.

## Bid to be 'true commercial bank'

The State Development Bank, China's largest "policy bank", yesterday launched a 20-branch nationwide network to improve supervision and support for the infrastructure projects that represent the core of its lending business, writes James Harding.

The branches in leading cities were acquired in the State Development Bank's takeover of the China Investment Bank in December and will form a

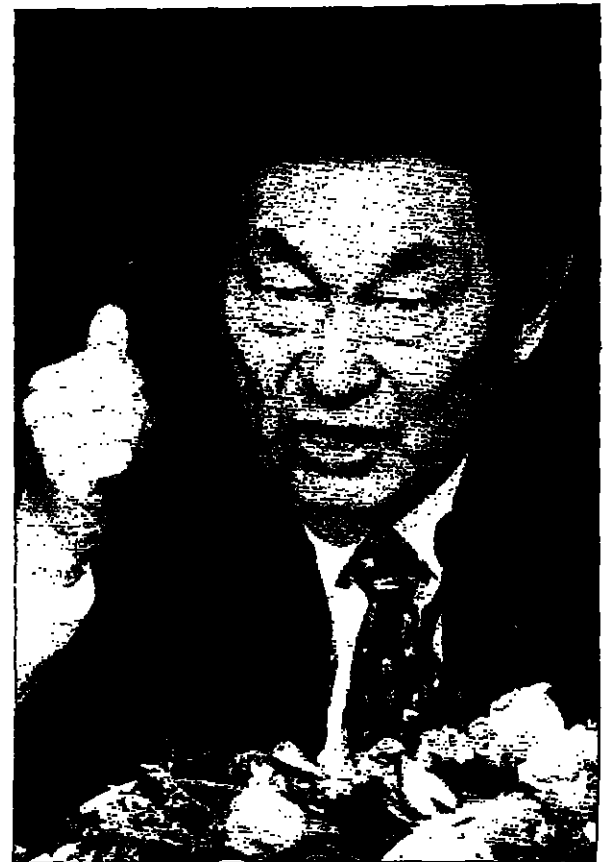
foundation for the policy bank to become a "true commercial bank", Chen Yuan, its president, said.

The bank, which is just five years old and has assets of more than RMB500bn (\$60bn), focuses on government-directed lending to infrastructure projects. But the SDB is seen to be moving towards developing its investment banking business, notably after the acquisition of the China Investment Bank.

Within government, he lacks a power base run along traditional patron-protégé lines, but seems to command an intellectual commitment from many technocrats for his programme of economic reforms. "Reforms are painful, but there is no other way out for China," said one government official.

It was also seemed telling that only 18 among nearly 3,000 delegates to the National People's Congress, China's mild-mannered parliament, voted against his week report this week, despite the fact that it promised little but hardship. No other speech during the two-week NPC session drew so little opposition.

But despite Mr Zhu's unusual popularity, real dangers loom ahead. There may come a point, many observers believe, when deepening economic hardship translates into widespread discontent and growing social unrest. Under such circumstances, it is possible that Mr Zhu's natural constituency - the pursuit of free



Zhu: China's most dynamic leader

Reuters

know what is happening, it is safest just to save."

Given that consumer spending accounts for around 50 per cent of gross domestic product, China's saving spree is a serious problem. But economists said that unless Mr Zhu's reforms are halted, and socialist-era welfare benefits restored, the growing psychological aversion toward spending may deepen.

But Mr Zhu, in common with almost all government officials, believes that a reversal of reform is not an option. Instead, he says: "We have to manage well the intensity of reforms in order to avoid drastic results."

If "drastic results" did emerge, Mr Zhu's prestige could be most at risk. At the end of his speech, the premier's voice rose to exhort NPC deputies to "vigorous reforms" but other senior officials avoided using this phrase. They chose safer slogans - advocating unity and hard work.

There are already street demonstrations, riots and other signs of social unrest, but so far they appear to be localised and relatively minor. Foreign diplomats and other observers said, however, that a serious outbreak of internal strife cannot be ruled out if economic growth continues to slow.

The risk for Mr Zhu is that there could be a day when his mea culpa may not be so voluntarily offered.

## Active role for HK share body

By Louise Lucas in Hong Kong

The body set up the Hong Kong government to manage its share portfolio may exercise its vote on corporate proposals such as mergers and acquisitions involving companies whose shares it holds.

The move, announced yesterday, indicates that ERI - Exchange Fund Investment Ltd - could play a more active role as shareholder, potentially giving rise to conflicts of interest.

However, the planned disposal of part of the government share portfolio, now worth an estimated HK\$175bn (US\$22.6bn), has also moved forward. ERI said

yesterday it would be sold through a variety of methods, possibly including share placements and corporate buybacks.

The government's unprecedented intervention in the stock market last August, designed to prop up prices and frustrate speculators, was aimed at restoring stability to volatile financial markets.

But it also sparked fears that Hong Kong was abandoning free market principles, and that it could find itself mired in conflicts of interest as both regulator and owner of a slice of blue chip corporate Hong Kong. These fears were partially allayed by the government's

commitment to disposing of the bulk of its share portfolio and its insistence that it would be a largely passive investor. About one-third of the shares are to be retained.

Yesterday ERI said it would consider and advise on voting on proposals such as takeovers, mergers and acquisitions and connected party transactions on a case by case basis. It would still advise against seeking board representation, and against voting on mundane or routine matters, such as the adoption of audited accounts.

Three investment banks have been targeted by ERI as potential financial advisers for the disposal plan. Their

names will not be released until next month but the nine-strong shortlist is understood to include Goldman Sachs, Morgan Stanley, Jardine Fleming, CSFB and Warburg Dillon Read.

The investment banking arm of HSBC, the banking giant in which the government has a 3.8 per cent stake, was also understood to be on the shortlist.

ERI is pursuing a combination of methods of disposal, including exchangeable bonds, share placements, corporate share buybacks and unitisation. Unitisation involves pooling the portfolio and splitting it into units which could then be sold to retail investors.

## Jakarta to push debt repayments

By Sander Thoenes in Senggigi, Lombok

Indonesia yesterday promised to start pushing for the repayment of loans to state banks by launching bankruptcy procedures and speeding debt talks that have so far failed to produce any restructuring deals.

In a letter of intent with the International Monetary Fund, needed for a new loan disbursement, Indonesia said the Indonesian Banking Restructuring Agency and the seven state banks would initiate bankruptcy suits against 20 big corporate

debtors by the end of April.

Indonesia failed to meet a pledge to launch bankruptcy procedures last year, despite adopting a bankruptcy law and creating a court to press debtors.

Indonesian enterprises owe \$80m in off-shore debt, little of which is being paid, with large amounts owed to domestic banks.

Nearly all the Rp300,000bn (\$32.6bn) in government bonds to be issued before late April will be used to recapitalise state banks, and private banks taken over by the government.

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## BRITAIN

NORTHERN IRELAND AMID NATIONALIST CLAIMS OF COLLUSION, POLICE TAKE STEPS TO ESTABLISH INDEPENDENCE OF INVESTIGATION

## FBI is asked to evaluate murder probe

FT Reporters in Belfast, London and Washington

The US Federal Bureau of Investigation was called in yesterday to certify the independence of the investigation by the Northern Ireland police into Monday's car bomb murder of the lawyer Rosemary Nelson. Some nationalists have charged that there was official collusion in the murder.

Sir Ronnie Flanagan, the chief constable (Northern Ireland police chief), said he was bringing in "an external independent element" to ensure the "diligence and professionalism" of his officers should not be undermined by such allegations. Sir Ronnie said David Phillips, head of the Kent Constabulary in south-east England, is also being brought in to "oversee" the investigation, and together



Police yesterday carry out a fingertip search near the home of Rosemary Nelson, who died after a bomb blew up her car. PA

with the FBI representative will meet today "to determine the exact detail as to how the investigation should be conducted, supervised and overseen".

He said allegations of collusion "have been expressed on an international front and I have to be sensitive to that. That is why I have introduced, in an unpre-

cedented way really, an international dimension to this investigation."

Mo Mowlam, chief Northern Ireland minister in the UK government, said in Washington that an FBI presence would help "to address some of the concerns that have been expressed". Dato Param

Cumaraswamy, a United Nations investigator who has been critical of the Northern Ireland police in the past, welcomed the Flanagan move. However Chris Smith, chairman of the US Congress's Human Rights sub-committee, said the region's police could not be allowed to lead the investigation otherwise "any finding is likely to have a taint to it".

Last year, Mrs Nelson testified to Congress that she had received death threats from police in Northern

Ireland. Her claims are the subject of a separate investigation by London's Metropolitan Police, which has been submitted to the UK public prosecutions service. Mrs Nelson had been due to discuss the findings before the Northern Ireland Police Complaints Commission on March 30.

The future of the Northern Ireland police force is being considered as part of the 1998 peace agreement under a commission headed by Chris Patten, the former Hong Kong governor. The murder looks set to harden republican resistance to any early Irish Republican Army move to decommission its arms, dashing hopes that today's St Patrick's Day reception hosted by President Bill Clinton at the White House might produce a breakthrough. Many senior Irish politicians are in Wash-

ington for the celebrations. Bertie Ahern, prime minister of the Republic of Ireland, yesterday met Madeleine Albright, US secretary of state.

Ms Mowlam said in Washington that the Northern Ireland parties were "within a hair's breadth" of a settlement. But she stressed: "The reality is that we can't impose a solution. We cannot impose agreement. It is the parties and the communities they represent who have to agree - not us as governments."

Seamus Mallon, the nationalist deputy first minister for northern Ireland, who is also in Washington, said: "There is space for Sinn Féin (political wing of the IRA) to move and there is most certainly a need for the IRA to put into words what they have not already stated on decommissioning."

## Employers urge EU to calm euro fears

By Kevin Brown, Industry Editor

Adair Turner, director general of the Confederation of British Industry, the principal employers' organisation, will today call for a European Union constitution to assuage fears that participation in the euro would lead inexorably to further transfers of sovereignty to Brussels.

In a speech to German businessmen in Königswinter, Mr Turner will say there is no rational basis for claims that the single currency requires greater politi-

cal, economic or fiscal harmonisation than exists already.

His comments challenge the shared view of British eurosceptics and some supporters of the euro in other European countries that further integration is inevitable if the single currency is to work in the long term.

The speech also marks a further rise in pro-euro rhetoric by business leaders following the launch on Monday of Britain in Europe, a business-led campaign for UK participation.

The CBI favours UK membership in the right eco-

nomical conditions, but is consulting on whether to campaign more positively. Sir Clive Thompson, CBI president, has called on the government to set a target date for entry.

In his speech, Mr Turner will urge Europe's political leaders to put an end to fears about a limitless transfer of sovereignty to Brussels by setting out clearly what powers should be retained permanently at the state level.

Mr Turner will say the outcome of a constitutional review could be to entrench the existing distribution of powers. Or it might return to

national governments some of the powers already transferred.

Dismissing assertions that greater harmonisation is inevitable, he will say that:

● A bigger EU budget is unnecessary because studies suggest only 0.3 per cent of EU gross domestic product needs to be available for fiscal transfers. The existing EU budget could cope with this if agricultural spending was cut.

● There is no need for economic policy co-ordination beyond a flow of information between finance ministers and the European Central

Bank, which already exists. German proposals for exchange rate management are unnecessary because the zone has reduced the proportion of external trade to US levels.

● Some "mild" fiscal harmonisation may be needed to cope with cross-border tax avoidance on personal savings, but French and German campaigns against lower taxes in other member states are motivated by the need to explain unemployment generated by domestic labour market policies.

Lex, Page 14

## PM scorns 'crazy' Scottish separatists

By David Wighton, Political Correspondent

Scotland faces an economic slowdown and cannot afford the risk posed by the policies of the Scottish National party, Tony Blair, the prime minister, warned yesterday. He said Scotland had a "great entrepreneurial future" that was threatened by nationalist policies.

Attacking the nationalists' decision to reject his government's planned reduction in the basic rate of income tax, Mr Blair told a Scottish business audience in London that such a move by a nationalist-led administration would drive business out of Scotland.

"Their proposals are wrong because they will make a fair Budget unfair and impose a unique disadvantage on the Scottish people. It cannot be right that Scotland has higher tax exclusively within the UK."

He said a vote for the nationalists in the first elections to the Scottish parliament in May would be a vote for separatism and "anti-enterprise" policies. It would be "crazy" to seek barriers between Scotland and England when the two countries were so connected and the rest of the world was tearing down barriers.

The prime minister said: "While the separatists plan to start the parliament with tax rises - the first instalment of the huge bills for divorce - Labour will reject this vision of a high-tax Scotland and stand on a manifesto promising a partnership for prosperity between business and government and a partnership of prosperity between the Scottish parliament and the government of the UK."

Mr Blair added that nationalist policies were particularly risky because of the economic slowdown.

## NEWS DIGEST

## BRITISH OVERSEAS TERRITORIES

## Citizenship offer to follow review of colonial status

The government is today to propose granting UK citizenship to 150,000 people in all Britain's remaining overseas territories. The announcement comes at the end of a year-long review of how to turn Britain's colonial relationship with its 10 dependent territories into a more modern partnership, while also ensuring that they match British standards on financial regulation and human rights. The overseas territories are generally rated too small to be suitable for independence.

Inhabitants of two of the territories - Gibraltar and the Falkland Islands - already have British passports, partly as security against Spain and Argentina which claim the territories. Those now to be issued with British passports are St Helena in the south Atlantic, Pitcairn in the Pacific, Bermuda, and the five Caribbean islands of British Virgin Islands, Anguilla, Cayman Islands, Turks and Caicos, and Montserrat. David Buchan, London

## PUBLIC FINANCES

## Government amasses surplus

Buoyant public finances are likely to end the financial year in better shape than predicted by Gordon Brown, chancellor of the exchequer, providing him with room to manoeuvre should his forecasts for economic growth be proved wrong. With less than a month to the financial year end, the government has amassed a public sector cash surplus of £15.1bn (\$24.3bn), up from a cumulative surplus of £6.1bn a year earlier, according to official figures.

Strong flows of income tax receipts, boosted in part by the introduction of tax self-assessment, and restrained government spending have contributed to the healthy cash surplus. The government received £1.5bn more in taxes than it spent in February, the Office for National Statistics said yesterday. "Even if one doubts the chancellor's assumption of a soft landing for the economy, there are few fiscal clouds on the horizon," said Richard Iley, of ABN Amro. Christopher Adams, London

## SECURE ELECTRONIC COMMERCE

## Royal Mail launches system

The Royal Mail offshoot of the Post Office yesterday entered the world of electronic commerce with the launch of a secure electronic mail system. ViaCode is the organisation's attempt to break into the rapidly-growing e-commerce market and the first time it has offered a communications service not involving the traditional letter. Royal Mail said it believed ViaCode was the first public secure e-mail service in the world. Richard Dykes, managing director of Royal Mail, estimated that the UK market for secure e-commerce services will be worth £400m (\$644m) within the next few years, while in Europe the figure would be about £2bn. Christopher Price, London

## POPULATION TRENDS

## Married 'will be in minority'

Married couples will be a minority of the UK adult population within a decade, according to the latest issue of Population Trends, the government publication. The trend, which moves from a position in 1981 when 65 per cent of all adults were married, reflects falling numbers of marriages, past high rates of divorce and marked shifts in conceptions. Almost half of those now take place outside marriage against only a third as recently as 1986.

In 1997, there were 3 per cent fewer marriages than in 1996, but 23 per cent fewer than in 1981. First marriages are falling most quickly, many more couples are cohabiting, and while the divorce rate is stable it remains high by international standards. A projection by the Office for National Statistics says that, while the adult population will rise by 10 per cent between 1996 and 2021, the total number of single and divorced people will both increase by about 50 per cent. Nicholas Timmins, London

## JOINT SONY VENTURE

## Ex-Warner chief's new label

Rob Dickins, former chairman of Warner Music UK, has formed a joint venture with Sony Music to launch a record label. The flamboyant and often outspoken Mr Dickins, who chairs the British Phonographic Industry (BPI), the record industry's trade body, has been hotly courted by most of the multinational music groups since his ousting from Warner last year. Releases on Mr Dickins' new label, to be called Instant Karma, will be distributed by The Entertainment Network in the UK, and by Sony Music's distributors in other countries. Alice Rawsthorn, London

## PROPOSED FIFTH TERMINAL FINAL DECISION STILL YEARS AHEAD

## Heathrow expansion inquiry will end today

By Sathnam Sanghera and Michael Skapinker in London

The long public inquiry into an application for permission to build a fifth terminal at London Heathrow airport will end today. The inquiry has cost £80m (\$129m), most of which has been spent on 33 advocates.

It heard evidence from 734 witnesses and received more than 27,500 individual letters and cards. 95 per cent of them opposing the proposed terminal because it would severely disrupt the lives of neighbouring communities.

The inquiry, required under planning law because of the size of the project and its impact on the surrounding area, has been the longest of its kind. BAA, the airport operator, and British Airways submitted petitions from 35,000 people supporting Terminal 5 on the grounds that it was vital to preserve the UK's leading role in international aviation. The Putney Society, representing residents of an inner London suburb, sent in a petition from 5,000 more people opposing it.

And while the hearings at the Renaissance Hotel at

Heathrow are now over, the planning process still has several years to run. Roy Vandermeer, the government-appointed inspector who has chaired the inquiry, will now take two years to consider his recommendations to the government, which could take another year thinking about it. If Terminal 5 is approved, it will not open before 2006 - 11 years after the hearings started.

"Can this possibly be right?" asks Des Wilson, communications director of BAA. While Mr Vandermeer considers his recommendation, inquiry officials will be drawing up their own report on the lessons to be learned, including whether the planning process can be streamlined.

Not everyone involved believes it should be, even though many of the public sessions were attended by only a handful of spectators. Dermot Cox, chairman of the Heathrow Association for the Control of Aircraft Noise, says: "It has gone on for a very long time. But it's very hard to devise another system that doesn't destroy the democratic process."

All sides agree the length of the hearings has had one positive effect: no one can complain that their views were not heard. "We will accept it if it goes against us," says Mr Cox. "The reality is we have no chance of overturning it. We don't have the lobbying power."

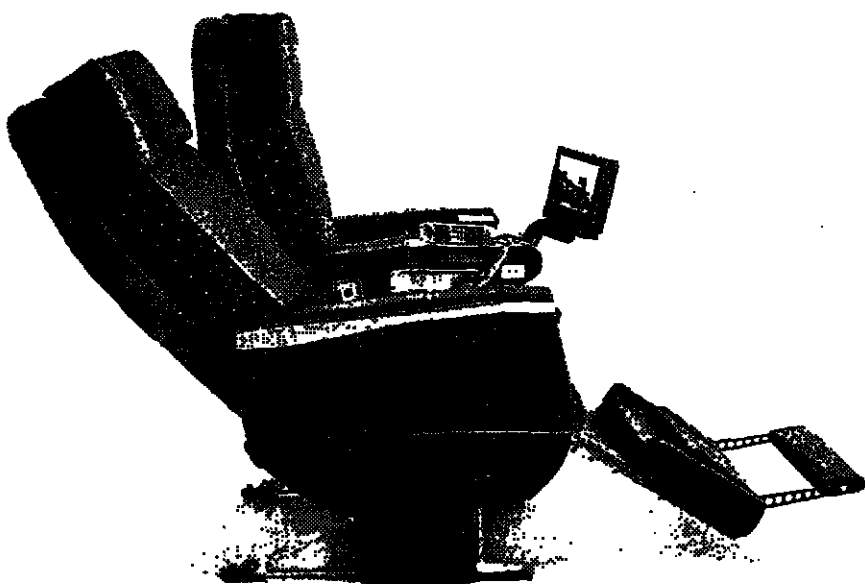
Few of the weary lawyers, consultants, government officials and managers who leave the Renaissance Hotel today would want to contemplate further proceedings.

Anna Mathias, a lawyer who has been a part of the Highway Agency's legal team, is equally exhausted. "They spent a day discussing whether dried sewage smells or not," she says with exasperation. "We are all very tired and ill. I don't regret doing it, but I am exhausted."

It seems that the only person who will miss the inquiry without qualification is Heinz Volland, the general manager of the Renaissance Hotel, which has made millions of pounds from hosting the inquiry.

"They have been like a family to us," says Mr Volland. "We will miss them all a great deal."

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## MANAGEMENT &amp; INFORMATION TECHNOLOGY

INTERVIEW BILL GATES

# Visionary's Window on the web world

On the eve of the FT's four-part serialisation of his new book, Microsoft's chairman tells Louise Kehoe how the digital era will change work, home – and his company

Bill Gates still has the boyish looks and geeky style that were his trademarks 20 years ago, in the early days of the personal computer industry. Yet the combative young man who would dismiss any opinion other than his own as ill-informed is mellowing in middle age. Today, thanks perhaps to recent fatherhood, there is even a hint of self-deprecating humour.

This is a little surprising, in the light of recent events. Over the past 10 months, Mr Gates has had to put up with grueling legal attacks, since the US Justice Department and 20 states filed an anti-trust lawsuit against Microsoft. The trial has not gone well and he has been demonised and ridiculed in the courtroom and in the press.

At first, he lashed out angrily against government officials and industry critics. Then, he seemed for a while to be weighed down by the constant attacks.

Yet this month Mr Gates was upbeat and relaxed. He has resigned himself to letting the legal process take its course, says a close associate. "He believes that justice will be done eventually." (Mr Gates referred questions about the case to his lawyers.) Although the Washington trial cannot be far from his mind, Mr Gates has refocused much of his energies on overseeing Microsoft's software development. Eight months ago he handed over most of the responsibility for running Microsoft's operations to Steve Ballmer, his college friend and closest colleague, who became president of the company.

The change has freed Mr Gates to spend more time doing what he likes best: working closely with Microsoft's product groups, thinking about future directions of technology, writing "visionary" memos that set company goals, and working on his new book, *Business @ the Speed of Thought*.

The title predicts an era in which all businesses will use technology to accelerate the flow of information, making data instantly accessible and enabling knowledge workers to reach decisions and act as fast as they can think.

For many companies, this is the future. But for high-tech companies like Microsoft, it is already here. In the inebriated parlance of the industry, Microsoft and other high-tech leaders such

as Cisco Systems and Intel "eat their own dogfood". These companies have adopted what Mr Gates calls the "web workstyle", built on the use of networked personal computers and the Internet.

In the web workstyle, "you take it for granted that you can look at every interaction with the customer, every document... you can work together on a spreadsheet with somebody on another continent," from your desktop PC, he says.

At Microsoft, "the sales results are in digital form, so anytime I want to I can look by country, by product, exactly how sales compare to budget, how they compare to other groups". But Microsoft's information systems are not for the exclusive use of Mr Gates and his lieutenants. "When people first started talking about

**'We have to show people what is possible, to set higher expectations'**

this, they used the term 'executive information' as if there should be a special system so that the executives of a company could go to meetings and everybody would say: 'Wow, these executives sure know what is going on'."

This trickle down approach to information flow is counter-productive, Mr Gates insists. Everybody in the company needs full access to information if they are to be able to make good, quick decisions and contribute creative ideas. "Whether it is customer service, or product design, they need that information."

It may sound like a sales

pitch for Microsoft software, but as Mr Gates points out, many companies already have the basic tools. The problem is that they are not yet using the technology to full advantage. "People have been used to information impoverishment within their own companies, so we have to show them what is possible, to set higher expectations."

There has never been any shortage of expectations at Microsoft. And, though the drive for market share is what has led the company into the courts, Mr Gates is determined not to sacrifice its competitive edge.

The biggest challenge, he says, is to look three or four years out and predict the direction of software and computer developments. "How is Windows going to be dramatically better than all of the competitors that are out there?" he asks himself.

Windows' market dominance may already be assured for the next year or two by existing products and new ones already in the pipeline, such as Windows 2000 for business users. The PC operating system currently holds a greater than 90 per cent market share. But what next?

"We have to redefine the way people think about computer operating systems so that they don't even consider Windows to be in the same category as competitors," says Mr Gates. "That is our job." This means constant innovation. The next version of Windows NT, for use on corporate networks, will automatically replicate PC files on a network server and make it easier to distribute software updates to all the PCs linked to a network.

It also means keeping tabs on every would-be challenger. Windows' success is in part due to Microsoft's past vigilance in tracking competition, he says. "The

technology business never stops moving and to me it feels as if it is moving faster than ever before," says Mr Gates. He is convinced that if Microsoft does not move fast enough, competitors will gain a critical advantage.

In the middle of the anti-trust trial, where Microsoft is arguing that it is not a monopolist, it may be no wonder that Mr Gates emphasises competitive challenges. Yet he has long been wary of every potential competitor.

"The culture of our company is never to dismiss these things that are coming along," he says. "We were one of those things that came along."

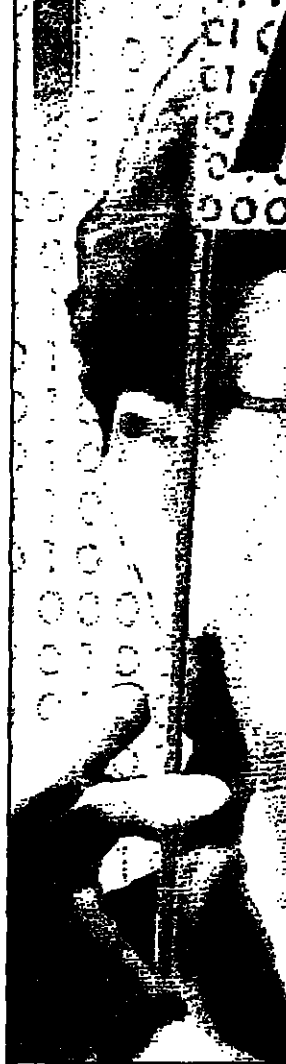
Maintaining Microsoft's momentum in existing markets is only part of Mr Gates' mission. He is also committed to expanding the company's push into new areas, such as Internet services.

Hotmail, the web-based free electronic mail service Microsoft acquired late in 1997, will be expanded to offer storage of PC users' text files, calendars, lists of favourite web sites and other important data. "We have a very aggressive plan to roll this out," says Mr Gates. Users will be able to find all the material stored on their own desktop or home computers using any Internet link, from any computer.

Microsoft is also pushing ahead with home networking solutions. Mr Gates says. A partnership with 3Com, announced last week, will see the software company co-branding home networking kits for the fast-growing numbers of households with more than one PC.

Eventually, home networking will be built into the PC, says Mr Gates. Users will be able to plug in a new digital device, such as a digital video camera, and it will automatically be recognised by the computers in the home. You may want to put the camera in the baby's room, he suggests, and set the PC to alert you when there is motion, or sound. Already, similar "electronic babysitters" are watching children's playgroups and letting working parents see how their children are doing, via the Internet.

What's next? Computer tablets that might be used for reading electronic newspapers or books are on the horizon, says Mr Gates. Advances in flat screen display technology, combined with software that displays text with greater resolution will soon have us reading long documents and even books in digital form, he predicts. This is all part of what Mr Gates calls the "web lifestyle". Stretching the reach of information technology beyond the workplace, he looks forward to a world in which Internet access is ubiquitous and e-mail is the standard means of day-to-day personal communications.



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pros and cons. On the one hand, it encourages open communication and a free flow of ideas. Mr Gates says his own e-mail inbox will frequently contain messages saying: "Hey, if we don't do this thing I want to do, we will be out of business."

"I get a lot of e-mail like that. I will get another piece of mail recommending exactly the opposite, with the same conclusion," he says. Then there are the "bad news" e-mails, which typically start with the words: "In the spirit of bad

news travelling fast..." and goes on to explain the situation. Mr Gates encourages such missives. "Eventually, the bad news is going to be known. Better to get it in a time frame where you may still have a chance to be responsive," he says.

Yet the pervasive nature of e-mail within Microsoft has come back to haunt Mr Gates in Washington. Many of the most telling moments in the trial have involved use of e-mail records to contradict witnesses. Does he feel more inhibited in the

use of e-mail today? No, he says emphatically. "I do not have a single piece of e-mail of a business nature that I would be embarrassed to have made public."

"Every piece of e-mail I have sent over the past decade has been read by 50 government lawyers. So there is nothing new. I live the examined life."

The final article in our Europe.com series will appear tomorrow and Louise Kehoe's Eagle Eye column will appear next Wednesday

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# UNISYS

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JOHN KAY

## Some truths about lying

Auctions are not just efficient – they also encourage honesty

Politicians call it a terminological inexactitude. Civil servants are economical with the truth. Most people call it a lie. When economists discuss the same thing, they describe it as a failure of incentive compatibility. That probably confirms your suspicion about economists. Still, I hope you will read on.

Many of the processes we deal with in personal or business life are not incentive compatible. In ordinary language, it is not sensible for us to tell the truth. When we apply for a job, we exaggerate our capabilities. Once appointed, we stress how hard it is so that we can impress our superiors when we achieve our targets.

Incentive compatibility is the fundamental problem of economics and management. Why did central economic planning fail in Russia and elsewhere? We say through lack of incentive, but Russia had one of the widest range of incentives in any society – from the privileges of the politburo to the horrors of the Gulag.

The problem was the inability to devise and define appropriate incentive systems. If the Central Planning Bureau could have obtained all the information it needed – about preferences, resources and production capabilities –

Stalin's minions could have told everyone what to do. But the prospect of a visit from Stalin's minions prevented the planners getting the information in the first place. Incentive compatibility is this interlinked problem of information and incentives.

Devising incentive compatible mechanisms is not easy. There is one copy of a valuable picture: who is to have it? The efficient solution is that it goes to the person who wants it most. But everyone will say they want it a lot.

We need to ration the opportunity to say what you want. If we give everyone a number of chips to divide between all the things they might ask for, they will save their chips for the things they really want. So we could ask everyone to write down how much they would pay for the picture, and give it to the person who set down the highest amount.

But it does not make sense to write down the maximum amount you are really willing to pay. You do not need to pay as much as you think the picture is worth. You only need to offer a larger amount than anyone else.

The thoughtful bidder will shade his or her bid down. But so, of course, will everyone else. The amount you reduce your bid will

reflect your expectations – not of what others think the picture is worth, but of what they themselves will decide to bid. The outcome is chaos. The picture might go to the person who wanted it most, but only by chance. We have a failure of incentive compatibility. Everyone has an incentive to manipulate the information they provide to gain a strategic advantage.

Some clever economists invented a procedure that gets round this difficulty. Everyone writes down their bid. The picture goes to the highest bidder. But the price you pay is the amount of the second highest bid. Under this scheme, you should not bid less than the painting is worth to you. That would reduce the probability that you get it, without reducing the amount you will have to pay. But you should not bid more than the painting is worth, because you might end up with it and have to pay more than you really wanted. The best strategy is to tell the truth. The mechanism is incentive compatible.

This is the way auctions are conducted in a saleroom. The auction continues until all bidders but one drop out. The remaining bidder gets the object – not for what he or she would be willing to pay, but for a fraction more than the amount the second

highest bidder was willing to pay.

A triumph of practical wisdom over theory, but a triumph that vindicates the theory, and even shows how necessary it is. The saleroom technique was found to work, and that is why it drove out most other kinds of auction mechanism. The theory tells us why it worked. And the theory also tells us that it works only in certain situations. It is incentive compatible for problems such as the assignment of the picture, where everyone agrees what the object is but people differ in how much they value it. It is not incentive compatible for the allocation of franchises, where bidders are uncertain about the real value of what they are buying. That is why attempts to use the saleroom process for that issue have not given good results.

And the evolution of saleroom procedures is a microcosm of what has happened in economic systems more generally. The reason competitive markets work is because, over time, we have stumbled on a series of processes that achieve incentive compatibility.

The author is the Peter Moores Director of the Said Business School at Oxford University and a director of London Economics. This column appears fortnightly.





## THE ARTS

## BALLET IN PARIS HOMAGE TO JEROME ROBBINS

## Steps to thrill

Jérôme Robbins found a second home for his ballets, and what he called "a second family" with the Paris Opéra Ballet. So it was fittingly familiar that on Thursday night the company should stage an *Hommage à Jérôme Robbins* with a programme featuring four of his ballets at the Palais Garnier. The company's respect for him also brought a *Défilé du Ballet de l'Opéra*, unique in my experience in honouring a foreign ballet-master.

So, with the march from *Les Troyens* bringing them into view, we saw what the Book of

Bilatre as lovers whose passion is all storms.

Robbins said that "dancing is about relationships" - his every work showed this - and elegant though he was as a creator, his ballets told the truth with exact care, and his interpreters were enhanced. For Arbo, beating her feelings against the superb Billaire, this duet showed her better, more expressive and more touching than I have ever known her before; it was a magnificent exposition of the duet from both artists. Robbins must be smiling in his heaven.

There followed more Chopin piano music: the *Other Dances* first made for Makarova and Baryshnikov, and here set out with ravishing sense of style (mazurka rhythms and poses giving piquancy to the steps) and impeccable grace by Isabelle Guérin and Manuel Legris. Perfect. Perfect, too, and more mysterious, Nicolas Le Riche impelled into movement by Martine Baillly's elegant account of movements from Bach cello suites in *A Suite of dances*.

I have seen this solo with different dancers - it was created for Baryshnikov - but Le Riche takes it beyond any previous performer, and almost beyond criticism. Vastly talented, hugely admired, Le Riche retains an integrity, an innocence, that I have only seen once before with a male dancer - the miraculous Yury Soloviyov. The ardours of training, the corruptions of the world, seemed not to affect Soloviyov, whose dancing in its classic purity and sincerity spoke of something which I can only describe as holy - in the sense that it transcended the world and even the sublimities of academic style.

Le Riche in almost everything he does, communes with the dance itself, with the unerring image he has of the choreography. There results a performance which is untainted in its clarity and in its sense of absolute



Danced with ravishing style and impeccable grace: Manuel Legris and Isabelle Guérin in 'Other Dances'

rightness. Impelled here by Bach and by Robbins' imagination, he is serious, funny, austere, simple, noble. It is dancing born of the most sophisticated means, and shaped in the most sophisticated milieu, and yet it is utterly pure, utterly expressive, utterly wonderful. It is the true act of metamorphosis that comes only with the greatest performers.

To close the programme the ever-fresh jokes of *The Concert*, spiffingly done. The cast had great fun. So did we. Isabelle Guérin revealed a zany sense of humour, wore a hat with unfathomable despair, and can dispose of an extra hand with the best. Adorable. Throughout the evening Henri Barde played the Chopin scores most stylishly. This programme, minus the

*Défilé* and *Other Dances*, but with the addition of Balanchine's *Concerto Barocco*, is on view until Easter. Check dates - but Eurostar beckons!

Clement Crisp

Programme sponsored by the members of the American Friends of the Paris Opéra and Ballet.

## MUSIC IN LONDON PREVIN'S 70TH BIRTHDAY GALA

## Shock of the old

A stooped little man in large spectacles made his way gingerly to the podium, took a bow, and gave a downbeat. Nothing he did over the next hour and a half imparted any particular dynamism to the music, nor did he get in the way of its general flow. The uneventfulness of it all came as a shock. Was this really "Mr Preview", the man who brought a dash of informality and humour to classical music a generation ago?

Time has not been kind to André Previn. Whereas most conductors improve with age, Previn's trump cards were always youth and versatility. No one ever pretended he was a great conductor, but he did have an affinity with certain types of music. That affinity was conspicuous by its absence on Monday at the Barbican. Like most gala concerts, the André Previn 70th birthday gala made little musical sense.

It began with a Mozart overture (why?), continued with Beethoven's Violin Concerto and ended with a flung-together selection from two Strauss operas. At least Previn didn't inflict any of his own music on us. While the event did nothing for the London Symphony Orchestra's artistic integrity, it presumably did wonders for the appeal to restore St Luke's church in the City, which should, by 2001, be the centre of the LSO's education programme. Every good cause deserves a favour, and there was no shortage of donors willing to pay £1,000 for a pair of tickets.

Far from showcasing Previn, the programme was constructed around two other "stars". Anne-Sophie Mutter and Kiri Te Kanawa. Neither was heard to best advantage. Mutter deserves a conductor who can give more shape to the music. What distinguished her Beethoven on this occasion was her spitfire command of the Kreutzer cadenzas, and the tender, if indulgent, voicing of the slow

movement. In the *Capriccio* final scene, for which the Countess's harp was thoughtfully placed centre-stage, Dame Kiri seemed oblivious to the meaning of the words. The performance was rescued by Tim Jones's horn solos - after which the orchestral suite from *Der Rosenkavalier* represented a sudden descent into vulgarity.

That orchestras are content with a conductor of Previn's undemanding nature was evident at the first of his 70th birthday concerts last week, pairing Vaughan Williams's Fifth Symphony with Britten's

Whereas most conductors improve with age, time has not been kind to André Previn

Spring Symphony. The Vaughan Williams may have sounded unduly sleepy, but the LSO's strings constructed a finale of seamless radiance. And the Spring Symphony was very fine: Britten's syncopated rhythms and New England Romanticism are second nature to Previn, while the distancing effects of "The Driving Boy" and "The Morning Star" highlighted his care for dynamics. The London Symphony Chorus and Finchley Children's Music Group had been spectacularly well prepared; the soloists - Felicity Lott, Roberta Alexander and John Mark Ainsley - threaded their lines eloquently. Through the mists of Britten's "sweet spring", we could just about discern the Previn of old.

Andrew Clark

Concerts sponsored by Toshiba and Rover Group.

## Tragedy played out in black and white

## THEATRE

## ALASTAIR MACAULAY

Troilus and Cressida  
Trollius and Cressida  
Trollius and Cressida  
Trollius and Cressida

There is much about Shakespeare's *Troilus and Cressida* that makes it feel like no other play he wrote. Like no play anybody else wrote, either. For a long time considered one of his problem plays, it has now become one of his most absorbing dramas in live performance. Its number of vivid roles is surely unmatched in Shakespeare's output; and its view of the effects of "wars and lechery" - and of time - make it as pessimistic and poignant as any of his tragedies. To a thrilling panoply of heroism, strategy and warfare, in all of which, uncannily, Shakespeare rises to Homeric scale, he also adds a pathos that is closer to Virgil. The heartbreak of Troilus, young and true and chivalrous; the death of Hector, valiant and unarmed and ambushed: these are piercing.

The National Theatre's new production of *Troilus*, co-directed by Trevor Nunn and John Caird, would be an important effort for two reasons even if it failed. One: this launches, within the National, a repertory company of actors who will tackle six very different works over the coming

year. Two: in an era when almost all the most admired Shakespeare productions have been in small spaces, this one is a determined push to make Shakespeare once again work on a large scale. In both respects, mind you, it very nearly does fail. It starts terribly; yet by the end it achieves real victory.

The Nunn-Caird production makes *Troilus* a war of whites (Greeks) versus blacks (Trojans). The whites (dressed in a mixture of Oriental and modern attire)

## Even the weakest performers have moments of memorable humanity and eloquence

are ruthless schemers: the blacks (in traditional Arab/African dress) are honourable, open-hearted, noble. (Designs are by Rob Howell. His red sand flooring is excellent; his set decent; his ancient-and-modern costumes extremely variable.)

Shakespeare, like (curiously) all Greek authors, is certainly sympathetic to the Trojans and critical of the Greeks; but I have never known the scales tipped so firmly in the Trojans' favour as here, and to make it a black-versus-white drama is one more political element than we need. Nunn and Caird have also done some tinkering with the text that sometimes feels like superimposi-

tion rather than clarification. Several of the actors are inexperienced in Shakespeare, and there is much too much of the shouting and rushing about that are the wrong methods to succeed in the Olivier Theatre.

Bit by bit, however, the best bits of the production coalesce; and (a more telling sign of Nunn's and Caird's achievement) even the weakest performers have moments of memorable humanity and eloquence. David Bamber alone, though one of the

most accomplished actors onstage, gives a consistently tripping performance: he smoothes the role of Pandarus in a busy display of surface acting that is never for a moment believable. As Cressida, Sophie Okonedo traces a large arc from impish delight, bright-smiling and dimpling, to aimless misery. She handles the outer ambiguity and inner conflict of the role with intelligence and force: in a novel touch, the production ends on her alone, lost onstage as if cut off from her moorings. Peter de Jersey likewise makes the role of Troilus a voyage of tragic discovery: though the role has more polish and poise than he yet

brings it, his ardour and spontaneity are appealing and, eventually, heart-rending. Jasper Britton makes the constant irony of the mordant, sardonic, boll-ridden Thersites a key element of the play: cowardly but undefeated, caustic but humane, a canker with moral discernment but no ethics. Roger Allam brings a marvellous urbanity - now witty, now Machiavellian, now soberly wise - to the clever Ulysses; his responsiveness to everyone else onstage is what this kind of ensemble project is all about.

Among the smaller roles, Jax Williams has a notable edge of hysteria and vehemence as Cassandra. And Michael Wildman, as a servant of Paris, is so exemplary in his quiet eloquence that I hope to see him do much more soon. The finest achievement of the production, however, is - despite what I have said about textual fiddling - the way in which it shows new lights in Shakespeare's play. The word "Time", for example: how, again and again, it beams out, from Ulysses discoursing to Achilles about the changeable reputations of heroes, from the plights of Cressida and Troilus about their enforced separation, and from Hector speaking to Ulysses and the Greeks about prophecies of Troy's fall. In this *Troilus*, time moves fast; and its very speed is part of the tragedy.



Ensemble playing par excellence: David Bamber, Peter de Jersey and Sophie Okonedo

## INTERNATIONAL

## Arts Guide

## AMSTERDAM

OPERA  
Netherlands Opera, Het Muziektheater  
Tel: 31-20-551 8911  
Die Zauberflöte: by Mozart. Conducted by Hartmut Haenchen in a revival of Pierre Audi's staging co-directed by Saskia Boddeke; Mar 18, 20

## BERLIN

OPERA  
Deutsche Oper  
Tel: 49-30-34384-01  
Der Rosenkavalier: by R. Strauss. Conducted by Jiri Kout in a staging by Götz Friedrich; Mar 21

## BOLOGNA

OPERA  
Teatro Comunale  
Tel: 39-51-529999  
La Cenerentola: by Bruno Bartoletti in a revival of Lilliana Cavan's staging, first seen in Zurich four years ago. The cast is led by Daniela Dessi and Alberto

Cupido; Mar 18, 20, 21

## CHICAGO

CONCERTS  
Orchestra Hall  
Tel: 1-312-294-3000  
www.chicagosymphony.org  
Chicago Symphony Orchestra: conducted by Pierre Boulez in works by Stravinsky, Debussy and Berlioz, with harp soloist Sarah Bullen; Mar 18, 20

## DRESDEN

OPERA  
Semper Oper  
Tel: 49-351-48420  
Ariadne auf Naxos: by R. Strauss. Conducted by Colin Davis in a new staging by Marco Arturo Marelli. Cast includes Susan Anthony and Jon Villars; Mar 17, 19, 22

## LONDON

CONCERTS  
Queen Elizabeth Hall  
Tel: 44-171-960 4242  
● London Mozart Players: conducted by Matthias Bamert in a programme of works by Mozart, with tenor Mark Tucker; Mar 18  
● London Sinfonietta: Higglety Pigglety Pop! and Where the Wild Things Are, conducted by the composer Oliver Knussen; Mar 17

Royal Festival Hall  
Tel: 44-171-960 4242  
Philharmonia Orchestra: conducted by Benjamin Zander in a selection of waltzes by J.

Strauss, and Mahler's Symphony No. 5; Mar 18

## OPERA

English National Opera, London Coliseum  
Tel: 44-171-632 8300  
Mefistofele: by Boito. Conducted by Oliver von Dohnányi in a new staging by Ian Judge; Mar 18

## MUNICH

CONCERTS  
Philharmonie Gasteig  
Tel: 49-89-5481 8181  
● Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by Bruckner; Mar 17  
● Bavarian Radio Symphony Orchestra: conducted by Lorin Maazel in works by Mozart and Bruckner, with piano soloist Murray Perahia; Mar 20  
● Stuttgart Radio Symphony Orchestra: conducted by Yutaka Sado in works by Gershwin, Chopin and Prokofiev. With piano soloist Ivo Pogorelich; Mar 18

## OPERA

Bayerische Staatsoper  
Tel: 49-89-2185 1920  
www.staatstheater.bayern.de  
Katya Kabanova: by Janáček. Conducted by Paul Daniel in a staging by David Pountney, with sets by Stefanos Lazaridis and costumes by Marie Jeanne Lecca; Mar 17, 21

## NEW YORK

CONCERTS  
Avery Fisher Hall, Lincoln Center

Tel: 1-212-875 5030  
www.lincolncenter.org  
New York Philharmonic: conducted by Yuri Temirkanov in works by Shostakovich and Stravinsky, with violin soloist Hilary Hahn; Mar 18, 19, 20

## EXHIBITIONS

Metropolitan Museum of Art  
Tel: 1-212-879 5500  
www.metmuseum.org  
The Treasury of Saint Francis at Assisi: around 70 masterpieces of medieval and Renaissance panel painting, gold, textiles and manuscript illuminations, are joined by 30 loans. Includes pivotal works in the development of the early Renaissance; to Jun 27

## Whitney Museum of American Art

Tel: 1-212-327 2801  
Ray Johnson (1927-1995): Correspondences. First major museum show about the artist who was a progenitor of pop and mail art. The 150 works on display include paintings, collages and mailings from Johnson's New York Correspondence School; to Mar 21

## OPERA

Metropolitan Opera, Lincoln Center  
Tel: 1-212-362 8000  
www.metopera.org  
The Queen of Spades: by Tchaikovsky. Conducted by Valery Gergiev in a revival of Elijah Moshinsky's staging, designed by Mark Thompson. The cast is led by Plácido

Domingo, Galina Gorchakova and Olga Borodina; Mar 18, 22

## New York City Opera, New York State Theater

Tel: 1-212-870 5570  
www.nycoera.com  
● Lizzie Borden: by Jack Beeson. New production conducted by George Manahan in a staging by Rhoda Levine, with Phyllis Pancella in the title role; Mar 18, 21

## Madama Butterfly: by Puccini.

Conducted by Guido Johannes Runstad in a staging by Mark Lamos first seen in November, with sets by Michael Yeagan and costumes by Constance Hoffman; Mar 17, 20

## PARIS

OPERA  
Opéra National de Paris, Opéra Bastille  
Tel: 33-1-4473 1300  
www.opera-de-paris.fr  
The Magic Flute: by Mozart. Conducted by Friedemann Layer in a staging by Robert Wilson; Mar 17, 20, 21

## Opéra National de Paris, Palais Garnier

Tel: 33-1-43439696  
www.opera-de-paris.fr  
La Clemenza di Tito: by Mozart. Conducted by Ivor Bolton in a staging by Willy Decker with designs by John MacFarlane. Cast includes Theo van der Walt and Christine Goerke; Mar 18

## SAN FRANCISCO

CONCERTS

## Davies Symphony Hall

Tel: 1-415-864 6000  
www.sfsymphony.org  
San Francisco Symphony Orchestra: conducted by Herbert Blomstedt in works by Berwald and Brahms; Mar 18, 19, 20, 21

## THE HAGUE

EXHIBITION  
Gemeentemuseum  
Tel: 31-70-3388 1111  
Silver from the time of the United East India Company: display of silver manufactured in the 17th and 18th centuries in former Batavia, by Dutch and other European silversmiths; to Mar 21

## TOKYO

CONCERTS  
Suntory Hall  
Tel: 81-3-3584 9999  
● Vienna Philharmonic Orchestra: conducted by Riccardo Muti in works by Mozart; Mar 17  
● Vienna Philharmonic Orchestra: conducted by Riccardo Muti in works by Schubert and the Strausses; Mar 18

## VIENNA

EXHIBITIONS  
Austrian Museum of Applied Arts  
James Turrell: retrospective of the American artist including two site-specific installations, photographs and drawings; to Mar 21

Osterreichische Galerie

Belvedere: The New World in 19th Century Painting. Dealing with the period from the Declaration of Independence in 1776 until the US entry into World War I, this show traces the history of the country through the eyes of its painters; from Mar 17 to Jun 20

## OPERA

Wiener Staatsoper  
Tel: 43-1-51444  
Cavalleria Rusticana: by Mascagni/Pagliacci by Leoncavallo. Simone Young conducts a staging by Jean-Pierre Ponnelle; Mar 21

## TV AND RADIO

● WORLD SERVICE  
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

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● CNN International  
Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs  
13.30: Business Asia  
19.30: World Business Today  
22.00: World Business Today Update

● Business/Market Reports:  
05.07: 06.07: 07.07: 08.20: 09.20: 10.20: 11.20: 11.32: 12.20: 13.20: 14.20.

At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.



## COMMENT &amp; ANALYSIS

## 10,001: a stock odyssey

As the Dow breaks briefly through five figures, Richard Waters considers the historic significance of the great bull market

Like the passing of the Millennium, the moment the Dow Jones Industrial Average broke through 10,000 yesterday meant everything and nothing. It represented just another small movement in share prices. Other indices closed without registering anything special. The world looks pretty much the same as it did before. But all, somehow, is different.

So, just as the end of the century will be an occasion for taking stock and navel gazing, so this an apt moment to pause and consider how far the stock market has come, and how fast.

In the popular imagination, the Roaring Twenties still remain the great era of stock market excess - a perception heightened by a crash that saw share prices fall 89 per cent from their peak to the low point in 1932. How can anything in modern times compare?

Now look at the history of the last, and biggest, bull market of the dying century. The Dow has risen from 717 at its low point in 1982 to brush through 10,000 briefly - a rise that far outstrips the 450 per cent rise of the 1920s bull market.

The Dow rose more than three-fold between 1925 to 1929 as the ghosts of the first world war and early industrialisation were blown away. The modern age, and a new economy, had been born, symbolised by the mass production of the radio and the automobile.

Seventy years later, another new economy is being born. This one symbolised by the personal computer and the internet. Buoyed by this new-era thinking, the Dow has risen two and a half times since 1995. And this rise has been accompanied by a big shift in investment habits: the number of households which own mutual funds has risen from under 10m at the start of the bull market to 40m now; "day-trading" - the frequent buying and selling of stocks by individuals - has become a national spectator sport.

A shift of this magnitude has the power to drown out all naysayers and turn skeptics into true believers. Stung by the reaction to his warning of "irrational exuberance" in late 1996, Alan Greenspan, chairman of the Federal Reserve, has restricted himself since to observing that the lofty level

of share prices implies huge confidence in the future growth of corporate profits.

Warren Buffett, the most widely admired and copied investor of the age, ventured the view shortly afterwards that the stock market had become "overheated". A year later he, too, backed away from any suggestion that share prices were riding for a fall with the claim that he had "absolutely no view on that matter".

The long bull market has also blown away some of the doubts of foreign investors, who took a long while to be persuaded that US companies had broken into a new era of heightened competitiveness.

In 1997, they rushed back in force: \$60bn of foreign money poured into US stocks in that year, more than the previous eight or nine years combined, according to David Strongin at the Securities Industry Association. But it has all been too little, too late: foreigners still own less than 8 per cent of the world's biggest and most successful stock market.

Behind this bull market lie some profound shifts in both investor behaviour and corporate and economic performance. And while these point to fundamental strengths that have supported the rise in prices, they also hint at the weaknesses that may eventually bring it to an end.

Take the remarkable revival of the US economy and, more particularly, the corporate sector.

The Dow Jones Industrial Average, conceived 103 years ago, has always acted as a mirror of the changing make-up of US industry. Initially, its members bore names like American Cotton Oil and US Rubber - though one, General Electric, has remained constant, in name at least.

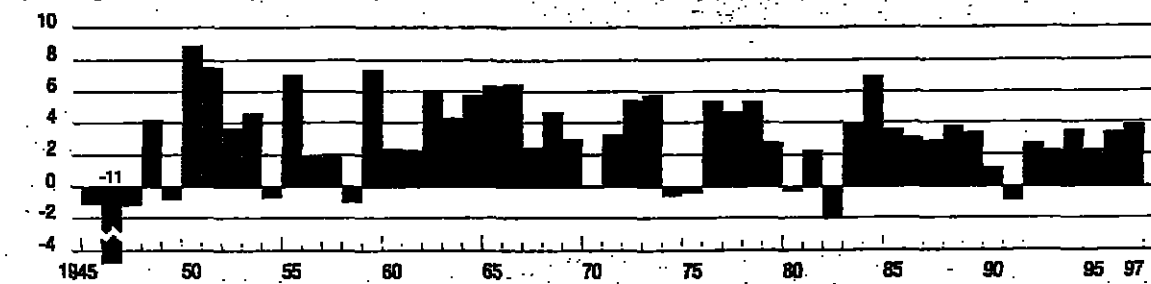
The Dow's rise since the latest bull market began bears testimony to the way that a handful of American companies have come to dominate a new range of industries. Since the beginning of the 1990s, companies such as Coca-Cola, Merck and Walt Disney have risen 40-fold while other Dow members, including Caterpillar and General Motors, have

## Dow Jones Industrial Average

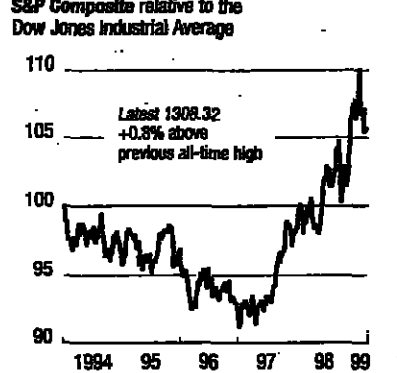
Dow Jones Industrial Average (semi-log scale)



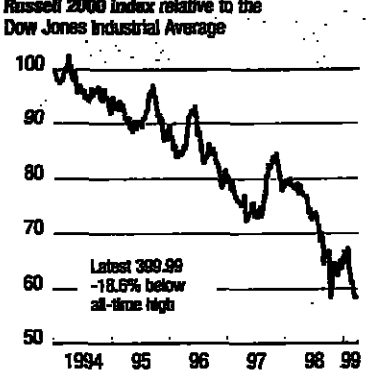
Real GDP growth (annualised quarterly % change)



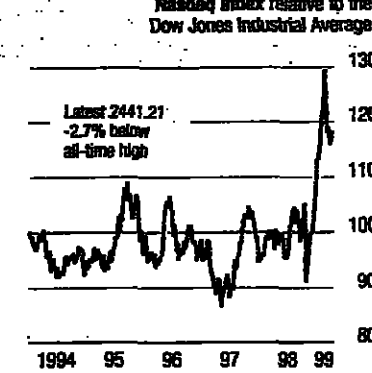
S&P Composite relative to the Dow Jones Industrial Average



Russell 2000 Index relative to the Dow Jones Industrial Average



Nasdaq Index relative to the Dow Jones Industrial Average



Sources: US Bureau of Economic Analysis; DataStream/ICI

risen less than three-fold. The new stars are the champions of industries that rely less on deploying large amounts of physical capital than on directing the power of their brands and their intellectual capital.

Even the Dow's reshuffles have not been fast enough to keep pace with the latest changes in US corporate life. The information technology revolution that has followed the widespread adoption of

the personal computer is reflected better in the Nasdaq composite, an index which tracks stocks on the world's second-biggest market, including Microsoft and Intel: that index has risen by a factor of 15 since 1982, compared with less than 14 for the Dow.

That also helps explain why the Standard & Poor's 500 index, a broader and more representative measure than the Dow, has outper-

formed its rival. Technology companies now make up over 20 per cent of the S&P500.

The companies that have come to dominate the Dow and the S&P500 exemplify one of the underlying virtues that has characterised the revival of the US corporate sector. With relatively little need for capital and high profit margins, they have helped to boost the overall yardsticks that are used to

judge the return on capital, and profitability, of Corporate America.

But the relative lack of demand for capital from such companies has had a secondary effect. The clamour for shares in companies like America Online - the biggest star of the online era - has driven its market value to more than \$100bn. Yet companies like AOL are not, in general, printing many new shares: they sim-

ply don't need the money. The result has been a valuation spiral, as the multiples of book value or earnings that investors are prepared to pay for these digital-era companies have lost touch with historical precedent.

The characteristic is most marked with companies such as AOL, but is not confined to them. At earlier stages of the bull market, notably in 1929, companies were taking advantage of high share prices to raise money by issuing new equity. This time, they are doing the opposite: in the year to the end of September, US companies retired a net \$159bn of equity, largely by share buy-backs.

The inexorable laws of mathematics cannot be put on hold indefinitely, however. The US economy is enjoying its longest-ever peace time expansion, and has risen by an average 3 per cent a year since the second quarter of 1991. Corporate profits, over that time, have grown by a compound rate of over 10 per cent a year - and share prices have risen 17 per cent a year.

To expect a continuation of these trends would mean believing that company earnings will eat up an ever-larger share of the economic pie, and that investors will attribute an ever-higher value to those earnings - even though, on both measures, the stock market is in uncharted territory now.

It is just possible investors might do this, since there has been a profound shift in the behaviour, and expectations, of ordinary shareholders. The average American household now has more than a quarter of its wealth in the stock market: more than a half of its financial assets are in the form of shares. Fifteen years ago, with the stock market suffering the after-effects of 1970s stagflation, equities only made up 8 per cent of total household assets.

Behind those numbers lies a revolution in the popular psyche. Its effects can be seen in the feel-good consumer boom that has made the US an island of prosperity in a troubled world. And it shows up in poll after opinion poll showing that Americans are happy with

their economy and confident about its future.

But while this optimism has helped fuel the impressive economic expansion, it has also given rise to some deeply unrealistic expectations. If, as investment theory holds, the current level of share prices is an expression of future earnings, then American companies should be just on the threshold of a glorious new era of higher productivity and profits, not at the end of one.

"The bull market has made everyone look like a genius," says Jim Angel, professor of finance at Georgetown University's business school. Ordinary investors see ever-rising share prices as proof of their earlier wisdom - and a reason to keep buying. But rather than celebrating high share prices, they should fear them.

"Every month, when I put money into my pension fund, I buy fewer shares because prices have gone up again," says Mr Angel. Normally, when the price of a commodity goes up, consumers do not dance in the street in celebration.

This psychology perhaps explains two of the most striking aspects of the recent boom. An ever-smaller group of companies is leading the market higher, and more investors are betting that, because these companies' shares have outperformed, they will continue to do so.

Largely forgotten in the celebrations on Wall Street yesterday were the many companies whose shares have not been setting records. In fact, more than half the shares in the S&P500 are at least 10 per cent below their records. Small companies, represented by the Russell 2000 index, have missed the party altogether. That index is over 40 per cent below its peak. In this narrowing stock market, it has paid to back the winners: investors have placed their bets on an ever-shrinking group of big names. This so-called momentum investing, the stock market equivalent of jumping on a bandwagon, has become the most widely practiced investment technique of the day.

With the bull still in full charge, it seems difficult to call an end. But it is worth remembering that, after the crash of 1929, it took the Dow Jones Industrial Average another 25 years to return to its earlier peak.



MARTIN WOLF

## The German disease

Europe's biggest economy is in dire straits and its government is locked into the mindset that created the mess to begin with

Oskar Lafontaine, Germany's former finance minister, had a gift for making enemies. He irritated the Americans by demanding exchange rate target zones; he infuriated the European Central Bank by calling for lower interest rates; and he enraged German business with plans for higher taxes. In the process, he made the German government unworkable. He had to go. Gerhard Schröder, the chancellor, now has a chance to start afresh, but has also lost his best excuse for failure. Hitherto, however, he has shown few signs of knowing how to inject dynamism into the economy or deliver more jobs to the people. He and his new team will need to show far more imagination.

Germany has two complementary weaknesses: growth is too slow, and what growth there is generates too few jobs. Even France is doing better, on both fronts. French gross domestic product rose by 14.3 per cent between the trough of the cycle in the first quarter of 1993 and the last quarter of 1998, while Germany's output expanded only 11.4 per cent over the same period. Moreover, in the fourth quarter of last year, German GDP shrank by 0.4 per cent, while French GDP rose 0.7 per cent. France is also generating more jobs per unit of output (see chart). Between 1992 and the last quarter of last year, the number of people employed in Germany per unit of GDP fell 13 per cent; over the same period it fell only 8.5 per cent in France. Since early 1993, French employment rose 5 per cent, while German employment shrank 4 per cent.

How can even France be doing better than Germany? On recent growth, one answer is that Germany is

more exposed to shocks in emerging markets than France: exports to Asia and Russia accounting for 2.5 per cent of German GDP last year, but only 1.6 per cent of French GDP.

A sudden increase in the labour force is both a great opportunity and a great challenge. It is an opportunity because it permits faster economic growth. It is a challenge because that growth will only follow changes in relative prices. In particular, the real cost of labour should be driven down by the excess supply of labour and the return on capital correspondingly rise. These changes should, in turn, generate an investment boom and substitution of labour for capital. Not only should the rate of growth rise, but the growth in labour productivity should fall, as output becomes more employment-intensive.

This is a superb description of what has not happened in Germany: according to the Organisation for Economic Co-operation and Development, labour productivity growth, far from being slower than before unification, has risen from 1.2 per cent a year to over 1.6 per cent, since 1992: far from there being a

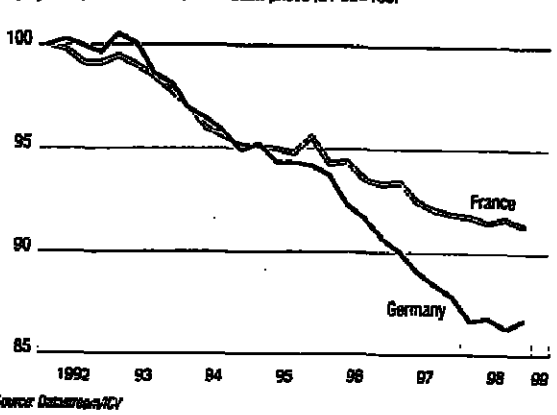
capital equipment. Very roughly, the ratio of the potential labour force to the useable capital stock rose by up to a quarter.

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## Germany is losing the jobs race

Employment per unit of GDP, at constant prices (1992=100)



sustained post-unification boom, investment has been weaker in the post-1992 recovery than in the two previous cycles, and far from an improvement in economic growth, it has been lower since 1992 than in the 1980s.

The overall outcome has been an appreciable reduction in the number of people employed, not just in eastern Germany, but in both parts of Germany: in the last quarter of 1998, the number of people employed in west Germany was more than 1m less than in early 1991; in east Germany it was down 1.7m. This is a textbook account of how not to adjust to a big increase in the labour supply.

Why has Germany done such a miserable job of adjusting to unification? The best answer is provided by Mancur Olson's book on economic growth. His argument is that stable societies will, over time, throw up a crop of growth-destroying distributional coalitions. Olson says the UK's slow post-war growth is explained by the persistence of pre-war coalitions. For Germany, by contrast, defeat was a coalition-destroying shock - one that Ludwig Erhard's reforms then exploited.

Now, however, Germany has powerful interest groups aligned against change. Allowing the labour market adjustment to work through the economy would have sharply reduced the real wages of west Germans. It would also have allowed producers located in east Germany to undercut those in west Germany. These possible sources of competition were eliminated by the cartelisation of west German labour markets and the direct introduction of west German regulations and social partners into the east German economy.

What has this to do with Mr Schröder? The answer is simple. The government he heads represents the distributional coalitions against adjustment. It is hardly surprising therefore that his government has rolled back even the modest structural reforms of its predecessor.

Thus, the government has reversed the easing of employment protection and the tightening of sick pay provisions; it has extended the law forbidding the

sending of construction workers to Germany at other than German pay rates; and it has made the compulsory extension of wage agreements in construction easier. But reversal has happened in many other areas, from health reform to deregulation. Moreover, by putting forward tax changes that big business loathes, the government has damaged confidence, so threatening investment.

The question is whether such a government can turn the post-unification disaster around. This is not a problem the ECB will try to solve. It is far from clear it will. There must be a micro-economic response as well. Broadly speaking there are two possible solutions. One is agreement among the "social partners". The second is liberalisation and increased competition.

Under the former, corporatist approach, real wages would, by agreement among the social partners, rise very slowly over a long period. This would make growth more employment-intensive and induce more investment. But, quite apart from the huge domestic obstacles to reaching such an agreement, the government cannot depend on the ECB's responding with lower interest rates.

Under the liberalising alternative, a left of centre German government would introduce even more radical reforms than those it has already reversed. This will not happen. It is all very well for Tony Blair to suggest it should. But even his government is merely the beneficiary of its predecessor's efforts. Germany's difficulties are not of his making, but reflect the inability of an evolved welfare state to make the adjustments demanded by unification. The present government represents the coalition against that adjustment. There is no reason to suppose Mr Schröder has a better answer than Mr Lafontaine to the dilemmas it consequently confronts.

\*The Rise and Decline of Nations (Yale University Press, 1983).

Martin Wolf@ft.com

## LETTERS TO THE EDITOR

## UK must not bow to FedEx threat

From Mr Christopher Foyle.

Sir, Federal Express's threat to end services to Prestwick Airport if denied unilateral onward rights to Europe ("FedEx threatens curb on flights to Scotland", March 16) is an attempt to blackmail the UK government at the expense of the UK's own aviation industry. Federal Express can already operate the services it is applying for by chartering European airlines, in the same way European opera-

tors are required to charter US carriers to operate in the US domestic market. If FedEx did withdraw, its services would be quickly replaced by other operators. The UK government can only achieve the best deal for UK industry by pressing for a reciprocal "open skies" agreement with the US. This would allow British carriers to compete on a level playing field internationally, creating many more British jobs in our successful avia-

tion sector. Unilaterally granting onward rights to a particular US carrier would severely hamper all attempts to negotiate effectively on behalf of UK passenger and cargo airlines in the current negotiations.

Christopher Foyle, chairman, British Cargo Airline Alliance, 100 Rochester Row, London SW1P 1LP, UK

## Oskar Lafontaine, that most rare breed

From Ms Janet Berridge.

Sir, As a British citizen who lived in Germany from 1973 to 1995, I would like to modify the negative image of Oskar Lafontaine, the former finance minister.

He is, in my opinion, that most rare breed: an honest politician. In 1990, after the fall of the Berlin Wall, when many politicians, most notably Helmut Kohl, the then chancellor, were promising a land of milk and honey (not to mention bananas, fast cars and consumer goods) to their "brothers and sisters" in eastern Germany, Mr

Lafontaine, as the SPD's candidate for the office of chancellor, was the only person predicting the truth and telling people what to expect - a tough time, hard cash from the west flowing to the east, many years of upheaval and so on. The people in the east wanted to hear a more positive message; those in the west thought that under a socialist government they would have to foot the bill for 40 years of socialism in the German Democratic Republic.

The outcome was that he lost the election, but the

Christian Democratic Union/Christian Social Union still had to introduce the "Solidarity Levy" and poured millions and millions of D-Marks into a bottomless pit in the east. Mr Lafontaine is a man of vision, even if his ideas may seem radical. I will watch with interest developments in Europe over the next few years - "Red Oskar" may yet be proved right.

Janet Berridge, 39 Oaks Park, Canterbury CT2 9DP, UK

## Schröder's political impotence plain to see

From Mr Rolf Joachim Siegel.

Sir, Regarding Germany's future direction, you ask: "Does Mr Schröder now have the chance to impose clarity and purpose on his government?" ("Lafontaine's departure", March 12). This is not likely.

On one hand, in spite of the political petting between the Social Democratic Party (SPD) and the Greens, Gerhard Schröder, the German chancellor, finds himself unable to consummate this union. There is little hope that he will be able to co-operate with his Green partners for the benefit of the nation. The Greens have proved themselves to be

highly unreliable. Their recent party convention in Erfurt is testimony to their political immaturity. No concepts, no characters, no leadership. Translated: a continuation of this political infatuation for the next three and a half years will result in endless frustration.

On the other hand, Mr Schröder cannot simply climb into the back seat of the car with the Liberals or the Conservatives (which even so might be the best solution for Germany). He assured his own party would resist such a radical shift.

This he cannot risk. First, many Social Democrats would feel embarrassed by his sudden change of part-

ners. Second, members of the SPD would face the humiliation of having to create a new liaison with their former opponents. Finally, which of these parties would dare to join the adventure? Schröder in a new political embrace? With his personal style of putting showiness ahead of political substance, can this inconsistent and unstable man function as the leader of a centre government?

Mr Schröder's political impotence is plain for all to see; from now on others will determine the rules.

Rolf Joachim Siegel, 5630 Amaya Drive, Apt 90, La Mesa, CA 91942, US

Number One Southwark Bridge, London SE1 9HL

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## FINANCIAL TIMES

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Wednesday March 17 1999

## Cleansing the EU stable

The high drama of the resignation of the European Commission is already a thing of the past. Given the sweeping criticism levelled by the "wise persons" invited to investigate allegations of mismanagement and fraud, it was unavoidable. Reclamations will continue, but it is up to the leaders of the European Union's member states to focus rapidly on the future.

They must urgently choose a new figure to head the EU executive, with a clear mandate to reform it, and restore confidence in the institution. Above all, the new president must revive a sense of political responsibility and accountability in the Brussels bureaucracy, found so lamentably lacking by the experts.

It would be disastrous for the member states to embark on a period of extended horse-trading for the top job in the Commission, as they have done all too often in the past. Whatever the criticism of the Commission, ultimate responsibility for its actions, and mismanagement, lies with the member states. They chose every one of its members. They imposed on it tasks for which it lacked both resources and qualifications.

The EU leaders must recognise that by horse-trading for jobs, the concept of merit has been undermined. It is a short step from there to the sort of favouritism for which some Commissioners stand condemned.

Jacques Santer, the outgoing president, was chosen for the wrong reasons: as prime minister of tiny Luxembourg, he lacked any political clout. He was no visionary, unlike his predecessor, Jacques Delors. That suited the

then British government of John Major, which wanted to curb the power of the Commission. The consequences of that decision are now all too obvious.

The danger is that the heads of government will prevaricate, and leave the present Commission in office until they can agree on a new one. Or they will appoint a caretaker administration to serve until the end of the year. In the present circumstances, any such delay would be wrong. The Commission has rightly resigned – a belated recognition of political responsibility – and should now be swiftly replaced.

A president could and should be chosen, ideally at next week's EU summit in Berlin. The names of all the main contenders are known. Romano Prodi of Italy and Javier Solana of Spain are both good candidates.

Whoever is chosen should then be given – for the first time – a degree of latitude in selecting the future Commission. Each member state could, for example, submit a shortlist of names to choose from. That would ensure that the dismal practice of sending pensioned-off politicians to Brussels would cease. It would also greatly increase the responsibility and independence of the commissioners, and the responsibility of the president for his team.

Whatever happens, the European parliament has to approve the new team. That institution flexed its muscles this week, and forced the Commission from office. But it is not just the member states which must beware. The member states must also cope with new democratic curbs on their closed-door dealings. That is a very good thing.

Jacques Santer was yesterday a hurt, petulant and angry man seeking comfort in the past.

The man who went from being president to acting president of the European Commission overnight lambasted the damning report that forced the mass resignation of the EU's 20-member executive. The report, on fraud, mismanagement and nepotism within the commission, was "wholly unjustified in tone", Mr Santer said.

The 61-year-old former prime minister of Luxembourg painted himself a victim of press harassment, the captain of a generally successful enterprise, and a man who was "whiter than white".

Elsewhere in Brussels, another increasingly influential individual was making the most of perhaps the most extraordinary day in the 48-year history of the European Union. José María Gil-Robles, president of the European Parliament, called on the Santer commission to go, and go soon.

Mr Gil-Robles wants EU member states to nominate a new commission president quickly so that the European Parliament may be consulted before its dissolution in May. He would also like EU governments to put forward the remaining commission members for parliament's approval before campaigning begins for the parliamentary elections in June.

The reactions of Mr Santer and Mr Gil-Robles to Monday night's dramatic resignations could not be further apart. In their way they encapsulated the chasm between the disgraced commission and the rest of Brussels. That divide is about more than who is to blame and what should be done next. Broader questions are at stake. Was this, as one commissioner suggested, a "disaster" for the EU? Will it delay further the essential but intractable reforms of the EU's finances? More generally, will it change the balance of power in Europe between the executive commission and the European Parliament?

With few exceptions, commissioners indulged in self-justification and cried "unfair" against the five-man committee of experts that produced the toughly worded report over allegations of wrongdoing at the heart of the EU's executive branch.

Karel van Miert, the competition commissioner and one of the stars of Mr Santer's team, said the report was "unjust and incorrect" when it said commissioners lacked a sense of responsibility. "Most of my colleagues took their responsibilities very seriously," he pleaded.

Sir Leon Brittan, the trade commissioner, was one of the few to warn of the dangers that could arise from leaving a vacuum at the centre of the EU's executive body. Bitter trans-Atlantic disputes over bananas, aircraft, and hormone-treated meat would be left unattended. "This is a disaster and it requires speed and ruthless determination to deal with it," he said.

But what appeared a disaster to Sir Leon seemed more like a salutary shock to others.

Wilfried Martens, leader of the Christian Democrats in the European Parliament, described Monday's events as "an opportunity for a new beginning and a new culture of political responsibility and democratic accountability in the commission".

Mr Gil-Robles himself warned against "exaggerating the situation". And Gerhard Schröder, the German chancellor, who passed through Brussels yesterday,

Peter Norman says that the mass resignation of the European Commission may prove positive for the EU



played down suggestions that Europe was in crisis. He said he was hopeful that a successful EU summit in Berlin next week would show that Europe was capable of action despite the commission's upset.

The German EU presidency was quick to sound a "business as usual" note, similar to that adopted after last week's resignation of Oskar Lafontaine as finance minister. Early yesterday

**'This is a disaster and it requires speed and ruthless determination to deal with it'**

Bonn announced that the commission should stay on in a caretaker role to deal with the ambitious package of reforms known as Agenda 2000, intended to make the EU fit for enlargement.

Mr Schröder made clear that once he had the Agenda 2000 reform of the EU's finances, farm and regional policies under his belt, he would press ahead "expediently" with finding a new commission and commission president. He declined to discuss the timing of any decision,

though he acknowledged that European leaders were already discussing candidates. In the meantime, the expertise of the commission's officials and its technical work remained unpaired, he said.

Although the commission's resignation comes at an awkward moment, the Agenda 2000 negotiations are relatively far advanced with broad agreement on the crucial farm package. Indeed, Mr Schröder may be able to turn the debacle in Brussels to his advantage by warning those attending next week's Berlin summit that failure to agree on the outstanding Agenda 2000 issues would really damn the EU in the eyes of world opinion.

Most of the EU's work in progress should not be affected by Monday night's events. The negotiations with five applicant countries from eastern Europe and Cyprus have been proceeding along tramlines since last November. Hans van den Broek, one of the foreign affairs commissioners, insisted that the commission's mass resignation "should not delay the enlargement".

The commission has only a tenuous influence over the euro, the single biggest EU achievement during the life time of the Santer presidency. Despite yesterday's weakness on exchange markets, the value of the single currency is more likely to hinge

on the policies of the independent European Central Bank rather than on disclosures of malpractice or mismanagement in the EU's executive body.

Nevertheless, the upheaval marks a shift in the long-running saga of institutional rivalry in the European Union. The good news is that greater accountability and democracy is coming to the technocratic institutions created, 42 years ago, by

**The good news for Europe's citizens is that greater democracy is coming**

the EU's founding fathers. The European Parliament is evolving from a curious, multi-tongued body that is generally ignored by voters, into an elected body which is demanding to be taken more seriously. The evolution has been under way for some time. Parliament's impact has grown as a result of the collective decisions of the EU member states. In particular, the 1987 Amsterdam Treaty, which should be ratified soon, will give the European parliament power to

confirm or veto the candidate for commission president proposed by the EU's 15 member states. Up to now, parliament had only been "consulted" on the appointment.

The sudden increase in parliament's clout reflects a development familiar in the history of democratic assemblies: a row with the executive over taxing and spending. It was parliament's refusal to approve the 1996 EU budget, and its determination to examine the commission's financial competence, that triggered the present drama.

But while greater parliamentary scrutiny might be the result, some observers in Brussels still worry that the mass resignations could upset the carefully balanced institutional structure of the EU.

The union is a unique conglomeration of independent states that have pooled sovereignty to a greater or lesser extent in specific areas of policy. Guiding the EU involved an uneasy concert between an independent commission, the directly elected parliament and the member states. The commission enjoys considerable autonomous power in the areas of competition and agricultural policy, and great influence from its monopoly to make proposals in the EU. But parliament's powers are growing, while those of the member states, acting through the various ministerial councils and the EU summits, remain predominant.

The big institutional question facing European heads of government as they consider replacing Mr Santer and his team, is whether or not to bolster the independence of the commission by providing it with the most capable executives available.

The commission can be an awkward partner, as highlighted by its current dispute with a group of countries headed by Germany, Britain and France over the future status of duty free sales. Mario Monti, the commissioner in charge of the duty free negotiations, has refused to extend the life of duty free sales beyond the planned expiry date of July 1. Unless he can be persuaded otherwise, the present regime will expire as planned.

On the other hand, the decline and fall of the Santer commission should serve as a warning against the appointment of a weakly led executive.

Mr Schröder yesterday gave some encouragement to those hoping that the member states would approach the issue of the new commission president with the broad interests of the EU in mind. Last month, he quipped that the next commission president would not be a "conservative from a small country" – widely interpreted as a jibe against Mr Santer. Yesterday, he seemed to be keeping an open mind, saying that the successful candidate would not necessarily have to be a Social Democrat from a big country. Instead, he described the ideal candidate as a convinced European; with broad political experience, ideally connected with the EU; with economic and administrative expertise and absolute political integrity. Such a paragon could ensure a proper balance between the commission, parliament and the member states.

With hindsight, Monday's events may come to be seen as a positive episode in the development of the EU. But Europe still has a long way to go. "In economic and monetary terms Europe is a giant in the world," one of the self-charged commissioners mused yesterday. "But politically we are very young".

## Dow triumphant

Call it mere superstition or numerology: but the sight of Dow Jones Industrial Average at 10,000 – however briefly – has a peculiar weight for anyone in the business of capitalism. In 1929 the index was at 1,000. Back in 1941 it was at 100. How long before it reaches 100,000?

If that seems absurd, consider one question. How, back in 1929, would have bet on the market rising tenfold in 17 years? From at least 5,000 onwards, the consensus has been that the market was fully valued; yet here we are. History, though, is a highly unreliable guide. Reason suggests that over time, equities can rise only at the rate of nominal GNP. The value of shares depends on dividends, which in turn depend on profits; and profits cannot indefinitely increase their share of the economy.

It might therefore seem ominous that since 1982, the Dow has risen tenfold while US nominal output has risen only 2.6 times. But the curious fact is that in the course of this century, the whole economy has grown three times as fast as the Dow.

This may partly reflect the Dow's composition. All indices are imperfect, the Dow no less than others: biased towards the past, and away from high-tech industries. But there is a more

fundamental point. For long stretches of the 20th century, US equities have been a truly dreadful investment.

At the beginning of 1929, the Dow stood at 300. It did not regain these heights until 1954, by which time US nominal output had almost quadrupled. Again, the Dow first reached 1,000 – or very nearly – in 1965, and was still there in 1982. The culprit this time was inflation, which did not prevent the US economy growing in real terms but gave investors 17 exceedingly lean years.

The subsequent 17 fat years have more than made good the damage. But the conclusion is clear: that while the stock market is theoretically related to the real economy, the swings in equity values are too violent to make the link reliable even in the longer term.

In other words, these are uncharted waters. The factors pushing up US equities in recent years are well known: the apparent conquest of inflation, the saving habits of middle-aged baby boomers and the discovery by corporate management of shareholder value. Each of these is powerful, and none can be relied upon. Doubtless, the Dow will reach 100,000 one day. Not all of us will live to see it.

## Latin exuberance

Fear of financial meltdown in Latin America has quickly given way to a new round of exuberance on the continent's stock and bond markets. Over the past two weeks the average yields on Latin American International bonds have fallen by about 1.5 percentage points and stock markets have rallied strongly.

The upbeat mood at this week's conference of the Inter-American Development Bank in Paris has been in sharp contrast to the gloom of last October's IMF gathering in Washington.

But although there are grounds for encouragement, Latin America's financial crisis is far from over. Its markets could still give the unwary nasty shocks.

The optimism – and the risk – begins with Brazil. Hopes are growing that its government will have the political strength to stick to its deficit cutting agreement with the IMF, renegotiated earlier this month. Its new central bank governor, Arminio Fraga, inspires confidence with international fund managers. Yesterday the IMF confirmed Brazil's private sector is in much better shape than in the crisis-hit countries of Asia.

Foreign investors had five months to prepare for the devaluation of the Real in January and

some are again beginning to commit cash to the country's markets. As a result, yields on Brazil's bonds have dropped by 3 percentage points in the last two weeks, reducing the gap between it and Mexico and Argentina, with much healthier economies. Brazil could soon be issuing new paper to foreign investors again.

Brazil's problems, however, are far from over. Its interest rates are still too high for comfort. With inflation rising, trade unions are demanding what would be a lethal return to wage indexation. Its economy will contract by an estimated 3.9 per cent this year, dragging Latin America into recession. Across the region, prices of export commodities such as oil, coffee, sugar and soy are at long-term lows. Slower growth elsewhere hampers manufactured exports. Bankers believe that Ecuador and Venezuela might have to reschedule their foreign debts.

In recent months, investors have shown that they are increasingly prepared to distinguish between individual Latin American countries when they decide where to put their money. They are right. In such a volatile and uncertain climate, careful scrutiny will be even more essential.

## Praying for a Recovery

There's an evangelical favour to Credit Suisse First Boston's effort to help foreign investors recoup – eventually – some of their losses in the domestic debt securities on which Russia defaulted last summer.

The Nikitsky Recovery Fund is named after the cathedral near Red Square which was razed by Stalin, and is now being rebuilt. And Baizme Strategic Investors, which will advise Nikitsky, takes its name from an Australian aboriginal "Christ figure", according to Andrew Ipkendanz at CSFB, who's leading the bank to run it.

Immediately after the default, Ipkendanz accused "Russian elites" of "plundering the country's capital". Now he is stressing "partnership" and disclaiming, in spite of his company's name, any messianic delusions. Still, he and other investors must still be pretty keen on redemption.

## Grade inflation

Larry Summers, the man tipped to be the next US Treasury secretary, will be pleased to know he has won at least grudging respect from his conservative opponents on Capitol Hill.

Phil Gramm, the former presidential candidate who's

chairman of the Senate's powerful banking committee, concedes – in his unique, self-effacing way – that Summers, the Treasury's number two, is smart.

"I've had him sitting in my office and explained stuff that other people find complicated and when he said he got it, he got it," he growls.

The idea of Summers and Gramm chewing over economic policy conjures up a vision of the two former economics professors marking each other's homework. But Gramm's early grades for Summers are not encouraging. Look at the Clinton administration's plans to shore up the finances of social security, the state pension system.

"If one of Larry's students proposed what the president did, he would have given them an F," says Gramm. "Yet he is flexible enough to go on CBS news and defend it."

Observer hopes readers are taking notes. Because this joint seminar could go on and on.

## Chainsaw charm

"Chainsaw" Al Dunlap, whose name once made whole industries tremble, is broadening his horizons.

The fabled slash-and-burn artiste, who's made a career out of sacking thousands, is suing Sunbeam, the US toaster and barbecue maker that sacked him

as boss last year.

But he's also planning a speaking tour to Australia in the company of Mikhail Gorbachev and General H. Norman Schwarzkopf, the man who won Desert Storm.

Dunlap, who describes his time at West Point Military Academy as the best business training a man could wish for, should have plenty to discuss with Stormin' Norman. But what about Gorbachev?

Chainsaw Al's lawyer points out both his client and Gorbachev were ousted in coups. Observer can only hope Gorbachev won't find that Dunlap's reminiscences of running a nuclear missile station bring back unpleasant memories.

## Big Spender

Japan's most distinguished brainboxes have been worrying how to nurse the country's sickly economy back to health. One idea, said to have won support among some smart young things at the central bank, is to print lots of money.

Observer hears that one man recently embarked on his own mission to inject more cash into the economy by withdrawing his life savings and casting them to the winds from the top of Osaka castle. Sadly, his act of selfless generosity was stymied by the honest decency of the local population. All but one of the bank-notes were returned to the police. Back to the drawing

board for the bank.

## Sky high

Have internet stocks been propelled skywards by so much hot air? One online book retailer thinks it can get to the bottom of the share price success of one of its rivals.

Global Investor Bookshop, the financial internet bookstores, has come up with the "1999 Hot Air Challenge", which invites entrants to predict the share price of the dozen of internet retailing stocks, Amazon.com.

Global Investor points out Amazon.com lost \$124m last year while its share price rose more than tenfold in 1998.

First prize is a balloon flight. Meanwhile, 100 runners-up are in line for copies of Charles Mackay's classic – *Extraordinary Popular Delusions and the Madness of Crowds*.

Observer rather suspects Global Investor has a bearish take on Amazon.com.

## Chaos theory

A labour dispute at America West, the Arizona-based airline, is taking the art of branding to new depths. According to the Association of Flight Attendants we're about to see the "Chaos(TM) Strike."

So what happens if there isn't enough general disorder to justify the name – will disgruntled passengers get a refund?

## Financial Times

## 100 years ago

## Millwall Dock Scandal

It was announced yesterday afternoon that the arrest of Mr Blt, the Chairman and Managing Director of the Millwall Dock Company, had been effected by the City of London detective force. It will be remembered that simultaneously with the announcement that the accounts of the Dock Company had been so falsified that large sums – amounting to over £200,000 – had been paid away in dividends which had not been earned, came the news that Mr Blt, who, for 25 years had been connected with the company, had absconded.

## 50 years ago

## Railway charges 'at limit'

Mr Alfred Barnes, Minister of Transport, said in London it was very plain to him "that we have reached the limit of increased charges on the railways of this country". Mr Barnes declared that every time a new railway coach, its lighting, dining rooms and other railway equipment was improved, the general standard of life in the country was raised, but "it must be remembered that this kind of capital expenditure represents an additional charge on the railways".





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## INSIDE

## French banks await BNP ruling

France's banking regulators are waiting anxiously for the verdict of market regulators on Banque Nationale de Paris's unprecedented bid for its rivals, Paribas and Société Générale. The uncertainty surrounding BNP's offers was reflected in the movements in the banks' shares. Page 16

## Smugglers' loss is Zhenhai's gain



Zhenhai Refining's bottom line explains why Jiang Zemin, China's president (left), has championed an anti-smuggling campaign. China's largest diesel refinery enjoyed a significant recovery in earnings as the crackdown on illegal imports of oil products enabled a 30 per cent increase in prices and a resumption of sales to companies that had used smuggled fuel. Page 20

## Canada exchange reform must go on

The restructuring of Canadian stock markets was widely regarded as a positive step. But the Toronto Stock Exchange, Canada's largest, must address other challenges in order to slow the loss of market share both to US exchanges and alternative trading systems. Page 18

## New network to reshape IT industry

Business alliances are as common as silicon chips in the technology industry, but Nortel Networks, Intel, Microsoft and Hewlett-Packard believe their grouping could reshape one of the fastest growing industries in the US. Page 16

## Australian commodities set to fall

Forecasts for Australia's commodity export income, to be announced by the Australian Bureau of Agricultural and Resource Economics (ABARE), will reinforce fears of a prolonged downturn in demand and prices for its agricultural and resources exports. Page 26

## Japan bank reform fund opens well

Japan's bid to raise ¥7,450bn (£57.3bn) to fund bank reform got off to a good start when the Deposit Insurance Corporation successfully raised ¥2,000bn in one-year loans. Page 24

## Nickel rally faces acid test

Nickel has been the year's star performer in the base metals sector. It has risen more than 25 per cent, while its sister base metals, aluminium and copper, are down 7 per cent and 4 per cent respectively. But this rally may be cut short by a new, and cheaper, production process - Australian laterite nickel production. Page 26

## FTSE shuffle may confuse IT pack

UK listed information technology companies will be moved to new categories in the reshuffle of the FTSE indices, intended to help investors. But not everyone believes the exercise will improve understanding of IT. Page 22

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## Vodafone seals \$13bn loan for Airtouch bid

High margins follow outline of other big telecoms deals

By Edward Luca and Vincent Boland

Vodafone, the UK mobile phone company, yesterday secured a \$13bn syndicated loan as part of its \$62bn takeover of Airtouch, the US company, in one of the largest debt packages agreed by a European company.

The deal comes in the middle of a number of "jumbo" European telecommunications loans, including a \$10bn (\$10.9bn) loan for Telecom Italia, a \$2.5bn loan for Olivetti, and an \$8bn deal for Mannesmann, the German company. It will be largely refinanced in the international bond markets within 12 months.

The Vodafone deal follows the expected outline of the Olivetti and Telecom Italia loans by placing strong emphasis on refinancing through the bond markets and offering unusually wide margins.

The bulk of the loan, which

is expected to be priced at a relatively generous margin of 60 to 70 basis points over the London Interbank Offered Rate, will have to be refinanced within 364 days. The short maturity enables the banks, led by Goldman Sachs, Barclays, Citibank, Bank of America and NatWest, to put a zero risk weighting on the undrawn portion of the loan - a device to minimise capital adequacy costs. "The banks are calling the shots on these deals," said one official, "which makes a pleasant change."

The four banks arranging the jumbo loan for Olivetti to finance a hostile takeover of Telecom Italia are expected to complete presentations to lenders in London tomorrow after a week of intense one-on-one negotiations to secure promises of syndicate participation.

It is understood that none of the banks Olivetti has approached has made a firm commitment, an indication of

the doubts that persist about the Italian telecoms group's chances of pulling off its audacious takeover attempt. At least one bank is understood to have turned Olivetti down because its bid is hostile.

Olivetti has agreed to generous terms for its loan to secure commitments. The loan is priced at 25 basis points over Libor, and banks are set to earn high fees. There is also a punishing repayment schedule - half the loan is due to be repaid within a year and 80 per cent within 18 months.

Olivetti has already received commitments of \$10bn from the four arrangers, Chase Manhattan, Lehman Brothers and Donaldson, Lufkin & Jenrette have promised \$3bn each and Mediobanca a further \$1bn. They are also acting as Olivetti's advisers in the bid.

Telecom Italia is expected to pay a 75 basis point margin on its \$10bn loan which is being arranged by CSFB, J.P. Morgan and IMI, the Italian bank.



Connected: Sam Ginn of Airtouch, left, and Vodafone chief Chris Gent

## Goldman chiefs may take \$200m stakes

By Tracy Corrigan in New York

Goldman Sachs' 221 partners will own nearly half the company, following the investment bank's initial public offering, due in the next three months.

Each partner's holding will depend on the amount of capital invested in the firm, but stakes will range from about \$20m for junior partners to about \$200m for senior partners. Partners will not be able to sell shares for 3-5 years.

Goldman filed a draft prospectus for the offering with the Securities and Exchange

Investment bank unveils IPO details and \$1.2bn first-quarter earnings

Commission yesterday, and reported record first-quarter earnings of \$1.2bn, up from \$1bn a year ago before payments to partners.

An attempt to take the firm public was derailed in September due to adverse market conditions after Russia's debt default and the near-collapse of hedge fund Long-Term Capital Management.

Jon Corzine, co-chairman, will step down from that role immediately prior to the IPO and leave the firm shortly

afterwards. Mr Corzine lost out in a power struggle this year and resigned his position as co-chief executive officer. Hank Paulson, sole chief executive officer, will become the firm's sole chairman.

Of the remaining 51 per cent that will not be owned by partners, about 20 per cent - worth an estimated \$4.5bn - will be divided among about 13,000 full-time staff, who will receive between \$10,000 and more than \$1m. Another 9 per cent, or roughly \$2bn of the company's

equity, will be owned by about 200 limited (retired) partners, and a further 9 per cent will remain in the hands of outside investors such as Sumitomo Bank of Japan and Bishop Estate, the Hawaiian Trust.

In addition, \$200m from the IPO's proceeds will be paid into a Goldman charitable foundation.

Goldman filed yesterday with the Securities and Exchange Commission for an offering of 60m shares, expected to be priced at \$40-\$50 per

share. The IPO will therefore be worth between \$2.4-\$3bn, if it is priced within this range. This accounts for about 13 per cent of the company on a fully diluted basis. There will be 467m shares, including restricted stock, outstanding following the IPO.

If the IPO is priced at \$45 per share, this would suggest a market capitalisation of \$21bn, but analysts say the market valuation is likely to be close to \$24bn.

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Brighter prospect, Page 18

## Daiwa Securities warns of \$860m group loss

By Naoko Nakagawa and Gillian Tett in Tokyo

Daiwa Securities, Japan's second largest brokerage, yesterday warned it would post a ¥105bn (\$860m) group loss this fiscal year, partly because of ¥61m of restructuring costs in its European operations.

The securities house said it would report a pre-tax loss excluding exceptionals of ¥105bn, compared with a ¥13bn loss last year. The com-

pany also said it would post a ¥82bn parent exceptional loss as it wrote down holdings in US and European subsidiaries.

Daiwa's warning is the second blow to Japan's securities sector this week, following news that Nomura, the largest broker, is seeking about ¥300bn of subordinated loans to offset domestic losses in its real estate affiliate. These problems could push Nomura into an overall loss of several hundred billion yen in fiscal

1998. However, some analysts believe the scale of these losses indicates that the largest brokers are finally tackling their problems. Though Daiwa has traditionally lagged behind Nomura, some analysts believe it may be gaining on its rival.

Nomura's heaviest losses this year are believed to have been incurred in its domestic real estate affiliate, Nomura Finance. However, the broker has not yet revealed the scale of these losses, believed to

total between ¥250bn and ¥300bn, or when it will make provisions for them.

In contrast, Daiwa is believed to have already announced most of its losses in related real estate groups. Earlier this year, for example, it admitted to about ¥82bn of losses at Daiwa Finance, ¥24bn at Nippon Investment Finance and ¥9bn at Daiwa Sankyo. Yesterday Daiwa Securities said "the issue of Daiwa Finance is practically

resolved," adding that the announcement was "the last restructuring related loss we will announce before the fiscal year end... we have implemented a lot of our restructuring at an early stage, and most of it is now over."

Sumitomo Bank is due to inject about ¥200bn into Daiwa's wholesale operations next month through a joint venture due to start soon. This could leave Daiwa stronger than many rivals, analysts say.



BARRY RILEY

## Time for a Tokyo play

Wall Street could only nibble at the 10,000 mark on the Dow Jones Average yesterday, but its attainment highlights again the market's phenomenal rise since the growth rate radically accelerated at the beginning of 1995 (from roughly 40 per cent of the present level).

In the first half of the 1990s the Dow maintained a pedestrian advance at the average annual rate of 7 per cent. Since then growth has been 25 per cent a year.

Even so the Dow's 30 venerable blue chips have often failed to keep up with the big technology growth stocks that remain outside the club.

Since mid-decade the S&P 500 has climbed at an annualised pace of 28 per cent and the Nasdaq Composite at 32 per cent (so the Nasdaq has outgrown the Dow by a quarter in just over four years).

Spare a thought, however, for the smaller stocks in the Russell 2000, which has managed only 12 per cent annual growth over this period, and is now scarcely higher than it was two years ago.

Value hunters have been left for dead on Wall Street in the second half of the 1990s but the momentum party cannot go on for ever.

Morgan Stanley Dean Witter has been crunching valuation ratios worldwide and, not surprisingly, produces the conclusion that US equities are the world's most expensive,

judged against the 10-year averages.

Wall Street stands at 53 per cent above the 10-year average, using a composite indicator of eight fundamental measures. Some of the euro-bubble markets, including the Netherlands, Finland and Spain, are at 25-30 per cent premiums.

The UK comes in at 16 per cent above the average, but France and Germany are close to past norms.

Japan is also 16 per cent ahead of its 10-year average, but Morgan Stanley pleads that this is due to "depressed earnings" and says that on other measures Japan is inexpensive.

Of course, it all depends on whether a 0.9 per cent dividend yield basis is regarded as historically cheap or, in absolute terms, still a turn-off - worse even than the minuscule 1.1 per cent on the S&P.

At any rate, many global strategists have decided this is the moment to make another Tokyo play, rotating out of high-priced Wall Street and scandal-hit Europe.

Foreigners have a recent record of getting Japan wrong, having been swamped in past rallies by eager domestic sellers; but they hope this is not just another traditional ramp ahead of the March 31 banking balance sheet date.

Certainly, heavy supply is looming in Tokyo as cross-shareholdings come up

for sale - with Fuji Bank and Sumitomo Bank, for instance, giving notice of their intentions this week.

On the other hand, financial tension has eased - the "Japan premium" for deposits raised overseas by Japanese banks has almost disappeared - and zero short-term interest rates are giving a powerful monetary push.

It remains to be seen whether Sony's hints about corporate restructuring last week will have general relevance.

Foreign investors first drooled about the potential for re-engineering back in 1993, when the Nikkei was very close to where it is now, but Japanese culture dictated that an economic slump would be preferable. Still, the Nikkei Average has bounced by 21 per cent from its 1999 low.

Back on Wall Street the analysts are starting to get just a little concerned about inflation. The jump in oil prices signals not so much a serious pressure point in itself as the end of a period in which falling prices of commodities and Asian imports have suppressed underlying inflation.

For the moment, however, the threat from rising Treasury bond yields has retreated.

Now, at least, we shall find out which Wall Street institutions really have a 10,000 bug in their systems.

Dow's brief breakthrough, Page 36

## Hoechst speeds up merger to please Kuwaitis

By Uta Harnischfeger in Leverkusen

Hoechst, the German pharmaceuticals group, yesterday brought forward its planned merger with France's Rhône-Poulenc by two to three years, in a move to secure the backing of Kuwait Petroleum Corporation, its largest shareholder.

The planned merger would create Aventis, a life sciences company with \$20bn in sales and 55,000 employees. The original plan foresaw a merger in two steps, with the first creating Aventis Hoechst and Aventis Rhône-Poulenc on July 1, after which both companies were to divest their remaining chemicals activities.

The full merger was scheduled for late 2001 or 2002, but now it will be complete by the end of the year.

KPC had appeared divided over the merits of the deal. It wanted the new company created as soon as possible to boost shareholder value and thus the valuation of its stake.

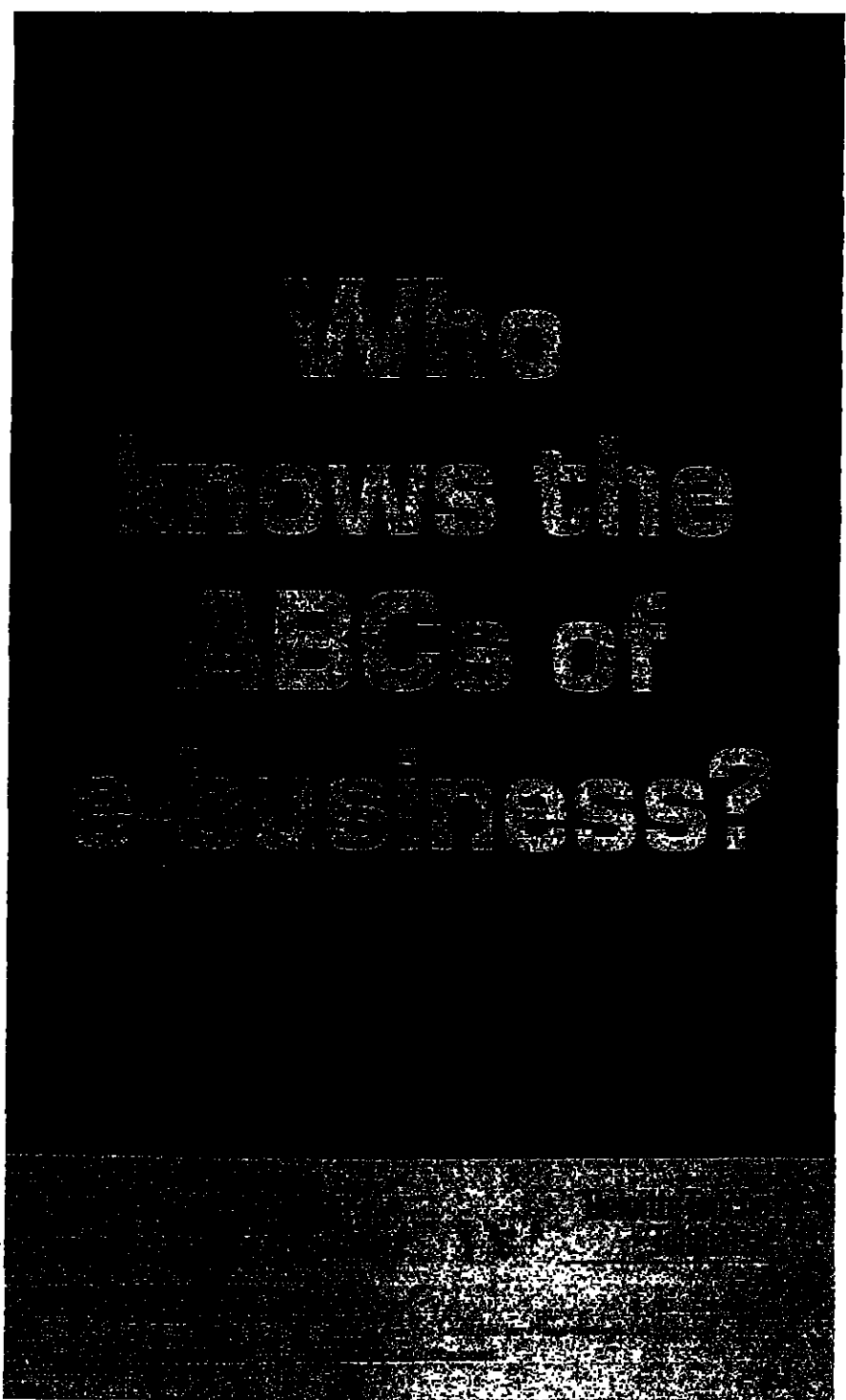
But Jürgen Dornmann, Hoechst chairman, stressed yesterday that KPC had assured Hoechst of its support following the revised timetable. "It is for a good reason that we are changing [the conditions of] the merger, after conducting all these talks with the Kuwaitis," said Mr Dornmann following a Hoechst supervisory board meeting.

With a 24.5 per cent stake, KPC was in a position to prevent the merger, which requires the approval of 75 per cent of Hoechst shareholders.

Mr Dornmann and Igor Landau, managing director of Rhône-Poulenc, were keen to emphasise that many shareholders wanted Aventis created as soon as possible. Mr Landau said: "Like the other shareholders, the Kuwaitis support the creation of Aventis, but to see this company created only in two or three years posed them a problem."

The supervisory board will hold an extraordinary meeting at the end of April and shareholders will gather to vote on the merger in June or July.

Some investors seemed to consider the new timetable rushed. Hoechst shares closed down 2.1 per cent or €0.90 at €41.50, while overall the market closed up 1 per cent.





## COMPANIES &amp; FINANCE: EUROPE

BANKING RUSSIAN LOSSES DEPRESS INVESTMENT ARM

## Credit Suisse beats net profit forecasts

By William Hall in Zurich and Clay Harris in London

Credit Suisse Group yesterday reported better-than-expected net profits of SFr3.1bn (\$3.1bn) for 1998, in spite of a dive into loss by its investment banking subsidiary, which was hit heavily by trading losses and write-offs in Russia.

The group result enabled Credit Suisse to overtake UBS, its bigger rival, whose performance was dented by heavy securities losses and the costs of a merger last year.

Credit Suisse First Boston, the investment bank, lost SFr221m after Russia-related provisions and write-offs totalling \$1.3bn. But CSFB, which yesterday split out its exposure to Russia in more detail than any other bank, said there was no chance of further loss this year or next.

CSFB also gave details of its reduced exposure to risk. Allen Wheat, chief executive, stressed that the goal was to avoid concentration of risk, rather than to avoid risk altogether.

In a sign of the greater importance placed on risk management, Richard Thornburgh, group chief financial officer, has been named vice-chairman of CSFB. Philip Ryan, chief financial officer of Credit Suisse Asset Management, takes his place in Zurich.

Apart from CSFB, the group's other four core businesses showed a strong performance last year, according to Lukas Mühlemann, chief executive.

Credit Suisse, the Swiss domestic bank, reported a net profit of SFr205m, against a SFr278m loss last year and Credit Suisse Private Banking increased net profits 27 per cent, to SFr1.67bn. Winterthur, the

**The result enabled the group to overtake UBS, its bigger rival, which was dented by securities losses**

insurance company bought in 1997, increased net profits 31 per cent to SFr84m, and CS Asset Management increased its profits 58 per cent, to SFr223m.

The group's funds under management grew 9 per cent in 1998, and by the end of February had topped SFr1.000bn.

The group achieved a 1.7 per cent return on equity and Mr Mühlemann remained confident it would easily achieve its target of at least 15 per cent by 2001.

Mr Mühlemann said Credit Suisse was big enough without having to contemplate a cross-border merger.

He added: "This might change if the whole world merges and merges and creates new standards of what is big and what is strong."

He also appeared to rule out any intervention in the French bank takeover battle, saying that would be a "complicated situation". France, in any case, was not a high priority for expansion, Mr Mühlemann said.

All European retail activities of CSFB and CSAM outside Switzerland are to be combined into a new unit - Personal Financial Services Europe - which will report to Thomas Wellauer.

Like Mr Mühlemann, he is an ex-McKinsey management consultant, who runs Winterthur.

Mr Mühlemann said the new unit would target a \$120bn market for retail financial products and two-thirds of the business was concentrated in investment funds, life insurance and pensions.

Credit Suisse also said it had bought out Swiss Re's 20 per cent stake in Credit Suisse Financial Products, in a transaction that increases the reinsurer's stake in the parent group to just below 5 per cent.

The dividend was unchanged at SFr5 a share.

## Novartis warns despite 16% rise

By David Pilling, Pharmaceuticals Correspondent

Novartis, the Swiss life science company, yesterday warned of a difficult year ahead in spite of reporting pre-tax profits up 16 per cent to SFr6.07bn (\$4.15bn).

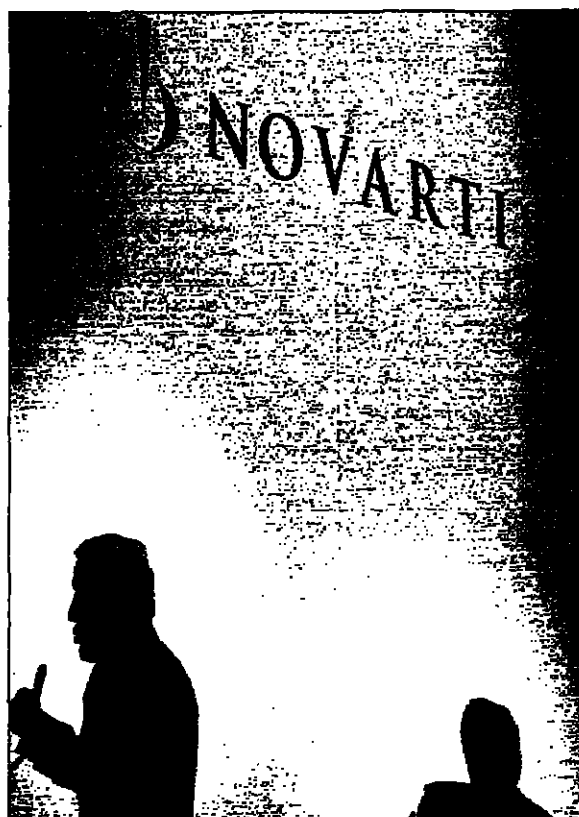
"It will not be an easy year," admitted Daniel Vasella, chairman-designate and president, who said the company had to increase sales volumes after two successful years of cost-cutting.

Although Novartis has increased operating margins significantly by realising 90 per cent of synergies from the 1996 merger of Sandoz and Ciba-Geigy, group sales stalled last year, rising just 2 per cent to SFr31.7bn.

Dr Vasella, under pressure to prove the merger has been more than merely a cost-cutting exercise, said Novartis would make "decisive investments in growth opportunities" this year.

That included spending on technology and a beefed-up development effort to bring products to market more quickly. However, Dr Vasella, whose decision to take over the chairmanship prompted speculation about a big deal, said he would not be pressed into making a rash move.

Novartis has cash of SFr10.3bn, but it said Swiss law made it difficult to return it to shareholders. Dr Vasella said he was



Daniel Vasella, during his presentation in London. He is under pressure to prove the merger has worked. Paul Hackett

confident the company would be able to drive growth organically, particularly through new drugs for irritable bowel syndrome, asthma, diabetes and cancer. The company could seek approval on some of these products within 12 months.

Even so, that leaves a long gap during which Novartis, which relies heavily on older products, needs to increase sales through recently launched drugs such as Exelon for Alzheimer's and Diovan for blood pressure.

Exelon has not yet been approved by the US Food and Drug Administration, which has concerns about the drug, although Novartis

is confident these can be overcome by the year-end.

Healthcare sales, which make up more than half group revenue, rose 3 per cent last year to SFr17.5bn. Volume in the struggling agribusiness division and the restructured consumer health unit rose 1 per cent.

Dr Vasella said opposition to genetically modified crops in Europe had damaged the agribusiness, but Novartis had no plans to curtail its investments in this area.

Earnings per share rose 17 per cent to SFr9.8, and the company increased the dividend 16 per cent to SFr2.8. The shares closed SFr49 lower at SFr2.531.

## Anxious wait for ruling on BNP bid

Share prices rise as uncertainty grows

By Samer Iskandar in Paris and George Graham in London

France's battling bankers were waiting anxiously last night for the verdict of market regulators on Banque Nationale de Paris's unprecedented bid for its rivals, Paribas and Société Générale.

The Conseil des Marchés Financiers, the stock market governing body, was meeting late into the evening yesterday to rule on whether BNP's offers are acceptable.

The growing uncertainty surrounding the outcome of BNP's offers was reflected yesterday in the movements in the three banks' share prices.

BNP closed 2.6 per cent higher at €80, while SocGen rose more than 4 per cent to €71. In contrast, Paribas shares were little changed at €60.8.

BNP last week launched a dramatic assault that disrupted an agreed merger between SG and Paribas, which has already cleared most regulatory hurdles. BNP is offering 15 of its own shares for every seven SG, and 11 for every eight Paribas, with the aim of creating the world's largest bank with \$1,000bn of assets.

Clearance by the CMF, whose 16 members are chosen from the financial community and appointed by the finance minister, is necessary for the offer to proceed.

Two CMF members linked to the protagonists were excluded from the meeting. Jean-François Lepetit, CMF chairman and a BNP director, and Dominique Hoenn, a senior Paribas executive.

The CMF is just the first in a long series of regulatory hurdles to be cleared before the complex battle can be resolved.

While most investment bankers expected the CMF's decision on whether BNP's all-share bids for Paribas

and SG were acceptable to be a formality, some argued that the twin offers posed legal problems.

In the SG Paribas camp, bankers argue that the results of BNP's offers, together with SG's existing offer for Paribas, could turn up more than 20 permutations. BNP could succeed in both bids, or in one only, or BNP and SG could both end up as large minority shareholders in Paribas.

As a result, they argue, the CMF would have grounds for rejecting BNP's bids, since shareholders in the target companies would be asked to make a decision without knowing what they were really voting for.

Although it is thought unlikely that SG or Paribas will take legal action, independent shareholders might do so.

Once the CMF has decided, the BNP bids will then go to the Commission des Opérations de Bourse, the stock market regulator, which must approve the offer document.

The offer period, lasting 35 trading days, will formally begin only when the credit institutions committee (CECEI), a central bank sub-committee, has given its approval. CECEI, which is to meet next week, has the power to block the bids if it considers they would damage the French banking system.

SG has the right to withdraw its earlier bid for Paribas in the first five days of the offer period. It could raise its bid, or a new bidder could enter the battle, right up to the end of the 35-day period. If that happens, the clock will start again.

Even without a new bid, the results of the offer would probably not be known until the last week of May, at the earliest - and the affair could last much longer if the regulators drag their feet or if the battle goes to court.

## Bayer struggles against falling base chemical prices

By Uta Harnischfeger in Leverkusen

Bayer, the German pharmaceutical and chemical group, yesterday confirmed the recent trend that deteriorating prices are battering chemical activities, although polymers and pharmaceuticals are doing modestly well.

Like BASF earlier this week, Bayer pledged to focus

more on pharmaceuticals, while emphasising its three-pillar strategy of chemicals, pharmaceuticals and polymers. It will continue to shed non-core businesses.

Although Bayer's outlook for 1999 was less pessimistic than BASF's - which said profits this year would be less than 1998 - it remained fairly optimistic that full-year 1999 sales would come in at 1998 levels.

The group also said it stood a good chance of matching last year's trend in operating profit on an adjusted basis, after subtracting about DM500m (€566m, \$880m) in operating profit from Agfa, its graphics and film subsidiary, which it plans to float in the second quarter.

Bayer said last week that 1998 sales were flat at DM54.89bn while operating

profit rose 2 per cent to DM6.15bn.

Like its competitors, Bayer is suffering from falling prices for base chemicals, caused by the crises in Asia and Latin America. Sales were down 10 per cent in the fourth quarter and continued to fall sharply in January and February. "From now on things can only get better," said Manfred Schneider, Bayer chairman.

In 1998, operating profit fell 29 per cent in Asia, and dropped 8 per cent in North America because of shutdown and start-up costs for polyurethane and plastics production and temporary halts of its US blood plasma production.

In Japan, one of Bayer's most important markets, profits were particularly hard hit by government-mandated price reductions

in pharmaceuticals. However, Bayer pledged to boost its pharmaceuticals side, saying that its pipeline with several medical products in the clinical development stage - had sales potential of more than DM10bn.

In the polymer business, the group boosted operating profits by 22 per cent in 1998, with higher productivity and cheaper raw materials offsetting price pressures.

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**résultats 1998**

millions of euros	1994	1995	1996	1997	1998
Net banking income	281.1	282.6	346.1	334.2	251.9
Gross operating income (loss)	93.2	85.3	117.15	91.2	(3.7)
Net income (loss) (FRF millions)	42.1	42.1	55.0	49.6	(27.4)
Net dividend (per share) (FRF)	3.0	3.0	3.4	3.4	1.0*

\* Proposed for approval at the ordinary shareholders' meeting of April 28, 1999.

**Calendar:**  
Annual shareholders' meeting April 28, 1999  
Payment of dividend from July 1, 1999  
Presentation of half-year results September 7, 1999

**CPR Investor Relations**  
30 rue Saint Georges 75312 Paris cedex 09  
Telephone: 33 1 45 96 24 30 Fax: 33 1 45 96 23 03  
E-mail: [disclosure@cpr.fr](mailto:disclosure@cpr.fr) Web site: [www.cpr.fr](http://www.cpr.fr)

**At its March 10, 1999, meeting, the Board of Directors approved the financial statements for the year ended December 31, 1998.**

Subsequent to the default of Russia and upheavals that affected the financial markets, especially in the third quarter, CPR had announced a net loss of 29 million euros (FRF 190 million) for the first nine months of 1998. The loss was reduced to 27.4 million euros (FRF 179.6 million) as of December 31, 1998. The measures taken and CPR's sound financial base make it possible to envisage a return to profitability in each of the bank's businesses as of 1999.

• **Proprietary trading:** gross operating loss of 31 million euros (FRF 203 million), as compared with income of 69 million euros (FRF 453 million) in 1997. For the most part, the loss can be attributed to the portfolio of Russian securities, to the widening of spreads between government bond issues and those of European and American corporate and institutional issuers, as well as to changes in the shape of yield curves in the main European markets. CPR immediately took measures:  
- to reduce the business balance around issues with the most consistent profit records;  
- to reduce and ensure a better risk distribution.

• **Asset management:** gross operating income of 14 million euros (FRF 92 million), representing twice the gross operating income reported in 1997. Assets under management continued to grow, from 9.9 billion euros (FRF 65 billion) at the end of 1997 to 10.5 billion euros (FRF 69 billion) as of December 31, 1998, and to 11.7 billion euros (FRF 77 billion) at the end of February 1999. The range of products was expanded. In particular, the bank launched specialised funds to benefit from the experience and performance of the proprietary trading units with the most regularly profitable results.

• **Brokerage:** gross operating income of 13.3 million euros (FRF 87 million), down 13% from 1997. The decrease was due to losses on government securities business and the restructuring of money market brokerage activities. Schelcher-Prince Finance was again very profitable. The creation of CPR E-TRADE, which reports rapid growth, puts the bank in the forefront of the market for on-line brokerage services for individual investors.

• **Dividend and stock buyback:**  
Confident in the group's future growth, the Board of Directors has proposed the payment of a dividend of one euro (FRF 6.54).  
The reduction of the group's risk exposure made it possible to maintain a very satisfactory international solvency ratio on Tier 1 capital of 14.1% and a CAD Tier 1 capital ratio of 153%. CPR's Board of Directors will ask the shareholders at their forthcoming annual general meeting to approve a stock buyback program for 10% of the bank's capital.

**Outlook**  
Results for the beginning of 1999 are satisfactory and client-oriented activities are developing at a quick pace. In addition, CPR will continue to benefit from major strengths:  
- the expertise and commitment of the work force has demonstrated over many years;  
- an increasingly sound financial base backed by a shareholder of reference that belongs to one of the world's leading banking groups;  
- a solid experience in new technologies.

**THE SANWA BANK, LIMITED**  
the "Company"  
U.S. \$100,000,000  
2 1/2 per cent. Convertible Bonds Due 2000

Pursuant to Clause 7 (A) (ii) of the Trust Deed dated 20th September, 1996 relating to the above-mentioned Bonds, notice is hereby given as follows:  
In accordance with the resolutions of the Board of Directors of the Company adopted at its meetings held on 4th March and 12th March, 1999, the Company will issue 200,000,000 Class A Preferred Shares convertible into shares of common stock of the Company on 31st March, 1999.

**THE SANWA BANK, LIMITED**  
by its London Branch as Principal Paying Agent

Dated, 17th March, 1999

**THE SANWA BANK, LIMITED**  
the "Company"  
U.S. \$300,000,000  
1 1/2 per cent. Convertible Bonds Due 2002

Pursuant to Clause 7 (A) (ii) of the Trust Deed dated 14th September, 1997 relating to the above-mentioned Bonds, notice is hereby given as follows:  
In accordance with the resolutions of the Board of Directors of the Company adopted at its meetings held on 4th March and 12th March, 1999, the Company will issue 300,000,000 Class A Preferred Shares convertible into shares of common stock of the Company on 31st March, 1999.

**THE SANWA BANK, LIMITED**  
by its London Branch as Principal Paying Agent

Dated 17th March, 1999

**Zambia Copper Investments Limited**  
(Incorporated in Bermuda)

The interim report of the above company for the half-year ended 31 December 1998 will be posted to shareholders on or about 26 March 1999.

Copies are available from:  
Computershare Services plc  
P.O. Box 82  
Ganton House  
Redcliffe Way  
Bristol BS99 7NH  
England

16 March 1999

**Ambroveneto International Bank Ltd**  
US\$ 150,000,000 Floating Rate Notes due 2004

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from March 17, 1999 to June 17, 1999 the Notes will carry an Interest Rate of 5.625% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, June 17, 1999 will be US\$ 14.38 per US\$ 1,000 principal amount of Note, US\$ 143.75 per US\$ 10,000 principal amount of Note and US\$ 1,437.50 per US\$ 100,000 principal amount of Note.

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## Czech brewers win go-ahead for merger

By Robert Anderson in Prague

The Czech competition authorities yesterday approved the merger of the country's two biggest brewers - both indirectly owned by Japan's Nomura Securities.

The move is a surprise reversal of an earlier decision and paves the way for the creation of central Europe's biggest brewer.

The decision to allow the merger of Pilsensky Prazdroj and Radegast came after two previous rejections by the office and is a blow to Bass, the UK brewer, which has fought the merger.

Bass owns Prague Breweries, the country's third biggest brewery, and had built up a 34 per cent stake in Radegast with a view to a possible merger of its own.

The merger will create a group controlling around 44 per cent of the Czech market and a total sales volume of 8m hectolitres.

Nomura said yesterday the new group would be better able to promote Czech beer exports, which have been disappointing despite offering strong brands such as Prazdroj's Pilsner Urquell, the first Pilsner-style lager.

The new group will allow a buyer to take a dominant position in a highly competitive market with the biggest per capita consumption in the world and give it brands which could be marketed abroad more aggressively.

But the decision also

raises questions about the transparency of the competition office's procedures, some observers said.

Graham Staley, head of Bass in the Czech Republic, said: "This has come out of the blue. It is very difficult to understand. They will have a lot of explaining to do."

In its first verdict in December 1997 the office said the merger would "achieve such an economically strong position that it will allow them to prevent the continuation of efficient competition".

Nomura appealed, claiming that such a combined market share was common in Europe and would help beer exports. However, after a further rejection Nomura appeared to withdraw its appeal last November before the office had delivered a final judgment.

The office, under a new chairman, re-opened the case and now appears to have recognised that the merger already occurred through Nomura's acquisition last March of Investicni a Postovni Banka, the country's third largest bank, which held controlling stakes in both breweries.

Randall Dillard, managing director of Nomura International, said yesterday: "The decision by the monopolies commission has ended a prolonged period of uncertainty. It is now time to move on, to implement the merger, and to realise the commercial synergies."

## Renault prepares to carry Nissan's heavy load of debt

Doubts are being expressed over the deal, say David Owen and Alexandra Harney

Two years ago, news that Renault had forged a deal with another big carmaker would have been written off as a marriage of ugly ducklings.

Back then, the partly state-owned French company reported a 1996 loss of more than FF85bn and was being battered by the bitter backlash to its decision to close a Belgian car plant with the loss of more than 3,000 jobs.

But it is a measure of French carmaker's "turn-around story" that plans to tie up with Japan's Nissan Motor have not met with the same response.

Today, with the French group's 1998 profits reaching a near record FF8.8bn (£1.34bn, \$1.47bn), its net debt eliminated and the reputation of its top management riding high after two years of outstanding performance, the situation is different.

But, as yesterday's poor performance by Renault shares underlined, chairman Louis Schweitzer and his team should still be under no illusion about the enormity of the task they are trying to take on. Renault

closed 5.5 per cent lower at €33.47.

Top of the list of concerns is the Japanese company's heavy debt load, which totalled ¥2,500bn (\$21.2bn at current rates) as of last March, excluding liabilities of financing subsidiaries. Although Nissan has managed to reduce these liabilities to about ¥2,100bn by selling assets and some of its investment portfolio, analysts are doubtful whether cash flow from operations will be sufficient to sustain this pace.

"Even as they restructure, the weak sales and strong yen have meant the environment is deteriorating even faster than they can restructure," says Tsuyoshi Mochimaru, analyst at Dresdner Kleinwort Benson.

A quick injection of new capital is particularly important because Nissan is expected to face considerable funding difficulties in the next 18 months. Moody's, the credit rating agency, last week lowered its rating on Nissan's debt from Baa3 to Ba1, equivalent to junk bond status, adding to fears about the carmaker's financial stability.



Share price performance, 1995-98

FT/SE World Automotive Index

Renault

Ford

GM

VAG

Nissan

Peugeot

PSA

Hyundai

Source: Compustat, DataStream, J.P. Morgan

\* Est. \*\* Nissan financial year ending March 31

Operating profit (\$bn)

Renault

Ford

GM

VAG

Nissan

Peugeot

PSA

Hyundai

Source: Compustat, DataStream, J.P. Morgan

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Nissan

Peugeot

PSA

Hyundai

Source: Compustat, DataStream, J.P. Morgan

\* Est. \*\* Nissan financial year ending March 31

Operating profit (\$bn)

Renault

achieved last year. It also

expects ¥300bn in net losses -

its sixth loss in seven years.

Second, while few doubt

the ability of Mr Schweitzer

and Carlos Ghosn, his chief

lieutenant, the verdict seems

less clear-cut on whether

Renault has the management

strength needed to

transform Nissan's pros-

pects.

Such doubts appear all the

more germane given that

Renault plans to buy about

85 per cent of the carmaker,

enough to veto decisions

made by the Nissan board,

but not for full management

control. Indeed, it could be

argued that the heart of the

matter for the French group

will be whether it can exert

enough influence to make a

real difference with a stake

small enough to avoid con-

solidating that heavy debt.

Third, the fact that

Renault's plans encompass

Nissan Diesel, Nissan's 39.8

per cent-owned truck and

engine unit, will be a source

of concern for some

observers given the weak

state of the Japanese truck

market.

There are also questions

about the nature of indus-

trial co-operation that Ren-

ault would seek to imple-

ment in any tie-up. On the

one hand, the geographic fit

between the two companies

in the car sector is quite

good, with the Japanese

group providing its growth-

mind French counterpart

with exposure to two large

markets - the US and Japan

- from which it is virtually

absent.

The two groups could cer-

tainly combine plat-

forms and parts procure-

ment; Nissan has been

trying to reduce its more

than 20 platforms as part

of its restructuring. But analysts

caution that sharing

platforms would take at

least five years.

To shareholders in both

carmakers, a deal would

only make sense if a rigor-

ous restructuring and rational-

isation of facilities ensues.

This could include mothball-

ing Nissan's sales network

in Europe and continued

restructuring of its Japanese

and US operations, analysts

say.

It is in Europe where some

of the toughest decisions

may come, with Renault per-

haps torn between clipping

the wings of its new Japa-

nese partner in its domestic

market and fully exploiting

Nissan's UK plant in Sunder-

land, which has been called

Europe's most efficient car

factory.

## CAPITAL RESULTS

BCL International Finance Ltd

**BCL**

Guaranteed by Banco Crédito Local de España, SA

€400 million FRN due 24 February 2000

Joint Bookrunner

February 1999

Union Bank of Norway

**NOR**

union bank of norway

US\$300 million FRN due 22 February 2002

Sole Bookrunner

February 1999

Skipton Building Society

**SKIPTON**

£150 million FRN due 25 February 2002

Sole Bookrunner

February 1999

Bradford and Bingley Building Society

**Bradford & Bingley**

£400 million FRN due 11 February 2004

Joint Bookrunner

January 1999

The Bank of Nova Scotia

**Scotiabank**

US\$500 million FRN due 5 February 2001

Joint Bookrunner

January 1999

Australia and New Zealand Banking Group Ltd

**ANZ**

US\$350 million FRN due 28 January 2002

Joint Bookrunner

January 1999

Abbey National Treasury Services plc

**Abbey National**

Treasury Services plc

Guaranteed by Abbey National plc

€2 billion FRN due 4 February 2002

Sole Bookrunner

January 1999

Northern Rock plc

**NORTHERN ROCK**

£250 million FRN due 28 January 2004

Sole Bookrunner

January 1999

National Bank of Canada

**NATIONAL BANK OF CANADA**</



## COMPANIES &amp; FINANCE: THE AMERICAS

## Brighter prospect for Goldman float

By Tracy Corrigan in New York

Goldman Sachs's luck on market timing may have turned. On the day it filed its prospectus for its second run at an initial public offering, the Dow Jones Industrial Average broke through 10,000 points.

While the significance of 10,000 points is simply that it is a nice round number, the milestone does suggest a rather more buoyant tone to the market than was evident last September, when Goldman was forced to postpone its first effort at an IPO.

Analysts say the strength of the market means that Goldman stock may well be priced on the high side of the \$40-\$50 per share range given in the prospectus, particularly on the back of a strong quarter of earnings from Goldman.

Furthermore, investors may be soothed to see that even after Goldman's rocky performance in the fourth quarter, when it took hits particularly in fixed-income arbitrage trading, the firm's pro-rata net earnings for 1998 of \$1.3bn represented a return on equity of just over 20 per cent.

And given the careful structuring of the IPO - even after the offering, Goldman's equity base is likely to be only about \$7.5bn, against \$6.6bn as of the end of February - Goldman should be able to maintain its attractive return on equity.

In fact, the tone of the prospectus seems deliberately low-key. Goldman may have done the IPO to give itself greater access to capital and a currency to make acquisitions, but the management is in fact carefully restraining the growth of its capital base and has no



Henry Paulson, co-chairman and CEO of Goldman Sachs

plans to embark on a shopping spree.

The management pinpoints three main businesses - trading, investment banking and asset management - on which it will focus.

"Our strategy," reads the prospectus, "is to grow our three core businesses in markets throughout the world." This is exactly what the firm's strategy was a year ago, when the IPO was first mooted.

Recent talk of playing down of trading, where the firm came unstuck last year, is denied: "Trading and principal investing has been an important part of our culture and earnings and we remain committed to these businesses irrespective of their volatility," affirms the prospectus.

Despite recent talk of the internet and Goldman's

potential interest in pursuing retail investors through an internet business, talk of a big internet buy has been overdone, according to people close to the firm.

As for the other notable aim of the IPO - "to share ownership broadly among our employees now and through future compensation," the results have yet to be tested.

Certainly, both Salomon Brothers and Morgan Stanley experienced a gradual exodus over time of enriched partners moving on to more restful pastures. But this has advantages as well as disadvantages, making room for new blood. And while the distribution of equity to staff below partnership levels is a sensible and desirable measure, few of these staff are likely to have enough money to retire on.

## New lines in networking

By Roger Taylor in San Francisco

Business alliances are as common as silicon chips in the technology industry, but Nortel Networks, Intel, Microsoft and Hewlett-Packard regard their new grouping - announced earlier this week - as having the potential to reshape one of the fastest growing industries in the US.

The immediate aim is to supply companies with so-called "unified networks" - networking equipment which connect both computers and telephones.

Nortel could be accused of having instigated the alliance, because it is losing ground to competitors such as Cisco Systems. However, by giving such heavyweights as Intel and Microsoft a helping hand into the networking business, they may achieve the industry restructuring they are promoting.

The networking industry today is much like the computer industry in the 1970s, with each company controlling every aspect of their products - they build the boxes, use specially designed chips, and write their own operating systems and software.

The Nortel alliance aims to adopt the successful

model of the PC industry, with different companies focused on chips, software and building finished machines. The first new products from the alliance will be Hewlett-Packard machines running Microsoft's Windows NT operating system over Intel chips to deliver Nortel software which combines telephone and computer functions.

Such new machines would be able fully to integrate telephones and computers. For example, computers would be able to read e-mail over the phone and print voice messages as faxes. A click on a web page would automatically put a telephone call through to the company. A call to your telephone would automatically pull up information about the caller on your computer screen.

Many companies are working to develop such systems, but Nortel argues its products will be the first to run both telephone and computer through a single network.

The main advantage of having one platform driving PCs and telephones is that it makes it much easier to write new applications linking the two. Everyone recognises that the value of networking equipment will increasingly reside in the

applications it can perform. Networking leaders such as Cisco say they are committed to industry standards which would allow independent software companies to write applications for their systems. But by linking with Microsoft and Intel, Nortel hopes to outflank Cisco. It is worth supporting someone else's operating system if it creates such an increase in the number of applications that can run on the machines.

For Microsoft and Intel, the move is the next natural step in their joint attempt to extend their reach from the desktop into the corporate network and ultimately, on to the public networks.

Microsoft's Windows NT has been rapidly gaining market share as the operating system for business networks, helped by alliances with companies such as HP which have developed machines running on NT which meet the highest standards of reliability.

Cisco and Lucent Technologies have been widely regarded as the natural leaders in the networking business, putting Nortel into a relatively weak third place. However, the alliance with Microsoft and Intel could in time present them with a real threat.

## AEROSPACE VENTURE IS FIRST IN A SERIES AIMED AT SHARPENING GROUP'S PERFORMANCE

## Boeing in aircraft servicing move

By Christopher Parkes in New York

Boeing yesterday unveiled plans to reinforce its ailing commercial aircraft operations with the establishment of a new engineering services division.

To be known as Boeing Airplane Services, the unit will operate from bases in California, Kansas and Washington state, and will provide aircraft conversion, retrofitting and repair services.

Its launch and operation will be overseen by Joe Gullion, a former sales, marketing and business development executive at AlliedSignal Aerospace, who joined Boeing last October.

The venture is the first in an expected series of moves to sharpen Boeing's performance following a review of group operations by Deborah Hopkins, who was appointed chief financial officer last year.

Ms Hopkins said last month that customer service

had been identified during the review as a "very strong way for us to go forward".

Other actions expected in the coming weeks include changes to existing operations, including scrapping projects considered unlikely to produce worthwhile profits.

Her preliminary review of operations had shown about \$300-million of group investment projects were either "value-destroying" or only capable of breaking even in current conditions.

Mr Gullion said yesterday that conversion of aircraft from passenger to cargo use presented one opportunity for growth in the services sector. More than 1,600 such conversions were expected in the next 15 years, he said.

At present Boeing was converting about 15 747s annually at its Wichita plant.

The market for such engineering work is currently fragmented, and the group's tactics suggest a drive to capture more of the "after-

market" business associated with the worldwide fleet of 10,600 Boeing commercial jets currently in service.

Mr Gullion pointed out that the new operation would be an integral part of the original manufacturer of these aircraft, with ready access to all Boeing divisions, suppliers and services.

The range of services to be offered will include engineering retrofits, avionics upgrades, rebuilding interiors, recovery and repair and consulting.

## Canadian markets see strength in unity

By Scott Morrison in Toronto

The restructuring of Canadian stock markets this week was widely seen as a positive step, but some observers said the Toronto Stock Exchange, Canada's largest, must continue to address other challenges in order to slow the loss of market share to US exchanges and alternate trading systems.

The restructuring plan will see Toronto emerge as Canada's sole senior equities market, while Montreal's exchange will become the

country's derivatives market. Exchanges in Vancouver and Alberta will merge with the Canadian Dealing Network, a TSE over-the-counter trading subsidiary, to form a national junior exchange.

The TSE and other exchanges, in a rare display of unity, are attempting to respond to increased competition, particularly from US exchanges, say analysts.

At least 200 Canadian companies list on the TSE and a US market. The TSE said that number has doubled in the past 10 years as

Canadian companies gravitate to larger more liquid markets south of the border.

The value of trades on the Toronto Stock Exchange totalled US\$332bn in 1998, a tiny fraction of the US\$7,300bn traded on the NYSE and the US\$5,500bn traded on Nasdaq last year. The concern is that some Canadian companies might completely bypass exchanges in Canada.

It is unlikely that the TSE can reverse the trend, but sources in Canada's investment community said the exchange could take steps to

slow the erosion of its market share. A key issue remains that of corporate governance.

The TSE last year unveiled a proposal to transform itself from a non-profit co-operative into a private, for-profit business. Sources in the investment community have argued that the exchange will not be able to adapt to the rapid evolution in global capital markets until voting rights on the TSE's board are aligned with the economic interests of the exchange's member firms. A vote is expected in June.

The TSE has also seen its market share decline as large dealers increasingly opt for "upstairs trading" only to input trades into the exchange's system, once transactions are completed. Internet trading has also affected trading volume on Canada's stock markets.

The TSE will also have to adjust to additional challenges posed by alternate trading systems should, as expected, restrictions on such systems be relaxed in the near future by the Ontario Securities Commission.

## BellSouth goes it alone

Telecoms group is in no mood for merger, says Richard Waters

Duane Ackerman is in no mood for a merger. The chairman of BellSouth has been begged by investment bankers telling him that he should act now before it is too late.

But, to judge by his response, the company that emerged with the largest piece of the local telephone market after the break-up of the Bell system in 1984 is not yet ready to give up its unfashionable go-it-alone strategy.

"There are other ways to address it," he says, when asked whether BellSouth needs a merger to extend its reach from its stronghold in the south-east. "I'm not sure you need a national network." The same results, he adds, can be achieved "by alliance or by teaming arrangements".

Although Mr Ackerman does not rule out a merger, his instincts are clearly for continued independence.

"What you concede in scale and scope you have to make up in focus and execution," he says. It is a strategy that has stood up well for BellSouth until now, to judge by its service record and profit margins.

Its strong performance has left BellSouth with a higher-rated stock than rivals: it is trading at around 24 times expected earnings this year, compared with 18-21 at other big local carriers. Yet Mr Ackerman has resisted the siren calls from Wall Street to use his buoyant stock as a takeover currency. "It's always nice to have a good currency - but it doesn't change the discipline of looking for good value."

Rivals question this unfashionable strategy. "He's counted himself out of the game," says a senior executive at one big local

carrier. "BellSouth is to some extent living in the past," adds Jack Grubman, telecoms analyst at Salomon Smith Barney. Strong economic growth may make the company's home region one of the most attractive markets in the US, but it will inevitably see its business whittled down by new competitors, he says.

It is not difficult to see why Wall Street bankers have beaten a path to Mr Ackerman's door in Atlanta

US local telephone companies

	Market Cap (\$bn)	1998 Revenue (\$bn)	1998 Net Income (\$bn)
SBC	180	46	6.5
Bell Atlantic	158	57	5.2
BellSouth	95	27	3.5
US West	31	12	1.5

Source: Companies

\*Mergers pending

or why there has been speculation in recent months of a combination with Sprint, the other US telecoms company that is a perennial subject of takeover talk.

If their own pending mergers are completed, SBC Communications and Bell Atlantic will soon emerge as the two dominant local carriers in the US, each twice the size of Atlanta-based BellSouth - and each with the declared ambition to expand outside their local regions.

Meanwhile, mergers such as those between long-distance carriers WorldCom and MCI and wireless companies Vodafone and AirTouch, along with the international alliance between AT&T and BT, have highlighted the weaknesses in BellSouth's position. It has yet to break out of its region or into the

long-distance business - and until it does, the lucrative long-distance data and international markets remain closed.

Mr Ackerman says regulatory approval to enter the long-distance business should come this year and will be the key that finally unlocks this apparent strategic trap.

It would give BellSouth a shot at the \$6bn of long-distance traffic that never leaves its region, and a chance to swim upstream into the data and international markets, he says.

Companies such as Coca-Cola, an Atlanta neighbour, are concerned only about the quality and cost of their telecoms services, he says - not whether it is provided by a single global carrier, or a company like BellSouth acting through alliances with others.

Yet the differences in reach are becoming starker all the time. AT&T, which provides global data services to Coca-Cola, recently bought IBM's worldwide data network and plans, with BT, to extend its reach into 100 big international cities.

The question of whether to join the merger scramble may well be one that Mr Ackerman can put on hold for a while longer.

The regulatory hurdles to a long-distance acquisition are still significant. Even if BellSouth wins approval in one state this year to sell long-distance services, it would have to win approval in all 50 before it could get the full benefit of owning Sprint, one rival points out.

The question, when that time comes, is whether Mr Ackerman still believes BellSouth's best chance lies in staying independent.

## NEWS DIGEST

## COMMODITY FUTURES

## CFTC outlines proposals for opening up markets

The Commodity Futures Trading Commission, the US regulator for the futures markets, yesterday published its long-awaited proposed rules under which foreign electronic exchanges will have access to US-based customers and investors, without having to qualify as a "full US contract market". The new rules will allow customers based in the US to enter orders on non-US electronic exchanges via "order-routing systems" - including those that are internet-based - provided the exchange/systems meets certain "basic minimum safety standards".

Full details of the rules were not immediately available, although they were due to be published in the Federal Register "shortly". One big issue will be the amount of business which a non-US exchange can draw from the US. In its earlier discussion document, the CFTC indicated that it would probably place a cap on this.

If business then exceeded a specific level, the exchange would need to register as a "full US contract market" - that is, effectively qualify as a US exchange and undergo a much more complex approval system.

The CFTC rules have been anxiously awaited by non-US exchanges, which have generally moved far more quickly than their US counterparts to embrace screen-based trading systems, and see these as a way of accessing the large US customer base. To date, Eurex, the biggest European futures exchange which operates solely via a screen-based system, has been the only foreign exchange allowed to place trading terminals in the US. However, it, too, was barred from increasing the number when CFTC implemented a freeze and announced that it was drawing up formal rules. Nikki Tait, Chicago

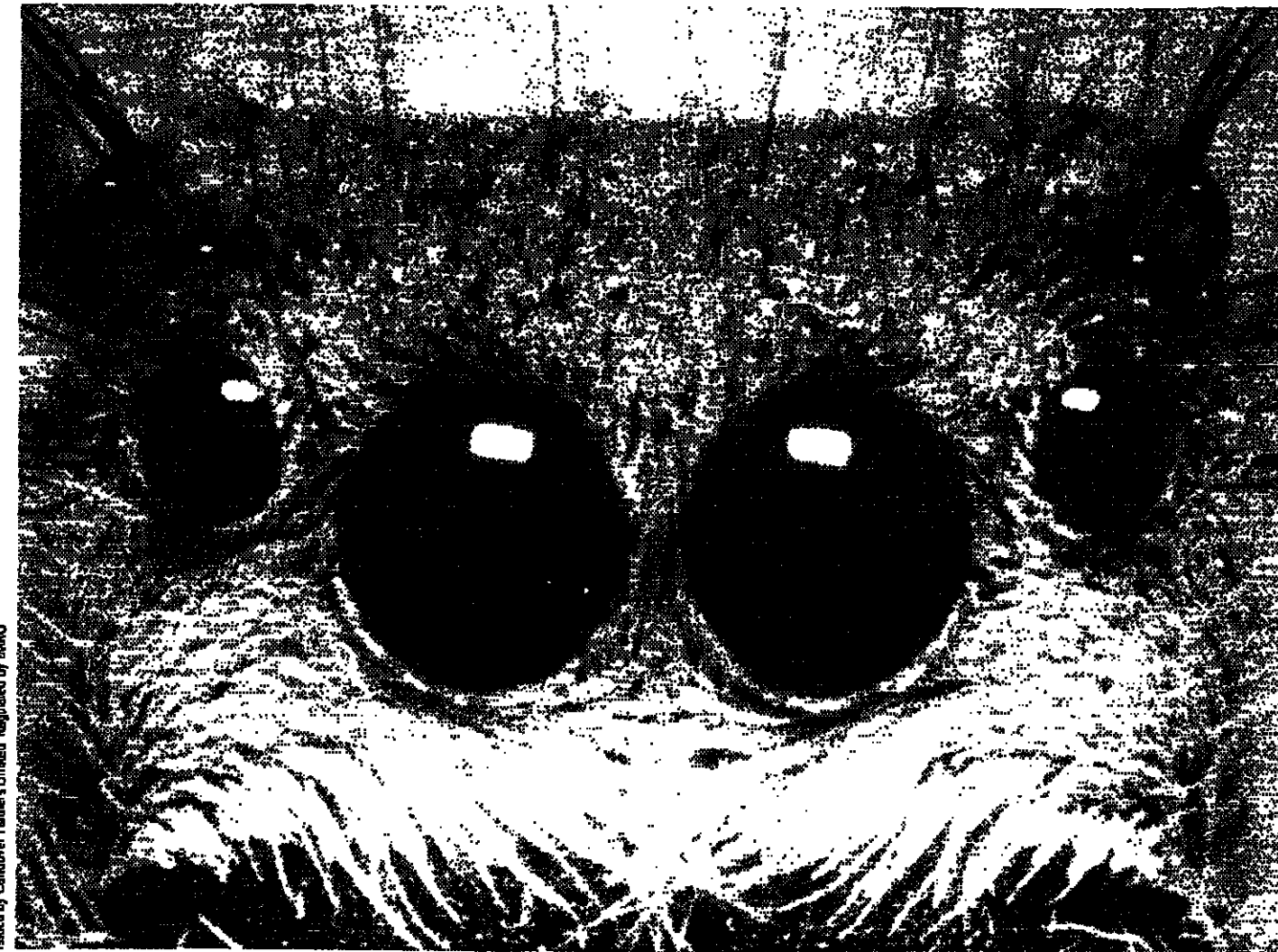
## CABLE TV

## Oxygen Media appoints chief

Oxygen Media, the specialist cable television and internet company targeting women, has hired a senior executive from CBS to run its start-up cable network. Geoffrey Darby will be responsible for programming and integrating the Oxygen network with the company's growing array of internet services. His move from the post of executive vice-president at CBS cable reunites Mr Darby with Geraldine Laybourne, founder of Oxygen and also a Nickelodeon veteran.

Oxygen has since attracted high-profile investors including America Online, ABC, Carney-Werner-Mandabach, a prolific independent TV production company, and Oprah Winfrey's Harpo Entertainment group.

Ms Laybourne, whose declared aim is to "superserve" the women's market with new media, said Mr Darby would lead her company's efforts to "invent future TV/internet forms". Christopher Parkes, New York



The eight eyed Jumping Spider achieves its remarkable sight through a clever division of labour. Whilst additional pairs of eyes simultaneously detect peripheral motion and judge distance, its main frontal eyes form a clear telephoto image of its prey.

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## COMPANIES &amp; FINANCE: INTERNATIONAL

## Bangkok to keep stake in Radanasin

By William Barnes in Bangkok

Thailand's government said yesterday that it will keep up to 49 per cent of the Radanasin Bank after its trailblazing privatisation this summer.

The cabinet approved guarantees against losses, designed to tempt cautious buyers, in a move that will provide a framework for later sell-offs.

The government has said it wants to move three lenders, including the Bangkok Metropolitan and Siam City banks, into private hands this year.

The Krung Thai Bank and Bank Thai are marked down for partial privatisation next year. Potential bidders include Morgan Stanley Dean Witter, Citigroup and the Hongkong and Shanghai Bank.

The sale of lenders taken over by the state has been slow because potential buyers have worried about the growth of non-performing loans.

The government said a 24 per cent stake was the minimum it would consider retaining, as at this level it would provide the central bank with decent profits from future earnings.

"We are making sacrifices so we want to share in the rewards," he said.

The Radanasin Bank was perceived last year as a good bank to support the Financial Restructuring Agency in its disposal of the assets of 56 closed finance companies. In last August's government rescue plan, it was merged with the struggling Laem Thong Bank, whose largest creditor was the central bank's Financial Institutions Development Fund.

If buyers insist on an assets split, an Asset Management Corporation will be set up by the central bank to buy the loans inherited from Laem Thong, to be managed by the bank or its partner.

The AMC will pay for the loans with long-term paper backed by PIF guarantees and interest contributions for at least five years - until the management entity starts generating its own income. The fund will not sustain losses greater than Radanasin's provisioning for bad debts before the separation of assets. The bank and its new shareholder will have to absorb at least 15 per cent of any additional losses suffered by the AMC, a ratio that can be altered depending on the economy.

## Citigroup to expand

Citigroup, the financial giant created by last year's merger between Travelers Group and Citicorp, will announce a number of key strategic alliances, tie-ups and acquisitions for Asia-Pacific in coming months, said Simon Williams, Citibank's head of consumer banking in the region, AP-DJ reports from Singapore.

A number of important alliances were in the pipeline and would be rolled out in the next three to six months, Mr Williams said.

He added that the bank now had a full-time team to look at potential acquisitions across the region.

The \$67.4m purchase in January of the remaining 78 per cent of Diners Club Australia that Citibank did not already own, and the mid-1998 tie-up with Cathay Pacific Airlines to launch the Citibank Cathay Pacific Visa card in Singapore are just two recent initiatives "to build market share, and maximise the return to our shareholders", he said.

Given the increased product range in Asia, real earnings should continue to grow in 1999, following an estimated 30 per cent rise in 1998, Mr Williams added.

## Europe expansion to be next big Power play

The Canadian financial services giant is spreading its net beyond its home shores, reports Edward Alden

Power Corporation, the Canadian holding company, is aptly named.

The secretive Montreal-based company acquired three decades ago by Paul Desmarais, now one of Canada's wealthiest financiers, controls the country's largest insurance and mutual fund businesses and has been involved in dozens of deals that have reshaped the Canadian corporate landscape.

While the company remains virtually unknown outside Canada, over the past decade it has quietly acquired strategic positions in several important European industries, including broadcasting, utilities and specialty minerals.

In an equal partnership with the similarly media-shy Belgian financier Albert Frère, Power has become one of the most influential investors in continental Europe.

Its market capitalisation of C\$6bn (US\$5.2bn) puts it in the top handful of Canadian companies, and Power has flourished at home through a rare mix of patience, personal relationships and a strategic vision that has led to some well-timed acquisitions and dispositions. It is a formula the company is now trying to bring to its European operations.

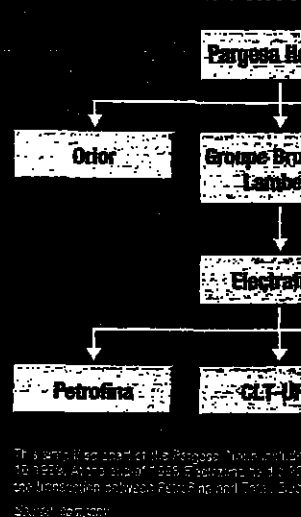
Last month, the Desmarais-Frère alliance engineered the \$756m (\$1.2bn) takeover of English China Clay, the UK specialty chemicals producer, by Imetal, the French minerals and chemicals company.

Power and the Frère Group, through their joint holding company Pargesa of Switzerland, hold a 60 per cent stake in Imetal and plan to build the company into the largest specialty minerals producer in the world.

In 1997, the group negotiated the merger of CLT, the Belgian broadcaster, with UFA, the broadcasting subsidiary of Germany's Bertelsmann group, to create the largest television and radio group in Europe. It has TV and radio stations in 12 countries as well as significant assets in production and broadcasting rights.



The Power of influence



Paul Desmarais Jr, who with his brother André took over day-to-day control from his father in 1986, says Power's philosophy is one of "active" shareholding.

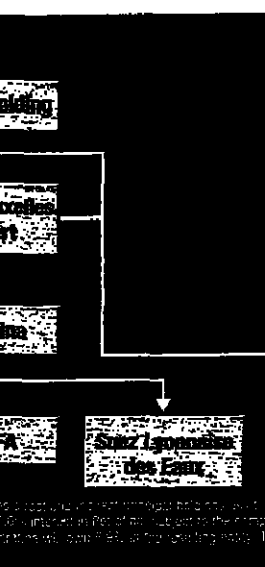
"We're long-term shareholders and when we buy things, we want to keep them," he says. "We don't sell unless we feel we're at an impasse from an industry point of view. We try to build and grow."

The company aims for control or significant influence in properties with long-term growth prospects, and tends to dispose of holdings that do not fit those criteria.

Its ability to carry out that programme is helped by the fact that, while Power's shares are broadly held, voting control remains with Paul Desmarais Sr, chairman of Power's executive committee. "It's an advantage to be able to distance yourself from quarterly earnings phenomena and make long-term, sustainable franchise judgments," says Mr Desmarais Jr.

In North America, Power's main holdings are financial services properties it has owned for three decades. These include an 80 per cent interest in Great-West Life Assurance, Canada's largest insurance group, and a 67.4 per cent stake in Investors' Group, the biggest mutual fund company in Canada.

In 1997, Great-West made the largest financial services acquisition in Canadian history when it bought London Insurance Group for C\$2.9bn, outbidding the country's top bank, the Royal Bank of Canada. The purchase will give Power an unassailable position for years to come, because other Canadian insurance companies are just beginning the transition from mutually-held to investor-owned status.



Paul Desmarais Jr says that no other North American group has built the same web of connections in Europe that Power enjoys.

Like the best of Canada's business and political elite, the top officers are all bilingual and move easily between French and English-speaking cultures. But Power's business approach, he says, is very much the North American one of maximising shareholder value, and Power has tried to change the business culture of the companies it controls.

Mr Desmarais Jr says that when he became a director of Imetal several years ago, he visited one of the company's mines and was informed he was the first director ever to set foot on the property. After sympathising with the mine manager over demands from head office, the manager piped up: "Oh yes, they forced us to do budgets two years ago."

For a North American to hear this, you think to yourself: "Budgets, wait until they hear about return on investment," says Mr Desmarais. "You either say to yourself I'm scared to death or this is opportunity time."

With its aggressive expansion in Europe continuing, Power has clearly decided it is indeed opportunity time.

## SLA keen on stake in Thai Airways

By William Barnes

Singapore Airlines wants 23 per cent of Thai Airways International, Suthap Thangsuban, Thai transport minister, has confirmed.

However, Thai executives fear privately that the 53 per cent state-owned carrier might take lessons in efficiency in the short term, only to find later it has invited in an investment Trojan horse.

For Singapore cannot hope to match Thailand as a tourist destination nor equal its bargaining power for landing rights.

The city state has tried to deflect these worries by pushing the idea that Singapore and Bangkok could become the region's twin aviation hubs by working together.

Analysts were sceptical about Mr Suthap's claim that state enterprise laws might prevent an equity sale to a direct competitor.

"What on earth are Lufthansa, Swiss Air and Qantas?" asked one observer, citing other potential bidders mentioned by Mr Suthap.

A nervous Thai management also wonders how it will cope with the "tough" western managers in Lufthansa or BA (Qantas's equity partner) who might overpower them and wrest too much control over the structuring of lucrative routes.

The more culturally attuned managers at Singapore Airlines may yet prove attractive. "We are definitely going to make a proposal," confirmed Cheong Cheong Kong, SIA chief executive.

SIA made an aborted bid for a stake in China Airlines in January and has made an offer, with Lufthansa, for some of South African Airways.

The IMF was promised the long-delayed further privatisation of Thai Airways when Thailand signed up for the \$17.2bn rescue package in 1997.

**ShinWoo Corporation**  
(a company incorporated in the Republic of Korea with limited liability)  
(the "Issuer")

Notice to the holders of the  
**U.S. \$18,000,000**  
0.5 per cent, Convertible Bonds due 2006 of the Issuer

NOTICE IS HEREBY GIVEN to the holders of the above Bonds that, as the Meeting of such holders convened by the Notice published in both the Financial Times and the Luxembourg World on 3rd February, 1999 and held on 25th February, 1999, the Extraordinary Resolution set out in said Notice was duly passed. Accordingly, the modifications referred to in the Extraordinary Resolution have been implemented with effect on and from 25th February, 1999.

Copies of the Supplemental Trust Deed which implemented the said modifications are available for inspection by the holders of the above Bonds at the specified offices of the Paying and Conversion Agents set out below during normal business hours on any weekday (Saturday and bank and other public holidays excepted).

**Paying and Conversion Agents**

<b>Bankers Trust Company</b> 1 Appold Street Broadgate London EC2A 2HE Contact: Ian Tierney Tel: +44 171 933 2771	<b>Bankers Trust Luxembourg S.A.</b> 14, Boulevard F.D. Roosevelt L-2450 Luxembourg Contact: Sarah Bridger Tel: +352 460 241 (ext. 222)	<b>Credit Suisse</b> Paradeplatz 8 8001 Zurich Contact: Conrad Buehler Tel: +41 1 332 86 40
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The Notice is given by:  
**ShinWoo Corporation**  
532 Dowha-dong, Mapo-gu, Seoul, Korea  
Dated 17th March, 1999

**U.S. \$150,000,000**

**Bank of Ireland**  
(Established in Ireland by Charter in 1783, and having limited liability)

**Undated Floating Rate Primary Capital Notes**

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from March 17, 1999 to June 17, 1999 the Notes will carry an interest rate of 5.25% per annum. The interest payable on the relevant interest payment date, June 17, 1999 will be U.S. \$134.17 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank  
London, Agent Bank

**CHASE**  
March 17, 1999

**STE**  
(Securities Board of The Netherlands)

Pursuant to article 7 of the Disclosure of Major Holdings in Listed Companies Act 1996 (Wwz 1996) the STE discloses the following notification.

Zuivelscooperatie Campins Melkome U.A., Hogeweg 9, 5301 LB Zaltbommel (Registered office: Zaltbommel), The Netherlands in Koninklijke Wessanen N.V.

Total capital interest	5.02%	Total voting rights	5%
A direct actual	-%	B direct actual	-%
C direct potential	-%	D direct potential	-%
E indirect actual	5.02%	F indirect actual	-%
G indirect potential	-%	H indirect potential	5%

Date on which the notification duty arose: 2nd of March 1999

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**ISRAEL 2000 SICAV**  
20, Boulevard Emmental Servais, L-2535 Luxembourg  
R.C. Luxembourg B 47 222

**NOTICE TO THE SHAREHOLDERS OF ISRAEL 2000 SICAV**

Notice is hereby given that the Annual General Meeting of the Shareholders of ISRAEL 2000 SICAV will be held at the Registered Office of the Company on 6 April 1999 at 10:00am.

**AGENDA**

- Approval of the Activities Report of the Board of Directors for the fiscal year ended on 31 December 1998.
- Approval of the Auditor's Report for the fiscal year ended on 31 December 1998.
- Approval of the financial statements for the fiscal year ended on 31 December 1998.
- Allocation of the net result for the fiscal year ended on 31 December 1998.
- Discharge of the outgoing Directors and the Auditor from their duties for the fiscal year ended on 31 December 1998.
- Appointment of the Agents of the Company:
  - Appointment of the Directors.
  - Ratification of the appointment of Mr Samuel Pinto as Chairman of the Board of Directors.
  - Appointment of the Auditor.
- Any other business.

Shareholders are informed that no quorum is required for this Meeting and that the decisions are taken by a simple majority of the shares present or represented.

Each share is entitled to one vote.

Each Shareholder may act at any meeting by Proxy. For this purpose, proxies are available at the Registered Office and will be sent to Shareholders on request.

To be valid, proxies must be duly signed by Shareholders and sent to the Registered Office in order to be received the day preceding the Meeting by 5pm at the latest.

Owners of bearer shares who would like to attend this Meeting should deposit their shares at the Registered Office five working days before the Meeting.

Shareholders wishing to obtain the Audited Annual Report as at 31 December 1998 may apply to the Registered Office of the Company.

On behalf of the Company  
**BANQUE DE GESTION EDMOND DE ROTHSCHILD LUXEMBOURG**  
- Société Anonyme -  
20, Boulevard Emmental Servais  
L-2535 LUXEMBOURG

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US\$400,000,000  
Undated subordinated floating rate securities

For the interest period from 17 March 1999 to 17 June 1999 the securities will carry an interest rate of 5.125% per annum. Interest payable 17 June 1999 per US\$1,000 security will amount to US\$13.10 and per US\$10,000 security will amount to US\$130.97.

Global Agency and Trust Services, Citibank, N.A., London  
17 March 1999

**CITIBANK**

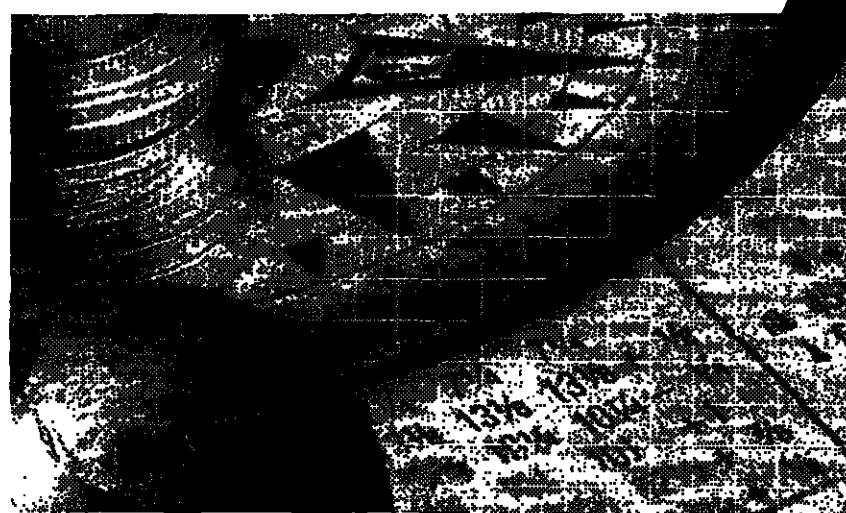
**BANQUE PARIBAS**  
US\$200,000,000  
Undated floating rate securities

For the interest period from 17 March 1999 to 17 June 1999 the securities will carry an interest rate of 5.3125% per annum. Interest due on 17 June 1999 will amount to US\$13.58 per US\$1,000 security.

Global Agency and Trust Services, Citibank, N.A., London  
17 March 1999

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## COMPANIES &amp; FINANCE: ASIA-PACIFIC

AIRLINES RESTRUCTURING PLAN ANNOUNCED AS GROUP CONFIRMS IT WILL RETURN TO BLACK

## JAL to cut 1,300 jobs and slash board size

By Alexandra Harney in Tokyo

Japan Airlines yesterday unveiled a sweeping restructuring plan that includes more than halving the number of board members and eliminating an additional 1,300 jobs - on top of 3,300 job cuts announced last October - and it confirmed it would return to the black this year.

Isao Kaneko, president,

said the group expected to achieve a ¥10bn (\$85m) net profit on a parent basis, although sales would be slightly below the ¥1,153bn forecast.

The plan is geared towards improving efficiency within the JAL group, which also includes hotels and resorts, and generating an ordinary profit of ¥30bn a year starting this year, while reducing interest-bearing

debts to ¥1,400bn from ¥1,500bn in 1997. JAL has not recorded a net profit since 1991.

Chief among the new reforms are a reduction in board members from 28 to 11 and increased use of Japan Air Charter, a lower-cost subsidiary carrier, as a scheduled airline. The new board structure would be installed next month, JAL said. "We decided to trim the

number of board members to speed up decision-making," said Mr Kaneko.

The company did not specify how the 3,600 jobs, 10 per cent of the total workforce, would be eliminated.

In recent months, JAL has expanded use of JAL Express, a domestic carrier, to cut costs on its domestic routes. The more flexible pay scales for pilots and crew on subsidiary airlines

mean that JAL can lower overall labour costs by increasing the ratio of flights served by these carriers.

The company also said it would promote the flotation of subsidiaries, specifically in catering, distribution and information systems divisions, which could improve cash flow.

Analysts have praised JAL's plans to lower its cost structure, to compare with

lean rivals in the US. However, Douglas Hayashi, analyst at HSBC Securities in Tokyo, argues that the downward pressure on fares and the high cost of landing and using Japan's largest airports have hampered domestic airlines' cost-cutting efforts.

Shares in JAL surged 11.3 per cent, or ¥36, to close at ¥356 in an advancing market yesterday.

## Smugglers' loss in China proves healthy gain for Zhenhai

Successful government crackdown on illegal oil imports has lifted prices to improve refinery's earnings, writes James Harding

To understand why Jiang Zemin, China's president, has championed an anti-smuggling campaign, look at Zhenhai Refining's bottom line.

China's largest diesel refinery experienced a significant recovery in earnings in the second half of last year, as the crackdown on illegal imports of oil products enabled a 30 per cent increase in Chinese diesel prices and a resumption of sales to many companies that had previously relied on smuggled fuel.

Zhenhai Refining and Chemical Company, the formal name of the Hong Kong-listed company, is expected to tell investors later this month that it achieved pre-tax profits of just over RMB600m (\$72m) for the full year 1998, still well below the RMB835.3m for 1997 but a rebound in earnings in the second half of last year.

Sun Weijun, general manager of Zhenhai, said: "Smuggling has had a huge

impact on the oil and petrochemical industry." The company's net profits fell almost 40 per cent in the first half of last year as illegal imports flourished. "But since last year, when Jiang Zemin and [prime minister] Zhu Rongji took anti-smuggling measures, the situation has become much tighter. The smuggling has basically stopped," he said.

The result has been a welcome recovery in prices for the 65 refineries struggling in China's oil products market, where demand has weakened, inventories have grown and illegal imports have undercut domestic producers.

Following the launch of the anti-smuggling drive, Mr Sun calculated that the cost of a tonne of diesel from the refinery gate had risen from RMB1,475 in the middle of last year to RMB1,820 at the beginning of 1999.

Zhenhai, one of the few coastal refineries designated to supply fuels to foreign-in-

## Corporate growth and stock ratings

Year to Dec	PE Ratio		EPS growth	
	1998	1999*	1998 (%)	1999 (%)
Zhenhai Refining	10.5	8.1	-31.7	28.4
Shanghai Petrochem	n.a.	785.8	-102.1	n.a.
Jilin Chemical	54.9	38.5	-73.9	39.1

Source: ING Barings Shanghai

\* Forecast

vested enterprises, has been able to lift sales to foreign companies which have previously relied on imports, analysts say. The differential between China's oil prices, which are controlled by the government to protect inefficient state-owned petroleum and petrochemical enterprises, and international oil prices, which before tax and tariffs are less than half the cost of Chinese products, may continue to lure people into smuggling.

But Mr Sun said he was confident the government would maintain its aggressive drive against illegal imports, which recently included the sinking of a

Zhenhai has committed itself to developing a network of petrol stations, having seen how many international oil companies have mitigated the effects of the slump in world

oil prices through earnings from their retail business. The company, which already has 70 petrol stations, will increase that number to more than 100 by the end of the year.

On the awkward issue of a \$30m deposit that Zhenhai has been unable to recover from China Orient Trust and Investment, a subsidiary of the state-owned Bank of China, Mr Sun said the company was in discussions and "optimistic" about the outcome.

The \$10m deposited with the local Ningbo International Trust and Investment Corporation (Nitic) and the RMB10m deposited with another local trust and investment company have been recovered, he said.

The longer-term challenge, though, is the liberalisation of China's heavily protected oil market. China's entry into the World Trade Organisation is likely to be at the heart of discussions when the Chinese prime minister

visits Washington next month, and Zhenhai is facing up to the prospect of direct foreign competition some time in the future.

"The market will be opened up sooner or later and the question is, how are we going to compete with international companies?" Mr Sun said.

International competition may put many of the state-owned refineries in China out of business. Even for Zhenhai, one of the very few companies in the troubled Chinese petrochemicals sector still favoured by analysts for prudent management and relatively efficient production, market opening would mean a sharp fall in profits, Mr Sun said.

Against the international oil leaders, Zhenhai's small production scale and limited product grade and quality could prove obstacles. But Mr Sun indicated Zhenhai could at least "have the capacity to compete with international companies".

## NEWS DIGEST

## CAR COMPONENTS

## Denso buys majority stake in Magneti Marelli arm

Denso, the leading Japanese car components maker, has spent L260bn (€134.3m, \$147m) to purchase a majority stake in the rotating machines division of Magneti Marelli, the Italian components company affiliated with the Fiat group, as part of a plan to expand its businesses overseas.

The all-stock deal was aimed at strengthening Denso's electromechanics motor operations, which include making the rotating parts used in alternators and starters in car engines, the company said. Denso bought all of Magneti Marelli's 80 per cent stake in its rotating machines unit in a friendly deal last week.

The acquisition marked Denso's first purchase of a foreign company since 1992, when it bought Flexdrive, an Australian car parts maker that specialised in meters, cables, and motors for ¥4bn (\$33.9m).

It underlines the gap that has emerged between strong and weak companies in Japan's car components sector amid the collapse in vehicle sales to their lowest levels in 12 years. Last month, Robert Bosch bought a majority stake in Zexel, a Japanese parts maker, in what analysts called the first of many cross-border deals in the Japanese components sector.

Denso, like other Japanese parts makers, has been criticised by some analysts for relying too heavily on the domestic market. The group, which is owned 24.5 per cent by Toyota Motor, had an export ratio of only 23 per cent last year, Christopher Redi, analyst at Morgan Stanley Dean Witter, said that mergers and acquisitions overseas would be critical to the group. The announcement was made after the close of trading. Shares in Denso advanced 1.9 per cent to ¥2,400. Alexandra Harney, Tokyo

## ELECTRONICS

## Hyundai in \$550m disposal

Hyundai Electronics has sold a 90 per cent stake in ChipPAC, its semiconductor assembly subsidiary, to a US financial consortium led by Bain Capital and Citicorp Venture Capital for \$550m.

Hyundai said it would use the proceeds to help finance its planned takeover of LG Semicon to create the world's largest memory chip producer. Based in Santa Clara, California, ChipPAC has plants in Korea and China.

The Hyundai group, South Korea's largest conglomerate, raised \$5bn in overseas capital in 1998 and plans to raise another \$4.5bn by selling assets and equity stakes this year in an effort to reduce its debt-equity ratio to 200 per cent from 323 per cent in 1998.

Hyundai Electronics is expected to account for nearly half of this amount. It sold another US subsidiary, Symbols Logic, to LSI Logic for \$760m last year and has raised \$710m through the listing and new share issues for Maxtor, its hard disk drive maker. John Burton, Seoul

## SINGAPORE

## DBS Land falls into red

Singapore property developer DBS Land swung into a net loss of S\$239m (US\$139m) in 1998 from a net profit of S\$182.3m a year earlier. "Group results were severely impaired by provisions, operating losses and reduced contributions from most of its businesses," the company said.

Total provisions for 1998 were S\$425.1m, including S\$350m posted in the second half. The loss came despite a 31 per cent increase in revenue to S\$1,42bn in 1998 from S\$1,08bn in 1997, the group said. AP-DJ, Singapore

## TAIWAN

## Chipmakers agree alliances

Two of Taiwan's top chipmakers yesterday announced agreements with Japanese companies that will allow them to upgrade their product lines, further cementing the island's position as a semiconductor powerhouse.

United Microelectronics (UMC), one of the world's biggest producers of made-to-order logic chips, said it had forged a strategic alliance with Kawasaki Steel under which they would jointly develop the technology to produce 0.18-micron application-specific integrated circuits. It said Kawasaki Steel would now suspend plans to open a production plant for such chips.

Winbond Electronics, a big supplier of D-Ram (dynamic random access memory) chips, said Toshiba had granted it a licence to use 0.175-micron and 0.15-micron complementary metal oxide semiconductor technology. The technology, developed by the Japanese company jointly with IBM and Siemens, would eventually allow Winbond to produce 512-megabit D-Ram chips. Mure Dickie, Taipei

www.FT.com

Gates opens up.

The interview: Today. The book: Serialised from tomorrow.

Today, in an exclusive in-depth interview, Bill Gates talks about the future of business and how you could win or lose as the information age speeds into a new millennium. And a serialisation of his new book begins tomorrow - only in the FT.

FINANCIAL TIMES

No FT: no comment.

## PUBLIC NOTICE

National Investments Company K.S.C.  
8.5% Secured Bonds due 2001

## NOTICE TO ALL BONDHOLDERS

Pursuant to Clause 5.3 and Clause 14 of the Information Memorandum, National Investments Company K.S.C. hereby formally gives notice to all Bondholders of its intention to call the above Bonds in whole on 15th April 1999.

Bondholders requiring further information should contact Mr Yousef S. Al Majid at National Investments Company on +965 2457806 or Mrs Linda Amili at the United Bank of Kuwait PLC on +44 171 4876618.

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## COMPANIES &amp; FINANCE: UK

## IT stocks hope they will attract attention in their new settings

FTSE International's reclassification has been accused both of lagging behind and anticipating trends, writes **Caroline Daniel**



All change for the FTSE

In just over two weeks, the UK's listed IT companies will find themselves in a new set of categories. The changes form part of a wider reshuffle of the FTSE indices, designed to help investors compare companies across national boundaries, and within sectors.

But not everyone is convinced that the exercise will improve investors' understanding of IT. "They are trying to contain the uncontrollable," says George O'Connor, IT analyst at Granville, the investment bank.

The rejig by FTSE International, the organisation that manages the FTSE range of indices, will bring the UK more in line with the rest of the world.

From April 1, IT companies will be marshalled into two new sectors, one covering hardware, the other software and computer services. These in turn will be split into six sub-sectors: hardware, software, computer

services, internet, telecommunications equipment and semiconductors. The combined group is valued at about 1.5 per cent of the FTSE All-Share Index.

This follows the introduction last year of a sub-index for IT companies that encountered an enormous appetite for the shares from fund managers, eager to catch the IT tide. Within two months, the index had risen 30 per cent. Last Friday, it nearly hit last July's high.

Despite investors' obvious appetite for stocks in the index, some analysts are sceptical about the latest bout of spring-cleaning.

"I know the FTSE people are trying to be proactive, but Nasdaq does not even break it into these things," says Coleen Kaiser, senior IT research analyst at Bank Boston Robertson Stephens. "The changes could raise a lot of awareness, but if it is done wrongly - which it appears they are going to - it will be misleading to investors."

For Ms Kaiser and others there are three main concerns.

First, they question whether the changes will be

as significant as the big change last year. Fund managers are already aware of the growing importance of IT, and have been building research teams to help deepen their understanding of it.

"There is more awareness among institutions about technology. It is already transformed on a year ago," says Andrew Hawkins, head of the technology group at WestLB Panmure.

Second, critics question the efficacy of sub-sectors as a shorthand for what companies do. In theory, only companies that derive more than half their profits from hardware, say, will be listed in this category. Failing that, turnover is the determinant.

But in practice, companies are much harder to dissect than that. In the IT sector, where businesses are constantly moving on to each other's territory, it is hard to make a neat incision between software, hardware and computer services.

Mr Hawkins says: "I'm a little amazed by some of the classifications. They have put Azlan in computer services, yet it is a distribution company. What it is doing in

computer services is a mystery to me."

Confusion like this has led Granville to devise its own, more complex way of categorising IT companies, involving 12, rather than six, sub-divisions.

The critics' third concern relates to the internet sub-

companies such as Zergo, an internet security company, as well as Dixons, the retailer, whose Freeserve operation has helped it to gatecrash the internet market.

The sub-sector includes Dialog, Easynet, Internet Technology Group, Gresham

that the listed UK internet market is underdeveloped. Compare the UK's meagre fare with the new Dow Jones internet index launched in February.

This tracks 40 stocks, divided into e-commerce and internet services. It boasts internet luminaries such as Yahoo!, Amazon.com and eBay.

Graham Colbourne, secretary to the FTSE classification committee, acknowledges "shortcomings", but hopes the list may "encourage investors to focus on the sector". Analysts think this visibility could translate into higher valuations for companies included. "It is an area where there will be strategic ratings," says Mr Hawkins.

One company director has mixed feelings about being in this group. "We don't want to be considered only as an internet stock, particularly with the negative press from the US. We are not a typical internet stock. We make good revenues and substantial profits."

Even so, he is unlikely to push to change the listing: "Anything that helps increase our visibility and focus the attention of the business community has to be a good thing."

**Should this brave new category be reserved for pure internet plays, such as internet service providers, or for those eager to daub themselves with the seductive glitter of the internet by putting .com after their names?**

sector. What is an internet stock? Should e-commerce consultancies be included? Should this brave new category be reserved for pure internet plays, such as internet service providers, or for those eager to daub themselves with the seductive glitter of the internet by putting ".com" after their names?

An eclectic group have been deemed "internet stocks". They are not yet representative of what is going on in the UK, excluding

Computing, Voss Net, Net-Call and VirtualInternet. Five of them are tiddlers listed on AIM. Its total value is 0.03 per cent of the FTSE All-Share.

It is hard to find a common thread here. Dialog, which lobbied hard to be listed in this sub-sector, provides online information services. Gresham Computing is busy reinventing itself as an e-commerce play. And Voss Net is a tiny service provider.

The underlying problem is

## Consolidated result as of December 31, 1998

Significant consolidated items (in millions)	1998	1997*	1998**	€
REAL ESTATE RENTAL INCOME	230	275	378	57
GROSS CASH FLOW	315	333	352	54
PRE-TAX RESULT	268	173	310	47
CONSOLIDATED NET RESULT	258	187	213	32
GROUP SHARE NET RESULT	253	175	181	28

\*Finaxtel, consolidated over 8 months \*\*Finaxtel, consolidated over 12 months

## Real estate business

In 1998, Sophia pursued an active policy in the development and enhancement of its estate.

## Investments:

- In December, the purchase of a 78.85% stake in the capital of Interbail at a cost of FF 951 million resulted in Sophia acquiring a yield estate estimated at FF 1.9 billion, essentially recent and complementary to that held further to the acquisition of Finaxtel in 1997.
- The purchase of the "Le Cap" office building in the business district of La Défense at the end of the year at a value of FF 252 million will bring rental income of FF 19 million as from 1999.
- The acquisition of 900 square metres of office premises at 63, avenue des Champs Elysées, came in addition to the 1,900 square metres already owned.

## Renovation and rental renewal

Renovation work at a cost of FF 147 million (FF 109 million in

1997) was started in order to restructure, rehabilitate and adapt to user demand a number of real estate buildings. The excellent rental renewal of these buildings has validated the renovation effort undertaken in recent years. The immediate vacancy rate as of December 31, 1998, was 12% (13.5% in 1997), including, at a rate of 4%, those buildings re-rented whose lease will take effect only over the first half of 1999.

## Arbitrage policy: refocusing of property portfolio

The selling-off of the 13% share held by Finaxtel in Fidél was completed in a market environment that proved favourable to the appreciation of the type of assets held by this company. On this occasion, Sophia cleared consolidated capital gains worth FF 6.4 million.

Two non strategic buildings were sold through lease financing for the sum of FF 67 million, giving capital gains of FF 38 million. A commitment to buy was received for three others and their sale was completed in January 1999.

## Financing business

Further to the acquisition of Interbail, ongoing leasing activity stands at FF 15 billion.

No new production goal is now being set for this business, where new commitments in 1998 amounted to FF 184

million. As a result, this ongoing total is destined to fall on its own at a rate of around FF 1.5 billion p.a., excluding any reimbursements or sales.

## Re-evaluated net assets

The whole real estate, estimated at FF 7.1 billion, contains latent capital gains of FF 1.5 billion. Considering both this fact and the evaluation of future net margins for our leasing portfolio, i.e. FF

0.8 billion, the Group's share in re-evaluated net assets, confirmed by exterior experts and reviewed by auditors, came to FF 4.7 billion, i.e. FF 320 (49 €) per share as of December 31, 1998.

## Consolidated result, 1998

The 1998 consolidated result does not include any result quota from Interbail as it was only acquired in December. The gross cash-flow amounted to FF 352 million, a rise of 6%, owing to the surge in estate business. A number of exceptional factors had an influence on this fiscal year, in particular:

\* the cost of purchasing Interbail: FF 11 million

\* capital gains from the sale of Fidél: FF 6.4 million.

After tax of FF 98 million, the consolidated net result came to FF 213 million. The Group share result amounted to FF 191 million.

## Outlooks

In the space of two years, Sophia has significantly strengthened estate business, now the Group's main line of expansion. Its contribution to gross cash-flow was preponderant in 1998 and is

destined to keeping growing in 1999. In all, Sophia's gross cash-flow in 1999 should post distinct growth and come out at around FF 440 million.

## Dividend

Noting the new prospects for recurring results offered by Sophia's real estate, the Board of Directors, in their address to the AGM convened for May 20, 1999, has decided to propose a global dividend of 2.35 € (FF 15.41) per share, a rise of 4.5%

over the previous year. The proportion of tax credit in this dividend is 0.50 € (FF 3.28).



This release is available on 34.15 CDB (Fr 2.23 per minute) and on the ECOFIL server, Sophia, 63 avenue des Champs-Elysées 75008 Paris • Tél 01 44 35 47 10

## NEWS DIGEST

## FOOD PRODUCERS

## Coca-Cola Beverages falls £15.5m into the red

Problems in Ukraine and Belarus pushed Coca-Cola Beverages - Coke's anchor bottler for eastern and central Europe - £15.5m (£25m) into the red in 1998.

Neville Isdell, chairman and chief executive, said the group had mothballed one plant and cut the workforce in Ukraine and Belarus by more than half to less than 1,000. "We have cauterised the wound," he said, adding that this would ensure the markets would not be a drag on earnings. The actions led to an exceptional charge of £14.2m, in addition to a £15.4m charge for listing and reorganisation. The pro forma outcome compared with profits last time of £24.1m.

Excluding the two former Soviet states, volumes rose by 8 per cent. But total sales by value were flat at £1.2bn mainly because of the strength of sterling. The shares - floated in July at 180p - fell 21p to 89p.

The group will pay £15m for the Coke bottler for north-eastern Romania. Mr Isdell said the Romanian market would remain difficult, but denied it could meet problems like those in Ukraine and Belarus, where inflation hit 120 per cent. David Blackwell

## BUILDING MATERIALS

## Wolseley builds on US market

A strong US housing market helped lift profits at Wolseley, the builders' and plumbers' merchant, by 15 per cent in the first half. Profits from the group's US outlets grew by almost a third to £74.7m, contributing to a 14 per cent rise in profits before goodwill amortisation and exceptional items to £142.5m. However, pre-tax profits for the six months to January 31 dipped 1.3 per cent to £133m, depressed by £7.7m of exceptional charges related to the acquisitions of Hall & Co and Porcher, and loss on a disposal.

## CHEMICALS

## Kalon to treble outlets in France

Kalon, the paints group that is in takeover talks, is to treble its trade-centre outlets in France, its largest market, this year. Mike Hennessy, managing director, said the format would also be used in Poland where the group has just purchased a majority stake in the local producer. By the end of the year, Kalon will have 42 centres in France and will lift its total by 12 to 177 in the UK. The group declined to comment further on its talks with Total, its majority owner. Mr Hennessy said the negotiations with the French oil and chemicals group, which hopes to buy the 34 per cent of Kalon it does not hold, were being handled by non-executive directors. Virginia Marsh

## TELECOMMUNICATIONS

## 'Shoot-out' for Telewest and NTL

It could soon be high noon for the UK cable industry. Telewest Communications, the second biggest operator, is heading for a £200m "shoot-out" with NTL, its next largest rival, over ownership of a lucrative London franchise. If this results in Telewest taking full control of the franchise, it would make it the biggest cable operator in the UK.

Telewest is the manager of the London franchise, and, under the agreement, NTL, as the sleeping partner, must make an offer. Telewest can then either agree to buy NTL's interest at the offer price, or insist that NTL pays Telewest for its interest at the same price. The situation has arisen following NTL's acquisition of Comcast last year, which included a half-share in the London cable franchise shared with Telewest. With the loss-making industry rapidly consolidating to cut costs, neither company has been content to share the 445,000 north London cable customers. Despite talks on which company should buy out the other, no agreement has been reached. If neither company backs down by May, either can invoke the shoot-out clause. Christopher Price

## ENGINEERING

## US expansion drive for Bodycote

Bodycote International, the fast-growing metal treatment group, plans to expand aggressively into the US via a programme of factory building and buying.

John Chesworth, managing director, said Bodycote owned less than 2 per cent of the factories in the US specialising in heat treatment of metals, which accounts for 64 per cent of group sales. "We are such tiddlers in this large market," Mr Chesworth said. "The heat treatment market in Los Angeles is bigger than the heat treatment market in the whole of the UK." He said the group would more than triple its presence in the US over the next three years.

## Standard Chartered

## Standard Chartered PLC

(Incorporated with limited liability in England)

US \$400,000,000

## Undated Primary Capital Floating Rate Notes

(Amendment to previous advertisement dated 16th March, 1999)

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 16th March, 1999 to 16th April, 1999 the Notes will carry interest at the rate of 5.1875 per cent, per annum.

Interest accrued to 16th April, 1999 and payable on 14th July, 1999 will amount to US \$44.67 per US \$100,000 Note and US \$446.70 per US \$100,000 Note.

West Merchant Bank Limited  
Agent Bank

## LEGAL NOTICE

No. 00909 of 1999

In The High Court of Justice

Chancery Division

Companies Court

In The Matter of

THE FLEMING AMERICAN

INVESTMENT TRUST PUBLIC

LIMITED COMPANY

and In The Matter of

The Companies Act 1985

NOTICE IS HEREBY GIVEN that the

Order of the High Court of Justice

(Chancery Division) dated 24 February

1999 confirming the reduction of the

capital of the above-named company

from £23,644,988 to £22,726,738 and

the Minute approved by the Court

showing with respect to the capital of

the said company as altered the several

particulars required by the above-men-

tioned Act were registered by the

Registrar of Companies on 25 February

1999.

Dated the 11th day of March 1999

UNILATERS & PAVES DTLL

One Silk Street, London EC2Y 8HQ.

Solicitors for the above-named

Company



City of Stockholm

US\$325,000,000

Floating Rate Notes 1999

Notice is hereby given that the

notes will bear interest at

4.9375% per annum from

17 March 1999 to 17 June 1999.

Interest payable on

17 June 1999 will amount to

US\$12.62 per US\$1,000 note,

US\$126.18 per US\$10,000

note and US\$1,261.81 per

US\$100,000 note.

Global Agency and Trust Services.

Citibank, N.A., London

17 March 1999

CITIBANK

## EURO PRICES

## EQUITIES

## Europe ignores Dow rise and EU surprise

## EUROPEAN OVERVIEW

By Florian Göttsche

European equity markets remained quiet as investors chose to ignore the surprise resignation of the European Commission. Even the euro, which had fallen as low as \$1.0816 on the news, shrugged off the latest political upheaval, recovering its poise in the afternoon.

Wall Street's brief excursion beyond the crucial 10,000-point level also failed to inspire European markets, leaving the FTSE Europe 300 index marginally higher.

"It was a lacklustre day, with both the bond and the currency markets remaining stable," said Ian Harnett at BT Alex Brown.

Mr Harnett thought yesterday's activity was largely "stock specific", with com-

pany news, rather than macro-economic trends driving the market.

Renault shares fell 5.45 per cent yesterday, with the markets disapproving of its possible alliance with Japan's ailing Nissan. Telecoms were also weaker, with France Telecom closing down 1.77 per cent ahead of its results today.

Banks put in a strong performance, largely in

response to speculation that Deutsche Bank would back BNP in its takeover battle with Societe Generale and Paribas.

SoGen and Paribas two gained 4.27 per cent and 0.8 per cent respectively, while BNP shares closed 2.5 per cent higher.

Germany's Dresdner Bank also extended recent gains, climbing 3.4 per cent on hopes it could benefit from

the French merger activity.

"Today, we have seen a slight rotation away from some of the defensive stocks, such as telecoms and utilities, to cyclical, such as banks and automobiles," said Ian Scott at Lehman Brothers.

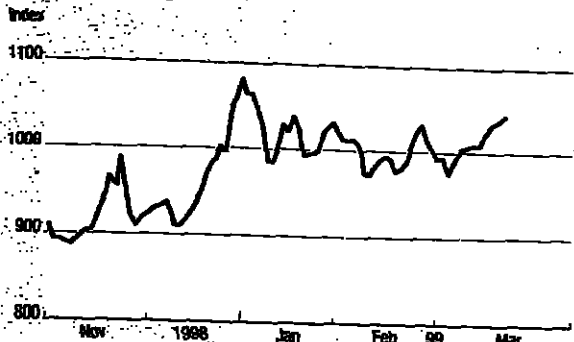
He thought the resignation of Oskar Lafontaine, the German finance minister, was still "resonating" through European markets.

"His removal should put an end to the lacklustre performance of European shares," said Mr Scott.

He highlighted Europe's supportive fundamentals, including a weakening currency, attractive valuations and stronger earnings.

"Out of 360 companies that reported full-year 1998 numbers, 42 per cent surprised on the upside, with 38 per cent disappointing on the downside," he said.

## FTSE EUROPE 100



Source: FTSE International

## THREE MONTHLY EURO FUTURES (LFF) €1m 100-rte

	Open	Settle	Change	High	Low	Est. vol	Open int.
Jun	97.085	97.100	+0.015	97.110	97.075	49,320	179,590
Sep	97.110	97.125	+0.015	97.130	97.105	22,660	144,110
Dec	96.880	96.890	+0.010	96.900	96.870	9,540	93,960
Mar	97.090	97.100	+0.010	97.110	97.080	2,500	7,020

## THREE MONTHLY EURO LIBOR FUTURES (LFF) €1m 100-rte

	Open	Settle	Change	High	Low	Est. vol	Open int.
Jun	97.080	97.100	+0.020	97.110	97.070	407	100,492
Sep	97.110	97.125	+0.015	97.130	97.105	407	100,492
Dec	96.880	96.890	+0.010	96.900	96.870	2	93,960
Mar	97.090	97.100	+0.010	97.110	97.080	27	94,936

## THREE MONTHLY EURO LIBOR FUTURES (LFF) €1m 100-rte

	Open	Settle	Change	High	Low	Est. vol	Open int.
Jun	97.080	97.100	+0.020	97.110	97.070	407	100,492
Sep	97.110	97.125	+0.015	97.130	97.105	407	100,492
Dec	96.880	96.890	+0.010	96.900	96.870	2	93,960
Mar	97.090	97.100	+0.010	97.110	97.080	27	94,936

## THREE MONTHLY EURO LIBOR FUTURES (LFF) €1m 100-rte

	Open	Settle	Change	High	Low	Est. vol	Open int.
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Sep	97.110	97.125	+0.015	97.130	97.105	407	100,492
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## THREE MONTHLY EURO LIBOR FUTURES (LFF) €1m 100-rte

48	-1	3.4	8.1	1.8	Hydroxyl Acid	1.00
72.10	-2.2	3.4	8.1	1.8		



## US Treasuries move higher

cated that after Thursday's

The remainder of the funds will be procured from the Bank of Japan in the form of bridging loans.

However, the BoJ is insisting that the DIC should repay these loans as soon possible by issuing bonds to the markets. "These are bridging loans - we want them to be repaid very soon," one official said.

Given this pressure, some government officials indicated that the DIC may start to issue bonds before the BoJ loans mature. But the government had no official details for future bond issuance by the DIC, and the fragile nature of the bond market is causing consider-

In particular, the government is likely to put off any issuance until after June, because local governments

are expected to make larger than planned bond issues - which will also carry government guarantees - between March and May to fund their own growing deficits.

During this period, local governments are expected to issue almost Y6,000bn in bonds to regional banks and other institutions through private placements. They are also expected to issue additional bonds to compensate for the shortfall in tax revenues.

**Analysts said the market**

soon as fears that the Federal Reserve might soon

"We expect the market to consolidate from here, including maybe moving slightly lower, before it pushes higher again," said Richard Gilhooly at Paribas Capital Markets.

European markets managed to post small gains as the euro fell then recovered in the wake of the resignation

Observers agreed that the resignation was unlikely to have any bearing on the European Central Bank's deliberations on interest rates.

# gs in eu

kets picked up pace. Some

German bunds were quoted at 100 and the yield on 10-year

Up to €5bn of five-year German paper is expected to be auctioned today, followed by some €3.5bn of French OFATN-1s tomorrow. Prices

# minate

**CSER sav**

Credit Suisse First Boston said yesterday its Nikitsky Fund, offering a potential alternative to Russia

Allen Wheat, CSFB chairman, said in London that if the take-up was too small, the Russian authorities might consider Nikitsky a "distraction" and stick only to their own restructuring proposal.

CSFB, which along with its clients accounts for 40 percent of foreign GKO holdings, has committed all but a fraction of its own interest to Nikitsky, as well as a \$150 million unsecured loan for expenses. Performance-related fees on Nikitsky could reach up to 10 percent of the net proceeds of the GKO sale.

## SECURITIES CLEARING

## Austraclear in European link

**Austraclear**, Australia's central securities depository, has

John Hall, managing director at Austraclear, said: "Direct access by Australian domestic market participants to Australian dollar global securities overseas will greatly improve domestic market liquidity."

Pierre Francotte, managing director at Euroclear, said, "The link with Austraclear is further evidence of the globalization of markets. This closer collaboration with Austraclear will be beneficial to the market, especially because of the strategic importance of the Asia-Pacific region."

## INTERNATIONAL BONDS

## BENCHMARK GOVERNMENT BONDS

## BOND FUTURES AND OPTIONS

## US CORPORATE BONDS

## INTERNATIONAL BONDS

## 10 YEAR BENCHMARK SPREADS

Strike  CALLS 

FT Fixed Interest Indexes

Mar 16 Mar 15 Mar 1

## EMERGING MARKET BO

Mar	122-08	122-09	-	122-13
Jun	121-24	121-25	-	121-29

117.9810	+4631	121.62	109.33	2 <sup>1</sup> / <sub>2</sub> DC '09	---
23.9294	+1082	136.29	119.61	2 <sup>1</sup> / <sub>2</sub> DC '11	---

[illegible]

Source: Interactive Data/FT information

**employees@your.fingertips**

**IT Appointments**  
For more information please call:  
Tel: +44 171 873 3351  
Fax: +44 171 873 4331

32	110.21	100.88	Updated	
			Currents Inc	4.89

38.9008	+5245	144,12	122,40	Other Fixed Interest
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## CURRENCIES &amp; MONEY

## Euro bounces as commissioners quit

## MARKETS REPORT

By Alan Beattie

The euro swung wildly yesterday as Asian and European traders disagreed on the likely effect of the European commissioners' resignations.

The departure of all 20 of the EC's top officials was met with horror during the Asian trading session. The euro dropped a cent and a half to \$1.081. It then stayed around this level for the remainder of the Asian trading session.

But traders in London took the opportunity to buy euros and soon pushed it back towards the levels it was trading at before the resignations were announced. By the end of London trading yesterday the euro was back at \$1.081, little changed from its close on Monday.

Market analysts said that some of the initial reaction

in Europe was more panicked than subsequent trading would suggest. "Some of the comments from analysts early in European trading were quite apocalyptic and seemed to be a continuation of the Asian response," said Robin Marshall, chief economist at Chase Manhattan in London.

"But as the day went on there was a more realistic assessment," he added.

Mr Marshall said that the news of the commissioners' resignations was neither unexpected nor particularly pivotal. "It heightens the sense of lack of co-ordination in European policy-making in general," he said. "But the deeper issues over the lack of co-ordination between the European Central Bank and the national euro-zone governments, and the disputes over the European Union budget, still remain unresolved."

## POUND IN NEW YORK

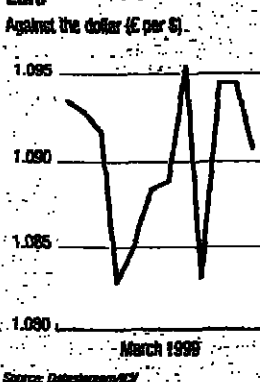
Mar 16  
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the national euro-zone governments, and the disputes over the European Union budget, still remain unresolved. He said that around half of the weakness of the euro since its launch at the beginning of the year could be ascribed to the structural problems in euro-zone policy-making. The remainder was caused by the unexpected divergence in European and US economic growth and consequent rise in yield differentials, he added.

A survey of traders and analysts shows a large majority expect the European Central Bank to keep interest rates on hold tomorrow, but most think that the euro will rise if they cut.

The survey, conducted on Monday and Tuesday this week by the economic consultancy C&A in London, suggests that the euro will trade off the relative

Against the dollar (\$ per €)



Source: DataStream

denis believed that a cut of 25 basis points would leave the euro higher than its level before the meeting, compared with only 31 who thought it would fall.

The odds lengthened on a cut yesterday when Jean-Claude Trichet, governor of the Banque de France, said that euro-zone interest rates were at their lowest level since World War Two and that there was no need to change them.

The dollar struggled higher against the yen yesterday as the Dow Jones index broke the 10,000 level for the first time.

But the US currency sank

## OTHER CURRENCIES

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## COMMODITIES &amp; AGRICULTURE

## Australian commodities set to fall

By Owen Robinson and Stephen Wyatt in Canberra

Annual forecasts for Australia's commodity export income to be announced today in Canberra will reinforce fears of a prolonged downturn in demand and in prices for the country's main agricultural and resources exports.

Australian commodity export prices are expected to fall by 4.7 per cent in the year to June after rising 6.5 per cent in 1997/98 and are likely to fall a further 5.7 per cent in 1998/2000, according to the Australian Bureau of Agricultural and Resource Economics (Abare).

The total value of Australian commodity exports is also expected to decline, by 2.6 per cent to \$85.2bn (US\$41.2bn) this year and by a further 4.2 per cent to \$80.4bn next year.

Economists warn that the projections may unsettle Australian financial markets and put renewed pressure on the Australian dollar.

The figures contain the first official forecasts for next year's commodities outlook and are central to Abare's annual commodities outlook conference.

The two-day conference in Canberra is the country's largest annual gathering of commodities industry representatives and economists.

Australian commodities producers have shown unexpected resilience to the Asian economic downturn in 1998, increasing volumes and rapidly diversifying exports away from Asian markets.

However, Brian Fisher, Abare's executive director, expects slowing global economic growth, increasing supplies of commodities and the prospect of further sharp price cuts from Japan in the coming year.

Economists said markets had factored in steep price reductions agreed at recent negotiations in Tokyo for Australia's main commodity exports to Japan, including cuts of 10-11 per cent for iron ore exports and 13-18 per cent for coal exports for the year to next March.

A growing trend among resources companies to slash exploration budgets, meanwhile, suggested declining production in the medium term.

Economists said Abare's forecasts could equate to a reduction of 0.5 per cent in Australian gross domestic product growth rates next year, pushing growth down to about 3 per cent, after the economy defied all predictions to grow by nearly 5 per cent in the past year.

Any significant fall in the value of Australian commodity exports would also fuel Australia's current account deficit, now approaching 6 per cent of GDP, they warned.

Abare said agricultural commodity prices were forecast to fall by nearly 7 per cent this year and by 4 per cent next year.

"Forecast declines in the value of grains, oil-seeds, sugar and wool are expected to more than offset the forecast increase in the value of wine, cotton, dairy products and beef and veal," said Mr Fisher.

The outlook for mineral resources is also bleak. Their prices are forecast to decline by 4 per cent this year and by nearly 7 per cent next year.

In terms of export income, mineral resources are expected to decline by 1.8 per cent this year to \$40.4bn and then fall sharply, on the back of tumbling energy prices, especially coal, by 7.7 per cent next year.

## Rally in nickel faces acid test

Cheaper processing could revolutionise the industry, writes Stephen Wyatt

Nickel has been the star performer so far this year in the base metals sector on the back of a number of production shut-downs. It has risen more than 25 per cent, while its sister base metals, aluminium and copper, are down 7 per cent and 4 per cent respectively.

However, this rally may be cut short if nickel's SWORD of Democles - Australian laterite nickel production - proves to be successful.

The successful processing of the vast reserves of laterite nickel ore via high pressure acid leaching would revolutionise the nickel industry. Traditional nickel production would eventually be replaced by the potentially much cheaper processing of laterites.

Some analysts, like Alan Heap at Solomon Smith Barney in Sydney, suggest that if the new Australian laterite producers prove the process works, Australia alone could eventually produce up to 570,000 tonnes, or 80 per cent of total world nickel production.

And now nickel's short circuit may be getting closer to reality. Already, one of three potential Australian laterite

nickel producers, Centaur Mining and Exploration Limited at its Cawse project in Western Australia, has produced and shipped metal. And a second, Preston Resources NL, expects to produce and ship at the end of this month.

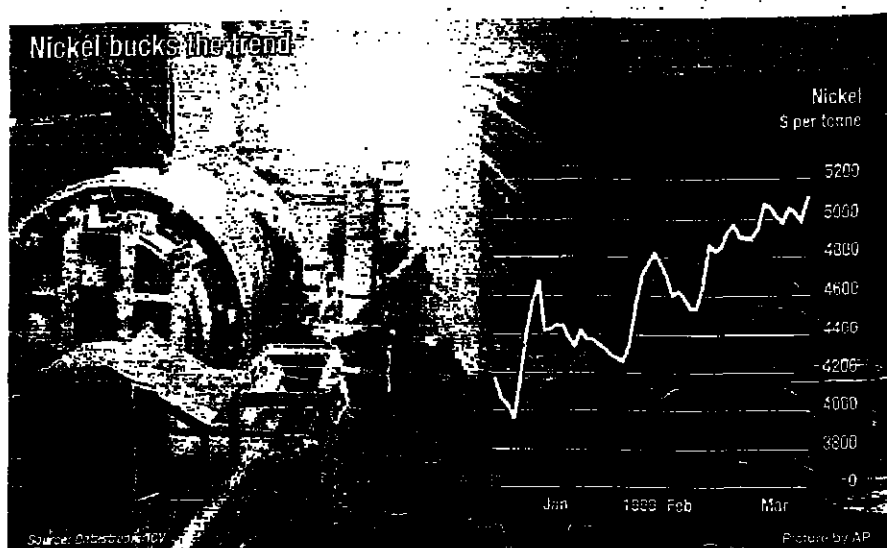
Centaur's first commercial shipment of nickel cathodes, totalling 15 tonnes, was dispatched on February 25 with shipments to date of 55 tonnes of nickel metal and 100 tonnes of cobalt sulphide.

"The quality of the final product is superior to that anticipated for this stage of the commissioning programme, with cathodes containing 99.8 per cent nickel and the cobalt sulphide containing approximately 40 per cent cobalt," says Joseph Gurnick, chairman and managing director of Centaur.

Preston Resources expects to be the second Australian company to produce nickel metal from laterite deposits by high pressure acid leaching.

The company said it expects to reach commercial production by the end of the month at its Bulong project, near Kalgoorlie.

Australia's third and



potentially largest laterite producer, Anaconda Nickel Ltd at its Murrumbidgee site, was due to come on stream last month. Now it looks like production will commence in April or May.

Analysts forecast late last year that these Australian laterite producers could turn out about 65,000 tonnes of nickel in 1999 but delays and mechanical problems mean that nothing like this will be produced.

Nevertheless, if the producers can prove the process works, it could just be the beginning of laterite production and the beginning of the end of the traditional

method of processing nickel. The absence of further price hikes will lead to 32,000 tonnes of nickel produced this year from laterite deposits, said John Veldhuizen.

Resources analyst with BNP in Sydney, if costs prove to be as low as projected, then in 2000 there could be 65,000 tonnes produced this way.

Laterite producers are forecasting cash costs of production of between 50 US cents per pound and \$1 per pound after by-product (cobalt) credits, compared with the industry's average cash cost of \$1.95 per pound.

"Our costs at the moment are in line with forecasts," says Ken Hellsten, general manager operations at Centaur. He remains comfortable with forecast production costs of 80 cents per pound at full production and adds, "the plant has been running well and smoothly

since late December and there were no nasty surprises after the first scheduled shutdown in the first two weeks of March."

But the jury is still out. Many analysts believe that new laterite producers will face an array of problems, which may be why the threat of laterite production is not damping nickel's rally.

"We think production will not accelerate, as most of the industry expects," said John O'Shea, at research group John O'Shea and Associates.

Tonnage per hour, grade and recovery all seem fine, he says. But "we fear continual problems. You need everything working coincidentally. Each problem could be simple. It's just keeping all [processes] going together. The lack of availability of plants will be an ongoing problem and a significant cause of delay."

## Clinton urges IMF to sell gold

By William O'Connor Mining Correspondent

Bill Clinton, the US president, yesterday added his voice to the chorus of western politicians suggesting the International Monetary Fund should sell some of its gold to help developing countries.

Gold bullion fell on his remarks: the price was fixed at \$283 per ounce yesterday afternoon, \$5.70 lower than on Monday afternoon and 3.5 per cent below last week's 11-week high of \$294.

Mr Clinton's comments follow similar remarks on Monday by Jacques Chirac, French president, Gordon Brown, the UK chancellor of the exchequer, also called for gold sales by the IMF earlier this month.

The idea could be discussed at the G7 summit this June but would still need an 85 per cent majority vote of the IMF executive board at its meeting later this year.

Gold experts pointed out there was a good chance of the plan being adopted, since traditional opponents, such as France and the US, were now voicing their support. If the move is approved, the IMF has said it is likely to phase the sales over up to 10 years in order to limit the effects on the gold market.

Although some analysts argue that the market could easily absorb IMF sales, Andy Smith of Mitsui suggested yesterday that it was the principle and not the quantity of IMF gold sales that mattered. "If the IMF is likely to sell, might not some national governments consider doing likewise?" he said.

The World Gold Council, a producers' lobby group, was critical of the plan. Officials argued that IMF sales could hurt those countries they are designed to help, since some of the world's poorest nations are gold producers.

## Optimism on production cuts boosts oil

## MARKETS REPORT

By Robert Corzine and Gillian O'Connor

Optimism engendered by the latest round of proposed production cuts by leading oil exporters helped give a modest boost to crude prices.

The April Brent Blend futures contract was quoted at \$12.88 a barrel in late trading on London's Interna-

tional Petroleum Exchange, up 12 cents on Tuesday's close.

Yesterday, Youcef Yousfi, the Algerian oil minister and president of the Organisation of Petroleum Exporting Countries, said total Opec cuts under the latest production restraint plan amounted to 1.7m barrels a day, while non-Opec states will contribute an additional 400,000 bbl.

Details of the Opec cuts

are due to be released at next week's Opec meeting in Vienna.

They will take effect from April 1 but analysts say it will probably take two months or so to assess overall compliance and their effectiveness in reducing the global crude surplus.

Nickel prices ran out of steam on the London Metal Exchange yesterday. They had started the day strongly,

buoyed by news of further production cuts by Western Mining, and still finished the day higher, whereas most base metals closed lower.

Analysts said the outlook for nickel had changed since the start of the year, because of a series of production losses, cuts and delays.

Macquarie Equities said the market seemed to be heading for a deficit of around 5,000 tonnes.

WMC's Kambalda production is to be halved to 10,000 tonnes, in addition to last year's suspension of three mines.

In January, a production cut at the Larco mine in Greece was reported. Also, despite the new nickel laterite production in Australia, delays meant the total amount of metal processed this year will be well below analysts' original forecasts.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

All aluminium \$100 purity (5 per cent)

All copper \$100 purity (5 per cent)

All zinc \$100 purity (5 per cent)

All tin \$100 purity (5 per cent)

All lead \$100 purity (5 per cent)

All silver \$100 purity (5 per cent)

All nickel \$100 purity (5 per cent)

All cobalt \$100 purity (5 per cent)

All platinum \$100 purity (5 per cent)

All palladium \$100 purity (5 per cent)

All rhodium \$100 purity (5 per cent)

All iridium \$100 purity (5 per cent)

All ruthenium \$100 purity (5 per cent)

All osmium \$100 purity (5 per cent)

All tantalum \$100 purity (5 per cent)

All niobium \$100 purity (5 per cent)

All molybdenum \$100 purity (5 per cent)

All tungsten \$100 purity (5 per cent)

All vanadium \$100 purity (5 per cent)

All chromium \$100 purity (5 per cent)

All manganese \$100 purity (5 per cent)

All iron \$100 purity (5 per cent)

All steel \$100 purity (5 per cent)

All aluminium \$100 purity (5 per cent)

All copper \$100 purity (5 per cent)

All zinc \$100 purity (5 per cent)

All tin \$100 purity (5 per cent)

All lead \$100 purity (5 per cent)

All silver \$100 purity (5 per cent)

All nickel \$100 purity (5 per cent)

All cobalt \$100 purity (5 per cent)

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All manganese \$100 purity (5 per cent)

All iron \$100 purity (5 per cent)

All steel \$100 purity (5 per cent)

All aluminium \$100 purity (5 per cent)

All copper \$100 purity (5 per cent)

All zinc \$100 purity (5 per cent)

All tin \$100 purity (5 per cent)

All lead \$100 purity (5 per cent)

All silver \$100 purity (5 per cent)

All nickel \$100 purity (5 per cent)

## PRECIOUS METALS continued

## GOLD COMEX (100 Troy oz; \$/Troy oz)

All gold \$100 purity (5 per cent)

All silver \$100 purity (5 per cent)

All platinum \$100 purity (5 per cent)

All palladium \$100 purity (5 per cent)

All rhodium \$100 purity (5 per cent)

All iridium \$100 purity (5 per cent)

All ruthenium \$100 purity (5 per cent)

All osmium \$100 purity (5 per cent)

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All iridium \$100 purity (5 per cent)

All ruthenium \$100 purity (5 per cent)

All osmium \$100 purity (5 per cent)

All tantalum \$100 purity (5 per cent)

All niobium \$100 purity (5 per cent)

All molybdenum \$100 purity (5 per cent)

All tungsten \$100 purity (5 per cent)

All vanadium \$100 purity (5 per cent)

All chromium \$100 purity (5 per cent)

All manganese \$100 purity (5 per cent)

All iron \$100 purity (5 per cent)

All steel \$100 purity (5 per cent)

All aluminium \$100 purity (5 per cent)

All copper \$100 purity (5 per cent)

All zinc \$100 purity (5 per cent)

All tin \$100 purity (5 per cent)

All lead \$100 purity (5 per cent)

All silver \$100 purity (5 per cent)

All nickel \$100 purity (5 per cent)

All cobalt \$100 purity (5 per cent)

All platinum \$100 purity (5 per cent)

All palladium \$100 purity (5 per cent)

All rhodium \$100 purity (5 per cent)

All iridium \$100 purity (5 per cent)

All ruthenium \$100 purity (5 per cent)

All osmium \$100 purity (5 per cent)

## GRAINS AND OIL SEEDS

## WHEAT LIFE (100 tonnes; \$/tonne)

All wheat \$100 purity (5 per cent)

All corn \$100 purity (5 per cent)

All soybeans \$100 purity (5 per cent)

All cotton \$100 purity (5 per cent)

All rice \$100 purity (5 per cent)

All barley \$100 purity (5 per cent)

All oats \$100 purity (5 per cent)

All rye \$100 purity (5 per cent)

All sorghum \$100 purity (5 per cent)

All millet \$100 purity (5 per cent)

All buckwheat \$100 purity (5 per cent)

All quinoa \$100 purity (5 per cent)

All amaranth \$100 purity (5 per cent)

All teff \$100 purity (5 per cent)

All fonio \$100 purity (5 per cent)

All millet \$100 purity (5 per cent)

All sorghum \$100 purity (5 per cent)

All rice \$100 purity (5 per cent)

All corn \$100 purity (5 per cent)

All soybeans \$100 purity (5 per cent)

All cotton \$100 purity (5 per cent)

All wheat \$100 purity (5 per cent)

All barley \$100 purity (5 per cent)

All oats \$100 purity (5 per cent)

All rye \$100 purity (5 per cent)

All sorghum \$100 purity (5 per cent)

All millet \$100 purity (5 per cent)

All buckwheat \$100 purity (5 per cent)

All quinoa \$100 purity (5 per cent)

All amaranth \$100 purity (5 per cent)

All teff \$100 purity (5 per cent)

All fonio \$100 purity (5 per cent)

All millet \$100 purity (5 per cent)

All sorghum \$100 purity (5 per cent)

All rice \$100 purity (5 per cent)

All corn \$100 purity (5 per cent)

All soybeans \$100 purity (5 per cent)

All cotton \$100 purity (5 per cent)

All wheat \$100 purity (5 per cent)

All barley \$100 purity (5 per cent)

All oats \$100 purity (5 per cent)

All rye \$100 purity (5 per cent)

All sorghum \$100 purity (5 per cent)

All millet \$100 purity (5 per cent)

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All quinoa \$100 purity (5 per cent)

All amaranth \$100 purity (5 per cent)

All teff \$100 purity (5 per cent)

All fonio \$100 purity (5 per cent)

All millet \$100 purity (5 per cent)

All sorghum \$100 purity (5 per cent)

All rice \$100 purity (5 per cent)

All corn \$100 purity (5 per cent)

All soybeans \$100 purity (5 per cent)

## SOFTS

## COFFEE LIFE (100 tonnes; \$/tonne)

All coffee \$100 purity (5 per cent)

All cocoa \$100 purity (5 per cent)

All rubber \$100 purity (5 per cent)

All sugar \$100 purity (5 per cent)

All cotton \$100 purity (5 per cent)

All rice \$100 purity (5 per cent)

All barley \$100 purity (5 per cent)

All oats \$100 purity (5 per cent)

All rye \$100 purity (5 per cent)

All sorghum \$







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## LONDON STOCK EXCHANGE

## London ignores Dow's dash and heads south

## MARKET REPORT

By Steve Thompson,  
UK Stock Market Editor

Optimism about the strength of Wall Street, where the Dow Jones Industrial Average moved fleetingly past 10,000, helped the London market early in yesterday's session.

But ironically it was as the Dow made its dash to 10,000 that London moved in the opposite direction, with the FTSE 100 Index eventually finishing 4.9 off at 6,301.9.

The FTSE 250 gave a similar performance, closing

only 0.8 ahead at 5,519.7, having been up 18.4 at best, in mid-morning. Meanwhile, the FTSE SmallCap marched on, posting a 9.2 gain at 2,375.8.

An early surge had taken the FTSE 100 up 62.8 to a session high of 6,369.6 as investors anticipated the Dow's move. Marketmakers in London said they expected the Dow's move to run on again, although how far was said to be questionable.

As for London: "There is no reason, apart from a sharp retreat on Wall Street, why we should come off," was the view of a senior

trader at one European investment bank.

The overnight resignation of the entire European Commission did not seem to have much impact on the market, with analysts pointing out that the commission neither set interest rates nor determined fiscal policy.

Buyers moved back into the market yesterday, regaining some of the confidence lost during the previous two sessions when profit-taking and the biggest-ever block trade, involving Cable and Wireless, drained much liquidity.

The telecoms sector, which

suffered badly on Monday, rallied yesterday, with Colt Telecom in the lead.

A burst of takeover activity in the small-caps gave a lift to sentiment.

Takeover offers included a hostile bid from Unigate for Terranova, the chilled foods group recently spun off from Hilldown; a counterbid for Albright & Wilson, the chemicals group, from Rhodia of France that topped the bid from Albemarle of the US; an agreed bid for Eclispe Blinds from Readman Group; and an agreed bid for Porter Chadburn from Mail-Well of the US.

Adding to the market's initial feel-good factor was news that the UK equity strategy team at Credit Suisse First Boston had upgraded its top-down 1999 earnings per share growth forecasts to 3 per cent from zero.

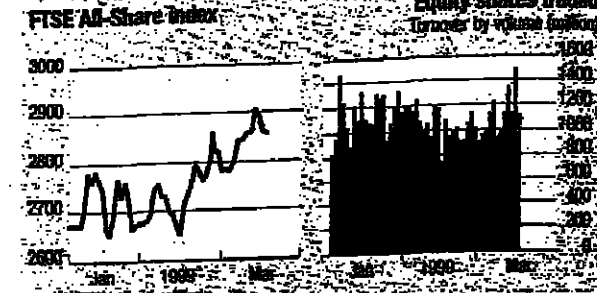
CSFB's shift "sets earnings growth in line with nominal [gross domestic product] growth. The better tone to the results season and the firmer look to lead indicators such as business surveys have helped in this assessment."

But CSFB warned there would be more forecast

downgrades from bottom-up analysts, where expectations are "an unfeasible 9 per cent", and said it would be leaving its end-1999 FTSE 100 target at 6,200 "because of a projected firm tone to bond yields which is constraining heavy valuations".

On the downside, the list of profit warnings grew longer with shares in Kelsey Industries, the engineering group, tumbling 27 per cent and Hi-Tec, the sportswear group, dipping 11 per cent.

Turnover was 1.11bn shares by the 6pm count, of which non-FTSE stocks made up a slight majority.



Indices and ratios	FTSE 100	FTSE 250	FTSE All-Share	FTSE 100/FTSE 250	FTSE 100/FTSE All-Share	FTSE 250/FTSE All-Share
Current	6301.9	5519.7	2375.8	1.14	2.65	0.43
10 yr avg	1,200	800	400	1.5	3.0	0.5
10 yr yield	4.5%	4.5%	4.5%	1.0	1.0	1.0
Long-term yield	4.5%	4.5%	4.5%	1.0	1.0	1.0

## FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LFFE) £10 per full index point									
Month	Open	Sett	Change	High	Low	Est. vol	Open	Sett	Open
Mar	6221.0	6190.0	-1.0	6270.0	6170.0	67853	12348	12348	12348
Apr	6260.0	6240.0	-1.0	6300.0	6200.0	46207	5100	5100	5100
May	6290.0	6270.0	-1.0	6340.0	6240.0	175	220	220	220
Jun	6320.0	6300.0	-1.0	6360.0	6260.0	175	220	220	220
Jul	6350.0	6330.0	-1.0	6390.0	6290.0	175	220	220	220
Aug	6380.0	6360.0	-1.0	6420.0	6320.0	175	220	220	220
Sep	6410.0	6390.0	-1.0	6450.0	6350.0	175	220	220	220
Oct	6440.0	6420.0	-1.0	6480.0	6380.0	175	220	220	220
Nov	6470.0	6450.0	-1.0	6510.0	6410.0	175	220	220	220
Dec	6500.0	6480.0	-1.0	6540.0	6440.0	175	220	220	220

## LONDON RECENT ISSUES: EQUITIES

Issue	Price	Yield	Div	Div	Div	Div	Div	Div	Div
BP	142.2	5.0%	205	Ann Group	201	22	-	-	-
BP	36.9	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	8	1	Enhanced Zone Tel	1	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-

## RIGHTS OFFERS

Issue	Price	Yield	Div	Div	Div	Div	Div	Div	Div
BP	142.2	5.0%	205	Ann Group	201	22	-	-	-
BP	36.9	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	8	1	Enhanced Zone Tel	1	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-
BP	36.2	10.5%	39	Enhanced Zone Tel	39	4	-	-	-

## FTSE GOLD MINES INDEX

Index	Mar 15	Mar 12	Mar 9	Mar 6	Mar 3	Mar 1	Mar 15	Mar 12	Mar 9
Gold Mines Index (25)	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30
Gold Mines Index (25)	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30
Gold Mines Index (25)	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30
Gold Mines Index (25)	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30
Gold Mines Index (25)	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30
Gold Mines Index (25)	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30
Gold Mines Index (25)	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30
Gold Mines Index (25)	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30
Gold Mines Index (25)	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30	625.30

## Merger news lifts Zeneca

## COMPANIES REPORT

By Peter John, Martin Brice  
and Simon Barnholt

Zeneca jumped 50 to £24.65 as an announcement from the pharmaceuticals group revived the market's appetite for the stock.

The statement that it was moving back the deadline of its offer for Astra of Sweden appeared to be bad news at first glance. But the statement contained positive details on the merger.

"The deadline was extended from tomorrow to the end of the month to encompass US regulatory approval."

"May was being talked about as the merger date but this is confirmation that we are within weeks of completion," said Ian Smith of Lehman Brothers.

The hearing of completion is expected to nudge into action UK fund managers who will need to adjust their holdings in Zeneca-Astra to reflect the increased weighting the company has in the Footsie. Although specific data are hard to get, dealers said most UK funds were still underweight and, as the stock would still be quoted in Sweden, there would be little compensatory sell-off there.

Royal Bank of Scotland,

hit this week following

vague concerns about its US position, recovered sharply yesterday with a big push from one broker.

HSBC Securities raised its forecasts for the stock in response to a positive company visit last week and set a £15.00 share price target. The broker increased its current-year profit estimate 5 per cent to £1.1bn and its 2000 forecast 9 per cent to £1.25bn. The share price jumped 43 to £12.89.

HSBC and Standard Chartered were helped by a recommendation on the Asian banks from Morgan Stanley. HSBC rose 27 to

£19.29 and Standard 9% to

907p. A push from Salomon Smith Barney helped Alliance & Leicester lift 14% to 85%.

The US broker reiterated its positive stance and set a 90p-a-share price target, saying the shares had underperformed since the recent figures but the bank had one of the best business mixes of all the converted building societies.

Industrial gases company BOC climbed 33 to 917p as buying of cyclical was boosted by a clutch of broker notes and a shortage of stock.

Underperforming indus-

## FT 30 INDEX

Index	Mar 16	Mar 15	Mar 12	Mar 9	Mar 6	Mar 3	Mar 1	Mar 15	Mar 12	Mar 9
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0
FT 30	6301.9	6221.0	6190.0	6170.0	6150.0	6130.0	6110.0	6090.0	6070.0	6050.0

## STOCK MARKET TRADING DATA

Index	Mar 16	Mar 15	Mar 12	Mar 9	Mar 6	Mar 3	Mar 1	Mar 15	Mar 12	Mar 9
SEAO turnover	36,777	32,595	32,301	32,294	32,301	32,301	32,301	32,301	32,301	32,301
Equity turnover (bn)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Equity turnover (bn)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Share traded (bn)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total turnover (bn)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total share traded (bn)	11,107	10,770	10,770	10,770	10,770	10,770	10,770	10,770	10,770	10,770
Top 10 turnover (bn)	25.4	23.7	23.7	23.7	23.7	23.7	23.7	23.7	23.7	23.7
Top 10 share traded (bn)	10.9	10.9	10.9	10.9	10.9	10.9	10.9	10.9	10.9	10.9
Top 10 turnover (bn)	25.4	23.7	23.7	23.7	23.7	23.7	23.7	23.7	23.7	23.7
Top 10 share traded (bn)	10.9	10.9	10.9	10.9	10.9	10.9	10.9	10.9	10.9	10.9
Top 10 turnover (bn)	25.4	23.7	23.7	23.7	23.7	23.7	23.7	23.7	23.7	23.7
Top 10 share traded (bn)	10.9	10.9	10.9	10.9	10.9	10.9	10.9	10.9	10.9	10.9

## London market data

Index	Mar 16	Mar 15	Mar 12	Mar 9	Mar 6	Mar 3	Mar 1	Mar 15	Mar 12	Mar 9
Rises and falls	707	749	749	749	749	749	749	749	749	749
Total rises	707	749	749	749	749	749	749	749	749	749
Total falls	749	749	749	749	749	749	749	749	749	749
Stale	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 16	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 15	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 12	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 9	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 6	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 3	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 1	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 15	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 12	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 9	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 6	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 3	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264
Mar 1	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264	1,264

Mar 16 "Data based on Equity Shares listed on the London Stock Exchange."

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## WORLD STOCK MARKETS

## EUROPE (EMU) Prices in €

Austria (Mar 16) 1 € = 13.7603 Sch

Belgium (Mar 16) 1 € = 40.3360 Frs

Germany (Mar 16) 1 € = 1.93653 Dm

France (Mar 16) 1 € = 6.55957 Fcs

Italy (Mar 16) 1 € = 1936.2700 Lira

Netherlands (Mar 16) 1 € = 2.20371 Fl.

Portugal (Mar 16) 1 € = 200.4820 Esc.

Spain (Mar 16) 1 € = 166.3860 Ptas.

Sweden (Mar 16) 1 € = 10.46573 Kron

Switzerland (Mar 16) 1 € = 1.73603 Frs

Turkey (Mar 16) 1 € = 1.80370 TL

Greece (Mar 16) 1 € = 340.750 Drachmas

Ireland (Mar 16) 1 € = 0.78756 Punt

Finland (Mar 16) 1 € = 5.94573 Mk

Denmark (Mar 16) 1 € = 6.46565 Kr

Norway (Mar 16) 1 € = 4.75564 Kroner

Poland (Mar 16) 1 € = 4.03370 Zloty

Czech Rep (Mar 16) 1 € = 16.6021 Koruna

Slovakia (Mar 16) 1 € = 35.4366 Koruna

Hungary (Mar 16) 1 € = 200.4820 Forint

Slovenia (Mar 16) 1 € = 236.563 Tolar

Malta (Mar 16) 1 € = 366.036 Lira

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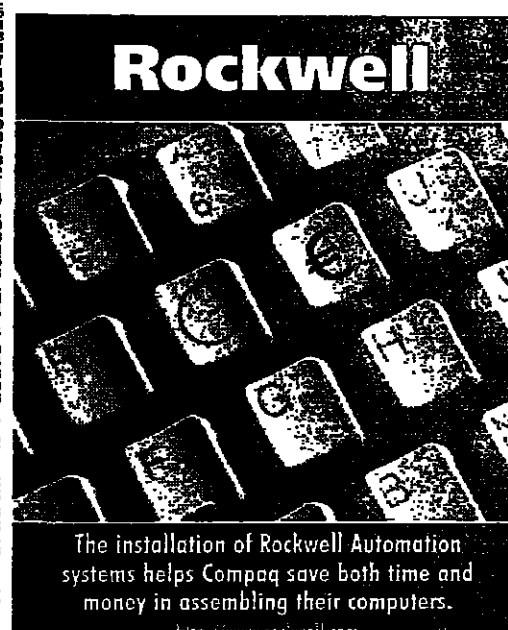
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NATIONAL MARKETS		MONDAY MARCH 15 1999		FRIDAY MARCH 12 1999		DOLLAR INDEX	
Figures in parentheses show number of lines of stock	US Dollar	Day's Change	Point	Start/End	YTD	Start/End	YTD
Australia (25)	197.98	+0.8	161.84	227.78	1.1	3.21	213.58
Austria (21)	185.95	-0.5	189.98	136.78	172.64	-0.5	1.94
Belgium (29)	348.20	-0.1	348.20	294.75	346.82	0.5	1.94
Canada (113)	111.30	-0.2	111.30	111.30	111.30	-0.2	1.94
Denmark (34)	185.04	-0.1	185.04	155.51	216.42	0.5	1.94
France (74)	373.84	-0.2	373.84	373.84	373.84	-0.2	1.94
Germany (53)	288.53	-0.2	288.53	288.53	288.53	-0.2	1.94
Greece (24)	340.75	-0.2	340.75	340.75	340.75	-0.2	1.94
Hong Kong (24)	315.69	-0.2	315.69	315.69	315.69	-0.2	1.94
India (24)	173.85	-0.2	173.85	173.85	173.85	-0.2	1.94
Indonesia (24)	173.85	-0.2	173.85	173.85	173.85	-0.2	1.94
Italy (34)	173.85	-0.2	173.85	173.85	173.85	-0.2	1.94
Japan (144)	107.52	-0.2	107.52	107.52	107.52	-0.2	1.94
Malaysia (24)	173.85	-0.2	173.85	173.85	173.85	-0.2	1.94
Mexico (24)	173.85	-0.2	173.85	173.85	173.85	-0.2	1.94
Netherlands (29)	348.20	-0.1	348.20	294.75	346.82	0.5	1.94
New Zealand (19)	237.31	-0.1	237.31	237.31	237.31	-0.1	1.94
Norway (24)	482.21	-0.2	482.21	482.21	482.21	-0.2	1.94
Philippines (24)	173.85	-0.2	173.85	173.85	173.85	-0.2	1.94
Portugal (24)	200.48	-0.2	200.48	200.48	200.48	-0.2	1.94
South Africa (24)	204.36	-0.2	204.36	204.36	204.36	-0.2	1.94
Spain (24)	166.39	-0.2	166.39	166.39	166.39	-0.2	1.94
Sweden (24)	512.79	-0.2	512.79	512.79	512.79	-0.2	1.94
Switzerland (24)	173.85	-0.2	173.85	173.85	173.85	-0.2	1.94
Switzerland (24)	24.36	-0.2	24.36	24.36	24.36	-0.2	1.94
Thailand (24)	329.19	-0.2	329.19	329.19	329.19	-0.2	1.94
United Kingdom (202)	539.14	-0.2	539.14	539.14	539.14	-0.2	1.94
The World Index (2280)	319.13	-0.6	319.13	319.13	319.13	-0.6	1.94

## Emerging markets:

IFC investable indices

Market	Day's Change	Point	Start/End	YTD
Latin America	+0.4	104.78	104.78	104.78
Argentina	+0.4	104.78	104.78	104.78
Brazil	+0.4	104.78	104.78	104.78
Chile	+0.4	104.78	104.78	104.78
Colombia	+0.4	104.78	104.78	104.78
Costa Rica	+0.4	104.78	104.78	104.78
Cuba	+0.4	104.78	104.78	104.78
Dominican Rep	+0.4	104.78	104.78	104.78
Ecuador	+0.4	104.78	104.78	104.78
El Salvador	+0.4	104.78	104.78	104.78
Honduras	+0.4	104.78	104.78	104.78
Indonesia	+0.4	104.78	104.78	104.78
Malaysia	+0.4	104.78	104.78	104.78
Mexico	+0.4	104.78	104.78	104.78
Nicaragua	+0.4	104.78	104.78	104.78
Pakistan	+0.4	104.78	104.78	104.78
Peru	+0.4	104.78	104.78	104.78
Philippines	+0.4	104.78	104.78	104.78
Poland	+0.4	104.78	104.78	104.78
Portugal	+0.4	104.78	104.78	104.78
Romania	+0.4	104.78	104.78	104.78
Saudi Arabia	+0.4	104.78	104.78	104.78
Singapore	+0.4	104.78	104.78	104.78
South Africa	+0.4	104.78	104.78	104.78
South Korea	+0.4	104.78	104.78	104.78
Taiwan	+0.4	104.78	104.78	104.78
Thailand	+0.4	104.78	104.78	104.78
Turkey	+0.4	104.78	104.78	104.78
USA	+0.4	104.78	104.78	104.78
UK	+0.4	104.78	104.78	104.78
World	+0.4	104.78	104.78	104.78



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**Dow Jones**

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	Change	High	Low	Est. vol.	Open int.
	+1.50	725.00	719.25	13,517	116,102
	+3.00	724.75	718.75	4,241	7,824
	-30.0	7301.0	7183.0	35,610	118,651
	-28.0	7250.0	7136.0	22,587	45,570

100

	Mar 12	1999/98 High	1998/99 Low	% Yield	% PE		
616.42	4922.07	8716.08	3294.98	3998.08	2109.08	2.2	25.2
641.45	10652.37	14269.08	2249.6	8714.51	2716.08		
* Telecom fell 1.35 per cent.							
83.83	92.98	4171.81	51.68	383.3	5109.08	na	na
* also saw market to finish 1999 high.							
699.43	397.10	437.08	1939.98	263.0	489.98	2.12	38.9
694.19	1465.74	1897.0		88.0	499.98		
* one hour 5 to 2.							
81.83	81.55	182.48	51.68	81.40	339.98	na	na
608.8	6440.1	8888.78	2049.8	4894.48	1199.98		
909.9	1002.5	1316.08	8716.08	862.0	163.98		
672.0	793.0	888.78	2049.8	264.08	1199.98		
* also climbed higher in January, however, of more than 200.							
487.82	590.8	646.08	119.68	204.0	169.98	1	25.3
* - drove market sharply higher.							
688.31	896.76	942.02	1779.8	642.29	5109.08	1.89	22.1
* the would ultimately make a move after the Saturday-BCN shift.							
259.95	253.65	788.78	45.68	84.0	599.98	na	na
609.8	3418.9	3658.0	2079.8	2417.0	8109.08	1.85	20.4
* also in 1999 US competitive advantage for Canada region.							
740.8	7250.1	8420.22	2199.8	5726.59	5109.08	1.36	28.8
61.31	6398.18	8827.38	2079.8	3311.28	5709.08		
* also in 1999 US competitive advantage for Canada region.							
698.32	6482.73	8277.88	209.8	8474.78	599.98	1.52	20.5
* resulted in a heavy 781-03. Electronics account, financially sound.							
699.88	345.79	588.92	379.98	207.31	499.98	0.63	7.8
* Bank, last 1.31 per cent and financial last 3.35 percent.							
47.21	4104.11	4598.98	1679.8	1852.28	8109.08	3.02	17.4
* also had closed run-up to next month's earnings.							
61.74	4033.04	7885.92	239.68	289.78	1059.98	na	na
40.83	6458.86	8785.71	319.98	5441.85	949.98	na	na
* 49.98.							
118.13	317.21	318.3	1939.98	242.36	5109.08	na	na
194.14	1187.1	1197.58	1939.98	885.69	129.98	na	na
665.2	3577.81	3678.02	2079.8	2433.07	8109.08		
822.78	3574.73	3685.36	61.98	9167.23	8109.08		
291.01	1218.68	1327.81	2079.8	885.5	5109.08		
686.46	2194.64	3088.31	2079.8	2048.91	8109.08	na	na
229.35	231.69	273.0	1539.98	161.71	5109.08	na	na
126.34	120.34	123.12	77.98	86.64	5109.08		

## 4 pm close March 16

4 pm close March 16										
#	High	Low	High	Low	Open	Stock	#	High	Low	Open
1	1004	1004	1004	1004	1004	Bank	17	1004	1004	1004
2	1004	1004	1004	1004	1004	Bank	18	1004	1004	1004
3	1004	1004	1004	1004	1004	Bank	19	1004	1004	1004
4	1004	1004	1004	1004	1004	Bank	20	1004	1004	1004
5	1004	1004	1004	1004	1004	Bank	21	1004	1004	1004
6	1004	1004	1004	1004	1004	Bank	22	1004	1004	1004
7	1004	1004	1004	1004	1004	Bank	23	1004	1004	1004
8	1004	1004	1004	1004	1004	Bank	24	1004	1004	1004
9	1004	1004	1004	1004	1004	Bank	25	1004	1004	1004
10	1004	1004	1004	1004	1004	Bank	26	1004	1004	1004
11	1004	1004	1004	1004	1004	Bank	27	1004	1004	1004
12	1004	1004	1004	1004	1004	Bank	28	1004	1004	1004
13	1004	1004	1004	1004	1004	Bank	29	1004	1004	1004
14	1004	1004	1004	1004	1004	Bank	30	1004	1004	1004
15	1004	1004	1004	1004	1004	Bank	31	1004	1004	1004
16	1004	1004	1004	1004	1004	Bank	32	1004	1004	1004
17	1004					Bank	33	1004	1004	1004
18	1004					Bank	34	1004	1004	1004
19	1004					Bank	35	1004	1004	1004
20	1004					Bank	36	1004	1004	1004
21	1004					Bank	37	1004	1004	1004
22	1004					Bank	38	1004	1004	1004
23	1004					Bank	39	1004	1004	1004
24	1004					Bank	40	1004	1004	1004
25	1004					Bank	41	1004	1004	1004
26	1004					Bank	42	1004	1004	1004
27	1004					Bank	43	1004	1004	1004
28	1004					Bank	44	1004	1004	1004
29	1004					Bank	45	1004	1004	1004
30	1004					Bank	46	1004	1004	1004
31	1004					Bank	47	1004	1004	1004
32	1004					Bank	48	1004	1004	1004
33	1004					Bank	49	1004	1004	1004
34	1004					Bank	50	1004	1004	1004
35	1004					Bank	51	1004	1004	1004
36	1004					Bank	52	1004	1004	1004
37	1004					Bank	53	1004	1004	1004
38	1004					Bank	54	1004	1004	1004
39	1004					Bank	55	1004	1004	1004
40	1004					Bank	56	1004	1004	1004
41	1004					Bank	57	1004	1004	1004
42	1004					Bank	58	1004	1004	1004
43	1004					Bank	59	1004	1004	1004
44	1004					Bank	60	1004	1004	1004
45	1004					Bank	61	1004	1004	1004
46	1004					Bank	62	1004	1004	1004
47	1004					Bank	63	1004	1004	1004
48	1004					Bank	64	1004	1004	1004
49	1004					Bank	65	1004	1004	1004
50	1004					Bank	66	1004	1004	1004
51	1004					Bank	67	1004	1004	1004
52	1004					Bank	68	1004	1004	1004
53	1004					Bank	69	1004	1004	1004
54	1004					Bank	70	1004	1004	1004
55	1004					Bank	71	1004	1004	1004
56	1004					Bank	72	1004	1004	1004
57	1004					Bank	73	1004	1004	1004
58	1004					Bank	74	1004	1004	1004
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65	1004					Bank	81	1004	1004	1004
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67	1004					Bank	83	1004	1004	1004
68	1004					Bank	84	1004	1004	1004
69	1004					Bank	85	1004	1004	1004
70	1004					Bank	86	1004	1004	1004
71	1004					Bank	87	1004	1004	1004
72	1004					Bank	88	1004	1004	1004
73	1004					Bank	89	1004	1004	1004
74	1004					Bank	90	1004	1004	1004
75	1004					Bank	91	1004	1004	1004
76	1004					Bank	92	1004	1004	1004
77	1004					Bank	93	1004	1004	1004
78	1004					Bank	94	1004	1004	1004
79	1004					Bank	95	1004	1004	1004
80	1004					Bank	96	1004	1004	1004
81	1004					Bank	97	1004	1004	1004
82	1004					Bank	98	1004	1004	1004
83	1004					Bank	99	1004	1004	1004
84	1004					Bank	100	1004	1004	1004

ASDAQ

NASDAQ S&P 500 at 0.12% The Dow Jones Industrial Average at 971.01 The Dow Jones Industrial Average at



# STOCK MARKETS

## Dow's brief but important breakthrough

The foray above the 10,000 mark could mark an historic turning point in US investor attitudes, writes Philip Coggan

The Dow's venture above 10,000 yesterday may have been brief, but it could yet turn out to be a historic moment.

Ten thousand is, of course, merely a round number, but the psychological importance of the figure might prompt a change in investor attitudes, either by drawing in new buyers or by persuading existing holders to take profits.

Although the Dow covers only 30 stocks, its performance is fairly representative of the US market on this occasion. Both the S&P 500 index and the Nasdaq Composite have also been hitting

new highs. All three benchmarks have been driven ahead in recent weeks by the remarkable performance of the US economy, which has continued to grow at a rapid rate without showing any signs of inflation.

That has reassured those investors who were worried last autumn that the economic crisis in emerging markets would drag the world and the US down into recession and severely damage corporate profits in 1999.

But recent weeks have seen US corporate earnings estimates edge higher with I/B/E/S International, the information company, say-

ing that "bottom-up" forecasts for growth this year are 17.6 per cent.

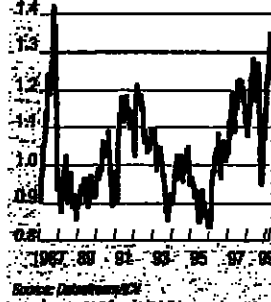
Although that forecast may be optimistic, "top-down" strategists, who watch the economy, still expect 5 per cent growth.

At the same time, the US corporate sector has been fuelling the fire by returning cash to investors via takeovers and share buy-backs. The net supply of equity in the US market fell by \$156bn in the four quarters to the end of September.

Share prices have thus been squeezed higher with little attention paid to valuation levels. The price-

earnings ratio on the S&P 500 is more than 34 and the dividend yield 1.28 per cent, respectively a record high and low.

Of course, the US market



has looked expensive on such measures for several years. But the key difference between then and now was that bond yields were steadily falling. Since October, the yield on the 30-year Treasury issue has edged up from 4.7 per cent, and even after a rally in the last couple of weeks, it now stands at around 5.5 per cent.

That makes shares look expensive relative to bonds - by as much as 25 per cent, according to I/B/E/S. Joe Rooney, global strategist at Lehman Brothers, said: "The Dow needs a lot more support from the bond market if it is to stay above 10,000. The 10-year bond yield [currently above 5 per cent] needs to be around 4.5 per cent." Could 10,000 be the top?

The main threats to the market are likely to be:

- a revival in inflation, driving bond yields higher and forcing the Federal Reserve to push up interest rates;
- a dive into deflation, with the US economy suddenly slowing down and corporate profits tumbling;
- some crisis of confidence among US private investors causing them to pull their money out of mutual funds.

## Global bulls seize moment

### WORLD OVERVIEW

Share markets stuck to a bullish script yesterday, notching up another day of steady gains as Wall Street broke briefly above the 10,000 level in early trading, writes Jeffrey Brown.

Asia took its cue from Tokyo, where the rally, sparked by the onset of the March financial year-end, rolled into its 10th day, lifting the Nikkei 225 Average almost 2 per cent to its best level for more than seven months.

Japanese equities traditionally push ahead at this time of the year, but the latest rally looks to be coinciding with a reappraisal of value in a market that has been in steady decline for the most part of the decade.

A number of brokers claim tentatively to have spotted a turning point. Although it feels growth expectations may prove short-lived, Merrill Lynch recently pointed to "surprising" data, notably a steep decline for bankruptcies and the way stocks relative to shipments had fallen over six months.

Testifying to the steady foreign buying that has helped lift Tokyo, the yen has this month climbed back from a low of ¥123.5 against the dollar to around ¥118.

It may yet fizzle out as a short-lived seasonal bounce, but the benchmark Nikkei has now advanced 15.4 per cent since March 2.

Europe brushed aside its interest rate, currency and - since the mass resignation of the European Commission's 20-member executive - political uncertainties. Although well short of the best of the session at the close, Frankfurt managed to add almost 1 per cent.

The euro remained weak against the dollar as foreign exchange traders hedged their bets ahead of tomorrow's council meeting of the European Central Bank.

However, most observers felt it was too soon after the departure of Oskar Lafontaine, the former German finance minister, for the ECB to flex its muscles with an interest rate cut.

Irrespective of the strength of US equities, there were indications yesterday that some uncertainty was creeping into European trading. As well as the ECB meeting, tomorrow takes in the latest German IPO business survey.

This has been levelling out of late after a steep decline through most of last year. But worries about tax reform and slowing profits are still firmly on the German agenda.



## Wall Street shies away from 10,000

### AMERICAS

The blue-chip Dow Jones Industrial Average crossed the 10,000-point barrier for the first time in early trade, but quickly pulled back, even though many high-tech shares remained strong, writes John Labate in New York.

After Monday's 82-point rise in the Dow, the blue-chip index stood within 42 points of 10,000. But by early afternoon yesterday, the Dow was down 9.71, to 9,949.06 while the broader Standard & Poor's 500 index was off by less than one point to 1,306.62.

The recent comeback in technology stocks sent the Nasdaq composite index up 10.54 at 2,441.98, but that was also well off the best levels of the morning. The small-company sector also pulled back, sending the Russell 2000 index down 0.99 to 399.85.

"The sentiment's a little negative right now, but I wouldn't be surprised to see the market push higher in the next couple of days," said Warren Epstein, director of trading at Richard Rosenblatt & Co.

With fears of an interest rate rise largely tabled for the moment, and the latest economic data confirming the continuing mix of strong economic growth and low inflation, Wall Street analysts can find little reason to stand in the market's way.

Long-term interest rates have risen in past months, but remain well off their worst levels. A morning rally in the long bond sent the yield to 5.476 in midday trading. Strong economic

growth should mean strong earnings growth as well.

But there are forthcoming events that could change the mood, including fears of a further slowdown in overseas markets and worries in advance of the quarterly reporting season.

Internet stocks were mixed, but many managed strong gains, including Cyberian Outpost, up 28 per cent or \$54 to \$235 after the company announced plans to launch an online auction site in addition to its core retailing operations. Amazon.com fell on profit-taking, down \$34 to \$136.4.

Brokerage stocks pushed higher, after Morgan Stanley Dean Witter revised its views of many, including Charles Schwab. Morgan raised its 1999 earnings view of Charles Schwab, the leading online broker, one day after the company said it would exceed earnings expectations in its upcoming report. Schwab climbed \$14 to \$94.

TORONTO gained ground in early trading with a strong upturn for metals overriding weak golds.

In metals, Inco jumped \$1.15 to \$22.05 and Cominco rose \$1.20 to \$21.90. Alcan Aluminium shared in the enthusiasm, adding 80 cents to \$38.10.

In contrast, golds fell foul of a softer bullion price and leading producers moved steadily lower. Barrick fell 95 cents to \$26.75 and Placer Dome came off 45 cents to \$31.45.

Banks were mixed. Royal Bank of Canada gave up 25 cents to \$37.50 but Canadian Imperial jumped \$1.65 to \$38.90.

## São Paulo spurred higher by firmer Real

SAO PAULO extended Monday's sharp gains in morning trading, climbing another 2.5 per cent by mid-session on optimism that Latin America's largest economy had turned a corner in its currency crisis.

In early afternoon trade yesterday, the index was another 0.58 higher at 10,072. Analysts noted that equities were being spurred higher by a calm foreign exchange market, where the Real firmed slightly against

the dollar, and the possibility of an increase in Brazil's financial credibility to foreign investors.

On Monday, the Bovespa index had surged 8.8 per cent and closed at its best level for more than seven months.

MEXICO CITY gained ground in early trade, caught up in the initial momentum generated by the Dow and following advances in Brazil. By mid-session, the IPC index was 96.89 or 2 per cent higher at 4,866.79.

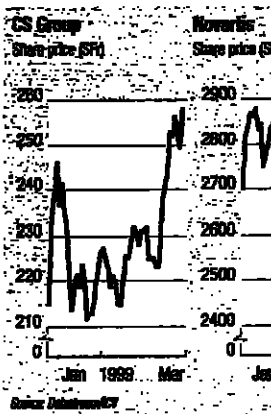
## Paris seeks right chemical mix

### EUROPE

Weak telecoms in PARIS offset the impact of the Dow Jones Industrial Average's jaunt above 10,000. The CAC-40 settled 1.23 higher to 4,186.35 in heavy volume of 21.7m shares following a barrage of company news.

The chemical sector was buoyant, helped by Rhodia's counterbid for Albright & Wilson, the British chemical company being bid for by Albemarle of the US. Rhodia shot up 99 cents or 8.3 per cent to €12.99.

Rhône-Poulenc delivered the sharpest gain in the CAC-40, adding €2.70 or 6.6 per cent to €43.70 after Hoechst of Germany said its planned merger with the French chemical group could take place sooner than expected. Shares were further boosted by a statement



statement, claiming to have halted the slide in its market share with the exception of international calls.

Steel leader Thyssen stayed in demand following Monday's upgrade by Deutsche Bank. The shares gained €4 to €183.50 for a two-day advance of 9 per cent.

AMSTERDAM rose 5.59 to 540.64 on the AEX index helped by a 3.5 per cent improvement for electronics giant Philips, which powered ahead €2.55 to €70.15.

Akzo-Nobel added 85 cents to €34.15 and the buyers returned to Heineken, sending the brewer up €1.50 to €46.55. KPN was a weak feature ahead of today's results statement from the telecoms leader, sliding 95 cents to €40.45.

Employment agency Veeva rose 55 cents to €20.55 on solid results and an upbeat forecast for the current year.

ZURICH was easier as results and positive corporate forecasts by Novartis, CS Group and Sulzer failed to spur the market. The SMI index finished 22.0 weaker at 7,219.9.

News of the resignation of Fritz Fahrni, the Sulzer chief executive, sent the stock surging 7 per cent in the first few minutes of trading, but the sharp advance soon ran out of steam. After touching a high of SFR930, the stock fell back to close SFR298 higher on the day at SFR944.

The diverse engineering group said Mr Fahrni was resigning because he had been unable to reach goals set over the past three years. Novartis, initially stronger on results that were in line with expectations, finished SFR49 lower at SFR2,534. Roche certificates lost SFR125 to SFR17,925.

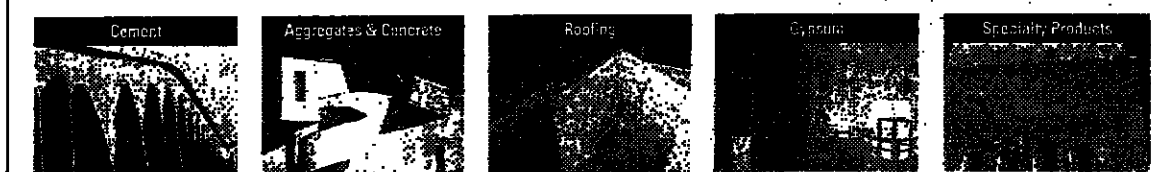
CS Group, whose net profit of SFR3.1bn was higher than expectations, picked up SFR5.50 to SFR259. UBS was unchanged at SFR79.

MILAN kept the banking sector in focus on a day

when the market picked up around mid-session before turning back later. The real-time Mibtel index finished 129 lower at 24,945.

Banca di Roma edged 1 per cent lower to €1.43 after its managing director told an analysts' meeting that talks with BCI were continuing and he expected to take a decision on any merger by summer. BCI lost 1.5 per cent to €5.44.

INA finished 1.3 per cent higher at €2.66, off a high of €2.75, after Switzerland's CS Group said it was not interested in a takeover of the Italian company.



## LAFARGE : A sharp rise in income in 1998

World leader in construction materials, the Lafarge Group holds top-ranking positions in each of its divisions - Cement, Aggregates & Concrete, Roofing, Gypsum and Specialty Products.

Active in 65 countries, Lafarge employs 65,500 people, generating sales of 9.8 billion euros (€4.3 billion French francs). Through its commitment to the development of materials and the advancement of the construction industry, Lafarge brings greater safety, comfort and aesthetic appeal to our everyday lives.

	1998	1997	%
Cash flow from operations	6,862	1,391	+45%
Net operating income	3,104	1,307	+63%
Net income, Group share	3,059	496	+26%
Net earnings per share	22.3	4.9	+19%
Net dividend per share	22.0	1.0	+9%

The Board of Directors of Lafarge met on Tuesday, March 9, 1999 under the chairmanship of Bertrand COLLOMB, to close the accounts for the 1998 financial year.

Sales rose by 53% in 1998 to FRF 64.3 billion (€9,802 million euros), particularly as a result of the integration of Redland operations.

Net operating income stood at FRF 9,164 million, or 1,397 million euros, an increase of 63%. This improvement, which was felt in all the Group's business areas, chiefly reflects:

- a higher level of business in Western Europe (except for Germany) and Latin America;
- an excellent economic climate in North America;
- a favorable context for prices.

Net income, Group share totaled FRF 3,059 million (486 million euros), a rise of 26%. Net earnings per share were up 19% at FRF 32.30, or 4.93 euros.

At the Annual General Meeting of Shareholders on May 27, an increase in dividend from FRF 11 to FRF 12 (1.83 euros) per share (to which the French tax credit should be added) will be proposed. Shareholders will have the right to take their dividend in cash or in the form of shares. For the first time, shareholders who have retained registered shares for two years will be entitled to have their dividend raised by 10%.

### SUCCESSFUL INTEGRATION OF REDLAND

Apart from the strong operating results it posted, another highlight of the year for Lafarge was the successful integration of Redland (FRF 20 billion, or 3 billion euros, of sales; over 18,000 employees). In a period of six months, the Group determined strategies and action programs and put Lafarge organizations and policies into place.

As forecast, the acquisition of Redland has already created a highly positive impact on Group results.

### PROMISING STRATEGIC DEVELOPMENTS

Looking beyond Redland, Lafarge continued to strengthen its worldwide positions in

In each of its divisions, Lafarge reinforced its positions:

- **Cement:** acquisitions in Honduras, South Africa and the Philippines, interests purchased in Italy, the United States and Jordan, and acquisition of several industrial assets in Germany.
- **Aggregates & Concrete:** acquisitions in North America and South Africa, joint-venture agreement in China.
- **Roofing:** purchase of minority interests in Brazil, South Africa and Malaysia.
- **Gypsum:** acquisitions in South Korea, where Lafarge has become leader on the gypsum wallboard market.
- **Specialty Products:** in the United States, developments in lime and in the road marking sector.

### PROSPECTS FOR 1999

In spite of the uncertainties affecting the global financial and economic situation, 1999 has begun auspiciously. Trends are positive in Europe and North America, where three-quarters of the Group's business is located. Following the substantial developments occurring in 1998, the Group (which has now implemented a new organization with five divisions: Cement, Aggregates & Concrete, Roofing, Gypsum and Specialty Products) will concentrate on integrating its acquisitions, lowering its costs and boosting its performance.

Chairman and Chief Executive Bertrand COLLOMB commented: "1998 was a very good year for Lafarge and 1999 should prove to be another year of progress."

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## Financial reforms drive Tokyo

### ASIA PACIFIC

The Japanese stock market broke through the psychologically important 16,000 level yesterday for the first time since August 4 last year as a new wave of optimism swept Japanese stocks, writes Gillian Triggs in Tokyo.

The Nikkei 225, the key stock market indicator, closed at 16,072.82, 1.8 per cent up on the day, after moving between 15,591.63 and 16,082.07 during the day.

Topix, the broadest measure of the stock market, rose 2.45 per cent to close at 1,240.89. The Nikkei 300 closed 2.18 per cent higher at 249.33.

Total volume on the stock exchange was 1bn shares, up from the 700bn recorded on Tuesday, and three times the daily level seen during most of 1998. Gainers outpaced losers 1,046 to 186, while 73 issues closed unchanged.

The surge partly reflected new optimism about pros-

pects for the Japanese economy, which has risen following the recent spate of corporate restructuring; the financial sector reforms; and monetary easing by the Bank of Japan.

However, analysts said the markets had been boosted by the recent surge in the yen. Although a stronger currency could hurt exporters in the medium term, in the short term it has left overseas investors concerned that they will lag behind international performance benchmarks if they are underweight in Japan.

Some construction stocks performed particularly well, partly due to reports of impending debt forgiveness programmes and more public construction plans. Aoki closed up by their daily limit of ¥30 and ¥99, Haseko closed ¥30 up at ¥103, and Fujita closed ¥30 up at ¥110.

MANILA ended a five-day losing streak with a gain of 40.50 or 2.1 per cent to

1,981.84 on the composite index as sentiment rallied in the wake of Monday's central bank cut for interest rates. PLDT rose 15 pesos to 980 pesos and Ayala Land added 50 centavos to 11.75 pesos.

BANGKOK fell back to the ground after four days of gains. The SET index shed 5.93 or 1.6 per cent to 354.55 as investors took profits after Friday's adoption of a key bankruptcy bill by the senate.

The sell-off was stronger in bank and financial issues. Krung Thai Bank shed ฿10.50 to ฿17.50 while National Finance retreated ฿10.50 to ฿110. Kiatnakin lost ฿10.50 to ฿111.

JAKARTA was lifted by renewed foreign buying of blue chips on the back of a new letter of intent signed between Indonesia and the International Monetary Fund after the government last weekend announced plans to restructure the ail-

ing banking industry. The composite index closed 7.14 or 1.9 per cent higher at 379.45.

Among the blue chips, dual-listed Telkom was up Rp200 at Rp2,800, partly helped by rises in New York, while cigarette maker Gudang Garam rose Rp350 to Rp1,900.

SEoul jumped 1.7 per cent as a late bout of foreign demand sent the banking sector spurring 6.7 per cent higher. The composite index closed 9.8 higher at 601.83.

Korea First Bank and Seoulbank rose on rumours they may not enforce earlier plans to dispose of all shares held by minor shareholders.

Korea First was up Won376 to Won2,805 and Seoulbank gained Won375 to Won2,875. The two nationalised banks are due to be sold off to foreign companies and the government has said all the holdings of minor shareholders would be disposed of for free.

Handwritten note: 20/11/1999